



The Mobility Hub of the Future

A Visionary Report by:

Evi De Rudder Raman Talwar
Jordy Callens

00

Concept Teaser

Problem04

Concept Teaser06

01

The Making of SHIFT

INPUT 17

 Introduction. 17

 Research. 25

CREATION 87

BUILDING. 107

02

The SHIFT Concept

The Concept Explained118

8 Criteria 120

 SHIFT Level Concept. 150

 Autonomous Vehicles. 168

Customer Journeys. 180

SDGs. 200

Q&A 206

03

Conclusion

Conclusion. 215

04

Sources

Sources. 219

05

Appendix

Appendix. 227



Commuting Is Our Daily Struggle, and the Solution Is Yet to Be Found

Imagine your route from home to work. If you drive by car, you immediately think of the traffic jams that seem to have no end, or perhaps you are concerned about the environmental pollution generated by car driving. If you go by public transport, you cannot escape the buses and trains that are late or don't even show up on a daily basis. Or do you find it unpleasant that they are jam-packed and you feel like you are in a tin of pilchards? Commuting often evokes frustrations. These frustrations don't only occur when you want to go to work, but are also there for travelers, families who want to take a trip to the city, and so many more people.

Of course, solutions already exist. Instead of the car, we can take the bike. A taxi is at our fingertips through a simple app on our mobile phone. You can take an electric sharing scooter on the side of the street. Who knows, there might even be a self-driving taxi waiting for us at our front door.

However, as you might guess: All these solutions again raise hundreds of new challenges. But two problems really stand out. First of all, we have so many different options for getting around - too many even, perhaps - that we don't know which vehicle to take, and we don't even know which vehicles are all available to us. And second, the more vehicles there are, the harder it is to connect everything together. We already fail to bring together a train, tram, bus, and bicycle under one roof.

When everything is so disjointed and chaos becomes the new norm when we only want to travel two kilometers. Isn't it time for a stable solution then? A future where mobility becomes a flow. Switching from one vehicle to another, without any problems. A future with a Mobility Hub that makes transport feel like a pleasant journey again, rather than a daily burden. And all of this with sustainability and innovation in mind.

**Imagine a place where your
journey is as enjoyable as the
destination itself ...**





.... a place where urban mobility leads you through the serenity of nature ...

**... an environment that allows
you to seamlessly shift into
another gear.**



Introducing SHIFT: The Future of Mobility Hubs

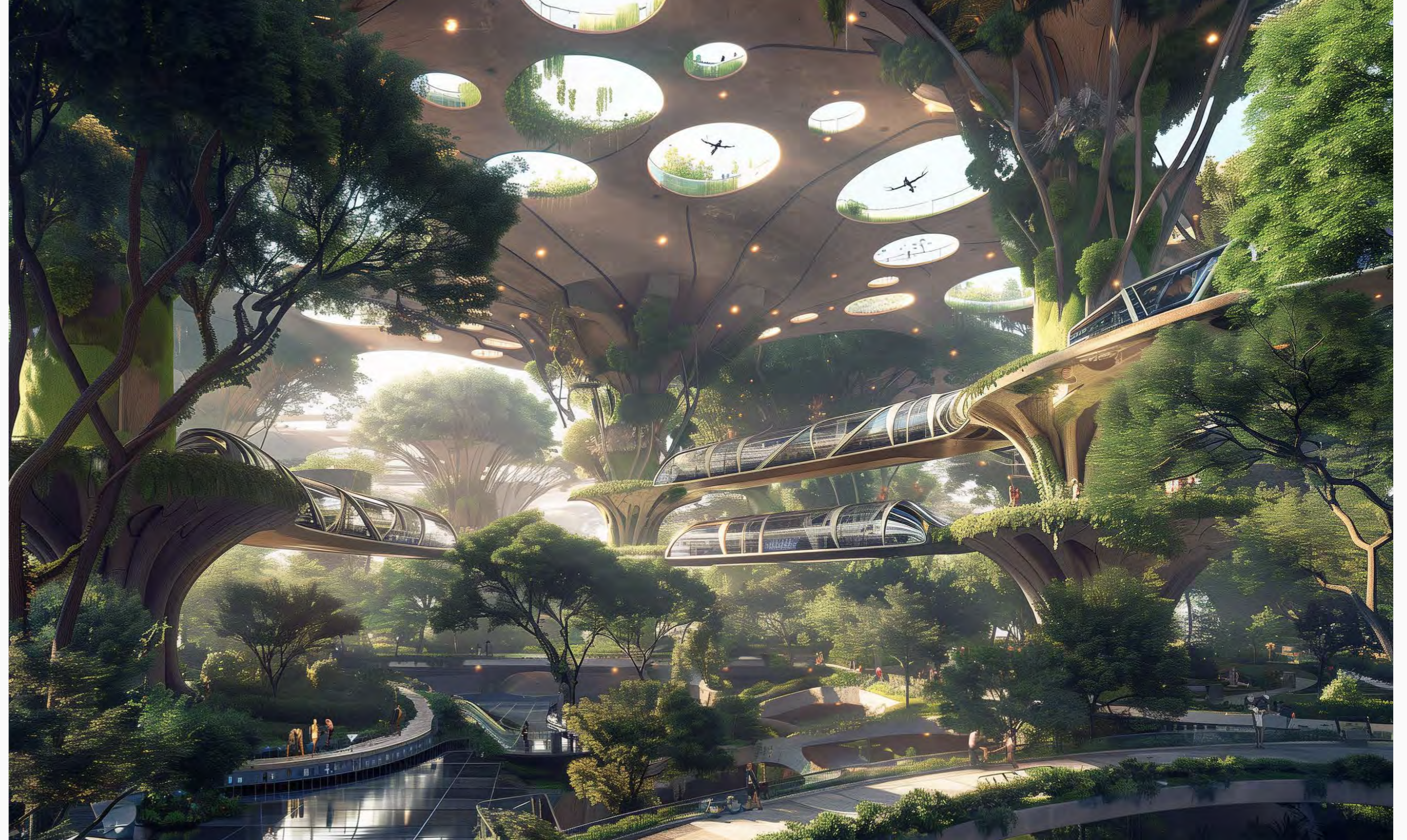
Imagine a place where your journey becomes as captivating as the destination. Welcome to SHIFT, a revolutionary mobility hub that redefines urban transit with elegance and innovation. Inspired by the harmony of nature and powered by cutting-edge technology, SHIFT is not just a transit point but a living, breathing ecosystem.

As you enter SHIFT, you are greeted by a stunning canopy of solar leaves that provide shade and renewable energy. The design is reminiscent of the Tree of Life, with elevated walkways and lush greenery creating a serene, natural environment. Advanced lighting guides you effortlessly, while augmented reality tools offer a personalized journey through this vibrant space.

SHIFT seamlessly blends connectivity and efficiency. Autonomous shuttles, electric bikes, and high-speed trains ensure swift and smooth transitions. Interactive screens and AI assistants enhance the experience, while tranquil water features and green spaces offer moments of respite.

Sustainability is at the core of SHIFT. Solar panels, wind turbines, and kinetic floors power the hub, while rainwater harvesting and recycling systems promote eco-friendly practices. SHIFT is not just a hub; it's a vision of a future where technology and nature coexist in perfect harmony.

Step into SHIFT, and experience a new era of urban mobility where every journey is an elevated experience.





But first ... The Making of SHIFT



1.1 INPUT

Like any groundbreaking innovation project, our endeavor begins with the crucial input phase. This often-underestimated stage lays the foundation for outcomes that not only meet but often exceed expectations. It's essential to invest the right attention and resources here. We break this phase down into two sequential stages: Introduction and Research.

Introduction

In this initial stage, we dive into the original briefing, conducting in-depth intake meetings with the client to define a clear, actionable question that will guide our project to success. We not only outline the client's needs but also introduce the dynamic innovation team that will drive the project forward.

Briefing of the Project

The Project: Pioneering the Future of Urban Mobility

In a rapidly evolving urban landscape, the project emerges as a groundbreaking initiative aiming to redefine the way we move and connect. Our mission is to conceptualize a futuristic urban mobility hub that seamlessly integrates all modes of human transportation, addressing the needs of both passengers and parcels.

Visionary Concept

The project envisions a central hub where diverse transportation modes converge, offering a harmonious and efficient transit experience. This hub is designed to serve everyone commuting in and out of the city, utilizing sustainable, accessible, and often autonomous transport solutions. From trains and buses to micro-mobility options like shared bikes and scooters, and even autonomous vehicles, every mode of transport should be catered for in one interconnected space.

Key Features

Integration of Modes: The mobility hub should integrate trains, buses, metros, water vessels, micro-mobility options, autonomous vehicles, and parcel delivery services. This ensures seamless transfers and enhanced convenience for all users.

Sustainability Focus: Emphasizing green transportation, the hub should promote sustainable practices, reducing the carbon footprint and fostering an eco-friendly environment.

Efficiency and Autonomy: By incorporating advanced technologies and autonomous vehicles, the hub should streamline operations, ensuring swift and reliable transfers for both people and parcels.

Project Objectives

Our primary goal is to design an innovative concept for the future mobility hub. The project will detail a functional system architecture, illustrating how different elements interact to form a cohesive and efficient transportation ecosystem. Visual representations should inspire stakeholders, showcasing achievable solutions alongside ambitious and futuristic scenarios.

Engaging Visuals: The visionary document should be enriched with visuals, including personas, user stories, and marketing posters, all adhering to the branding of the mother project, SHOW.

Innovation Scenarios: Three scenarios—feasible, ambitious, and futuristic—should be outlined, providing a roadmap from current capabilities to visionary aspirations.

Stakeholder Involvement: Insights from industry experts and feedback from stakeholders should be integral, ensuring the concept is both practical and forward-thinking.

Deliverables

The project should culminate in a comprehensive report and a visionary document, offering a detailed overview of the process and presenting our innovative ideas. The final presentation should encapsulate our findings, setting the stage for the future of urban mobility.

Timeline

Starting on July 1, 2024, with a project deadline of July 25, 2024, the project will include weekly feedback sessions to ensure continuous alignment and refinement.

Join us as we embark on this transformative journey, shaping the mobility hub of the future—a hub where efficiency meets innovation, and sustainability drives progress.

About the Client

ERTICO – ITS Europe (ERTICO), in partnership with the **European Passengers' Federation (EPF)**, is leading projects to innovate intelligent future transit.

ERTICO – ITS Europe is a public-private partnership with nearly 120 members spanning service providers, suppliers, transport industries, research institutions, universities, public authorities, user organizations, connectivity industries, and vehicle manufacturers. ERTICO drives innovation through European co-funded projects, platforms, and international cooperation, and organizes the ITS European and World Congresses.

The European Passengers' Federation (EPF) unites major passenger organizations across Europe, advocating for public transport users. EPF works to improve public transport standards, ensure comprehensive passenger rights, and promote seamless multi-modal travel through research, reports, conferences, and collaboration with transport operators and policymakers.

The osoc project, by ERTICO and supported by EPF, is part of the **SHOW** initiative (<https://show-project.eu/>), funded by the EU's Horizon 2020 program. SHOW supports shared, connected, and electrified urban transport automation to advance sustainable urban mobility, specifically within Work Package 9, Task A9.3 on user engagement and co-creation.

Contact persons for the project are Delphine Grandsart, Senior Researcher EPF and Kathryn Bulanowski, Project Manager EPF.



The Team



**Raman
Talwar**

**Student Computer
Science Engineering**



**Evi
De Rudder**

**Student Digital
Experience Design**



**Jordy
Callens**

**Graduate Idea &
Innovation Management**

Coach



**Walter
Vandervelde**

**Head of Idea & Innovation
Management**



1.1 INPUT

Research

With a well-defined briefing in hand, we transition to the hunting phase, or research stage. Here, our mission is to gather as much 'wisdom' as possible. This not only helps us deeply understand the task at hand but also uncovers data and insights that pave the way for original ideas and solutions.

We approached this from various angles: By closely examining user experiences, we confronted the real-world challenges and problems faced by public transport users today. We identified current and emerging trends that could impact our project, ensuring our solutions are future-proof. We explored existing mobility

hubs and innovative start-ups in the mobility sector to draw inspiration from the best in the field. Broadening our scope, we conducted cross-industry research to uncover innovative approaches from other sectors. A compelling interview with a mobility expert provided invaluable insights. Additionally, we focused on how to optimally integrate autonomous vehicles into our vision, ensuring cutting-edge solutions for the mobility hub of the future.

Commuting Is a Hassle: A List of All Struggles

Everything begins with listening, especially in an innovation project. Improvement and renewal are impossible without first thoroughly listening to your target audience.

That's exactly what we did, extensively consulting with current public transport users. Unsurprisingly, they had a long list of complaints they were eager to share. We categorized both the users and their complaints into types and categories. We applied the same method to complaints regarding parcel shipping and receiving.

Finally, we dedicated part of our brainstorming session to a 'complaint wall,' transforming grievances into potential solutions.

Types of Commuters

Workers:

Daily commutes to and from work, prioritizing punctuality, comfort, and reliability, especially during peak hours.

Students:

Travel to educational institutions, seeking affordable and accessible transport with space for heavy bags and flexibility around school hours.

Single Travellers:

Solo travel for various purposes, valuing convenience, safety, privacy, and efficient routes, with varied travel schedules.

Travelling Families:

Family outings needing spacious seating, stroller accessibility, family discounts, and child-friendly facilities, emphasizing safety.

Travelling Couples:

Couples using public transport for outings, preferring to sit together, valuing affordability and convenience, and enjoying shared experiences.

Elders:

Senior commutes for shopping, medical appointments, and social visits, requiring accessible, comfortable, and safe transport with senior discounts.

People with Disabilities:

Mobility Impairments: Accessible vehicles with ramps, lifts, and designated spaces.

Sensory Impairments: Audio announcements, Braille signage, visual displays, and assistance dogs.

Cognitive Disabilities: Clear instructions, navigation assistance, predictability, and quiet spaces.

Service Animals: Adequate space and non-restrictive policies for service animals.

Holiday Travellers:

Seasonal travel needing ample luggage space, clear route information, flexible scheduling, comfortable seating, and scenic routes for an enjoyable experience.

Types of Complaints

Punctuality:

Delays and irregular timetables causing missed connections and late arrivals.

Prices:

High fares and limited discounts, making transport less affordable.

Inclement Weather:

Lack of shelter and service disruptions during harsh weather.

Lack of Personal Space:

Overcrowding and inadequate seating, leading to discomfort and lack of privacy.

Security Concerns:

Safety issues due to altercations, inadequate security measures, and insufficient surveillance systems.

Lack of Accommodation for People with Disabilities:

Inaccessible facilities and lack of support for individuals with disabilities.

Lack of Information:

Insufficient signage, unclear instructions, and outdated or malfunctioning information systems.

Violence Amongst Passengers and Drivers:

Safety concerns due to conflicts onboard and inadequate security measures.

Routes Not Being Served:

Limited coverage, inefficient route planning, and early termination of services.

Routes Getting Cancelled:

Last-minute cancellations causing disruptions, with a lack of alternatives.

Systems Glitching:

Malfunctions in ticketing systems, payment terminals, and digital platforms.

Transfers Being Stressful:

Inefficient transfer points and lack of synchronization between different transport modes.

Scheduling Issues:

Overlapping schedules and inconvenient timetables.

Trains Not Accommodating to Users:

Uncomfortable seating, inadequate amenities, and lack of facilities for special requirements.

Limited Availability of Mobility Options:

Not enough e-bikes, e-scooters, and taxis, leading to inconvenience.

Time	Destination	Train Type	Status	Time	Destination	Train Type	Status	
15:22	Vertrek			15:19	Brus-Centraal Nijvel	So 4	15:39	Bru Airport
14:55	Antwerpen- Centraal	IC 10	Vertrek te bevestigen	15:21	Leuven	L 5	15:41	Puurs Sint
14:59	Brus-Centraal Binche	IC 9	Vertrek te bevestigen	15:24	Antwerpen-C Den Haag-HS	IC 7	15:43	Brus-Cen
15:04	Brussel-Zuid	IC --	Rijdt vandaag niet	15:29	Antwerpen- Centraal	IC --	15:44	Brus-Cen
15:08	Bru Airport Hasselt	✈ --	Rijdt vandaag niet	15:31	Dendermonde Zeebr-Strand	L 2	15:46	Antwer
15:15	Brus-Centr Charleroi-Z	IC 4	+11' 15:26	15:34	Brussel-Zuid	IC --		altern
15:18		IC 2	+10' 15:28	15:36		So 6		toepa





Complaints about Parcels

Delay in Delivery:

Long durations and missed deadlines.

Incorrect Addresses and Missed Deliveries:

Returned packages and failed attempts.

Package Theft:

Increased incidents and inadequate security measures.

Late Deliveries:

Unexpected delays and lack of real-time updates.

Damaged Goods:

Poor handling and inadequate packaging.

Lost Packages:

Tracking failures and mismanagement.

Customer Service Issues:

Unresponsive support and lack of resolution.

Inaccurate Tracking Information:

Discrepancies and outdated systems.

Delivery Instructions Not Followed:

Ignored special requests and improper drop-offs.

Additional Complaints from Brainstorm Session

Accessibility for Bikes on Trains:

Inadequate storage spaces and restrictive policies.

Lack of Nearby E-Steps or E-Bikes:

Inconvenience due to unavailability.

Unhygienic Toilets:

Dirty and poorly maintained facilities.

Excessive Number of Apps Required:

Confusion due to multiple apps for different services.

ESteps and Bikes Obstructing Walking Spaces:

Obstructions and potential hazards for pedestrians.

Inconsistent Wi-Fi Connectivity:

Unreliable connections on trains and at stations.

Limited Seating Availability in Waiting Areas:

Insufficient seating during peak times.

Poor Air Quality on Platforms:

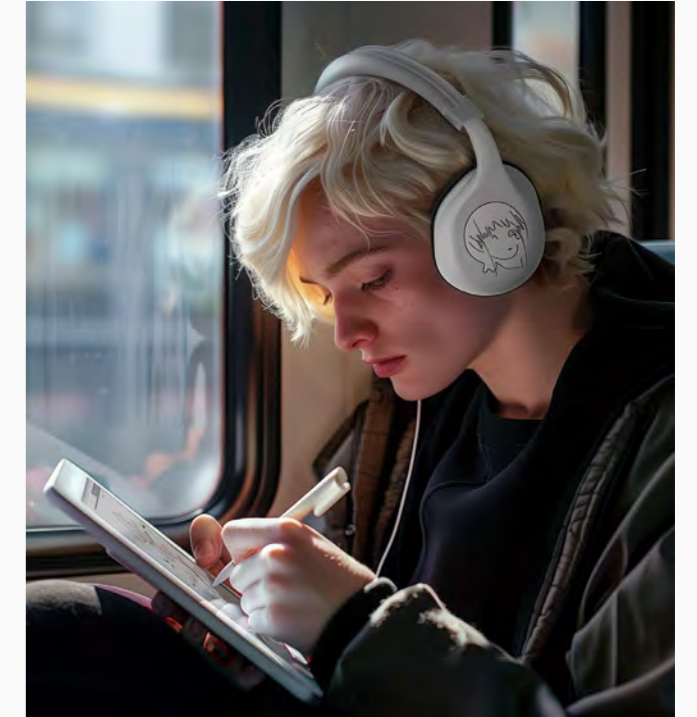
Inadequate ventilation causing discomfort.

Inadequate Customer Service:

Difficulties in getting timely assistance or responses to queries.

Putting Ourselves in the Minds of Commuters

Based on the user profiles filtered from previous chapters, we created six personas. These personas provide us with a clear picture of their specific needs and desires, giving us the necessary tools to optimize the flow of transport and transit within the hub.



Emily Harper, 32 years old

📍 Berlin, Germany

Marketing Manager at a Tech Startup

Emily Harper is a dynamic and energetic marketing manager working at a bustling tech startup in Berlin. Living in a cosy apartment in the vibrant Kreuzberg district, Emily thrives on the city's eclectic culture and fast-paced lifestyle. Her days are typically filled with meetings, brainstorming sessions, and tight deadlines, demanding a robust and reliable mode of transportation.

Use of Public Transport

Emily relies heavily on public transport due to its convenience and eco-friendliness. She appreciates the variety of options available at the mobility hub, allowing her to choose the most efficient route depending on the day's traffic and weather conditions. During the weekdays, she typically uses a combination of U-Bahn and S-Bahn to get to work, while weekends might see her opting for shared bikes or electric scooters for leisurely rides around the city.

Frustrations with Public Transport

Inconsistent Schedules: Emily often finds herself frustrated with the unreliable bus and tram schedules, leading to delays and missed connections.

Overcrowding: During peak hours, the public transport can become extremely crowded, making her commute uncomfortable.

Cleanliness: The cleanliness of public transport is a recurring issue, with litter and occasional unpleasant odours affecting her travel experience.

Limited Coverage: Some areas, particularly less central parts of the city, have limited public transport options, making it difficult for Emily to reach friends or attend events in these locations.

Wants and Needs from Public Transport

Reliability: A more consistent and dependable schedule to ensure timely arrivals and departures.

Comfort: Less crowded and cleaner vehicles to enhance her commuting experience.

Extended Coverage: Better coverage across the city to facilitate easy access to all areas.

Real-Time Updates: Accurate real-time information on arrivals, departures, and potential delays.

Luca Romano, 28 years old

📍 Milan, Italy

Graphic Designer at an Advertising Agency

Luca Romano is a talented graphic designer working at a well-known advertising agency in Milan. He lives in a modern apartment in the lively Navigli district, known for its canals and artistic vibe. Despite being wheelchair-bound due to a spinal cord injury from a car accident five years ago, Luca leads an active and fulfilling life. His positive outlook and creative spirit drive him to excel in his career and personal endeavours.

Use of Public Transport

Luca depends on public transport for his daily commute and social activities. The mobility hub is equipped with elevators, ramps, and designated areas for wheelchair users, making it easier for him to navigate. On weekdays, he primarily uses the metro and accessible buses to reach his workplace, while weekends are spent exploring the city's cultural landmarks and meeting friends.

Frustrations with Public Transport

Limited Accessibility: Despite improvements, some stations and vehicles still lack proper accessibility features, causing inconvenience.

Elevator Malfunctions: Frequent breakdowns of elevators and lifts can disrupt his commute and leave him stranded.

Inadequate Space: During peak hours, finding space in crowded vehicles can be challenging, and designated wheelchair areas are often occupied by other passengers.

Inconsistent Assistance: The availability and quality of assistance at stations can vary, leading to occasional difficulties in boarding and alighting.

Wants and Needs from Public Transport

Comprehensive Accessibility: Ensuring all stations and vehicles are fully accessible with functional elevators, ramps, and adequate space.

Reliable Services: Consistent operation of accessibility features and prompt maintenance of any malfunctions.

Training for Staff: Better training for transport staff to assist passengers with disabilities more effectively.

Real-Time Updates: Accessible real-time information on service status, including the availability of accessibility features.

Alex Morgan, 26 years old

📍 Amsterdam, Netherlands

Freelance Writer and Content Creator

Alex Morgan is a creative and introspective freelance writer and content creator living in a charming apartment in the Jordaan neighbourhood of Amsterdam. They manage a successful blog and work with various online publications, focusing on mental health awareness and lifestyle topics. Alex has been living with generalised anxiety disorder (GAD), an invisible disability that impacts their daily life and interactions.

Use of Public Transport

Alex relies on the city's efficient and advanced public transport system, including trams, buses, and metro, to attend meetings, visit friends, and explore new areas for their writing. The futuristic mobility hub near their home provides seamless connectivity, allowing them to switch between different modes of transport with ease and comfort.

Frustrations with Public Transport

Overcrowding: Busy and crowded public transport can trigger Alex's anxiety, making their commute stressful.

Noise Levels: High noise levels in public transport can be overwhelming and exacerbate their anxiety symptoms.

Lack of Quiet Spaces: The absence of designated quiet zones makes it difficult for Alex to find a calming environment during travel.

Inconsistent Information: Unreliable real-time updates can lead to unexpected delays, increasing their anxiety about being late.

Wants and Needs from Public Transport

Less Crowding: Measures to reduce overcrowding, especially during peak hours, to create a more comfortable travel environment.

Quieter Spaces: Designated quiet areas or compartments in trams and trains where noise is minimized.

Accurate Information: Reliable real-time updates on transport schedules and delays to help manage their anxiety.

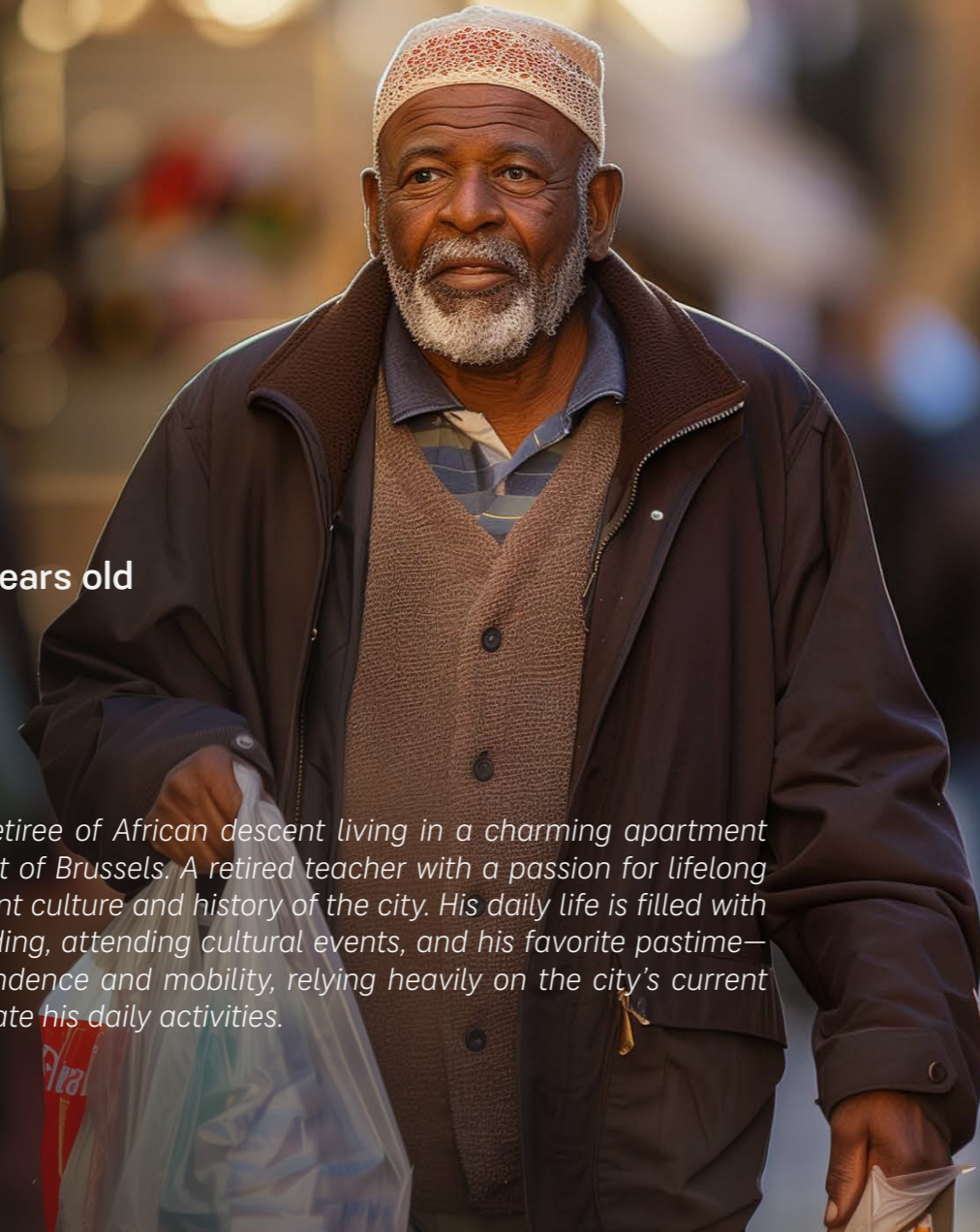
Mental Health Awareness: Greater awareness and understanding from transport staff about invisible disabilities and the challenges they pose.

Joseph Okoye, 65 years old

📍 Brussels, Belgium

Retired Teacher

Joseph Okoye is a 65-year-old retiree of African descent living in a charming apartment in the bustling Anderlecht district of Brussels. A retired teacher with a passion for lifelong learning, Joseph enjoys the vibrant culture and history of the city. His daily life is filled with leisurely activities, including reading, attending cultural events, and his favorite pastime—shopping. Joseph values independence and mobility, relying heavily on the city's current public transport system to navigate his daily activities.



Use of Public Transport

Joseph depends on the existing public transport system to reach various destinations throughout Brussels. He uses a combination of metro, buses, and trams to get to his favorite shopping areas, social gatherings, and cultural sites. The transport network is central to his routine, but it presents certain challenges that affect his experience.

Frustrations with Public Transport

Accessibility Issues: While some stations and vehicles are equipped with accessibility features, not all of them are, making it difficult for Joseph to navigate the system seamlessly.

Inconsistent Schedules: Joseph often encounters delays and missed connections due to unreliable schedules, causing frustration and inconvenience.

Overcrowding: During peak hours, the public transport can become extremely crowded, making his commute uncomfortable and stressful.

Cleanliness: The cleanliness of public transport is a recurring issue, with litter and occasional unpleasant odors affecting his travel experience.

Wants and Needs from Public Transport

Comprehensive Accessibility: Ensuring all stations and vehicles are fully accessible with ramps, elevators, and priority seating.

Reliable Schedules: Consistent and dependable transport schedules to maintain his independence and punctuality.

Comfortable Travel: Less crowded and well-maintained vehicles to enhance comfort during his commutes.

Accurate Updates: Reliable real-time information on arrivals, departures, and potential delays to keep him informed and at ease.

Sophia Martin, 50 years old

📍 London, United Kingdom

Mobility Hub Coordinator

Sophia Martin is a dedicated and passionate mobility hub coordinator working in the heart of London. With over 20 years of experience in the transport sector, Sophia is committed to ensuring efficient and accessible public transportation for all. She lives in a quaint townhouse in the lively neighborhood of Camden, balancing her professional life with a range of personal interests and hobbies.

Use of Public Transport

As a mobility hub coordinator, Sophia relies heavily on the public transport system to get to work and attend various meetings across the city. She uses a combination of the Tube, buses, and sometimes overground trains to navigate her daily commute. Her role involves constant interaction with the public transport system, making her acutely aware of its strengths and weaknesses.

Frustrations with Public Transport

Inconsistent Schedules: Delays and unexpected disruptions often interfere with her commute and work schedule.

Overcrowding: Peak hours are particularly challenging, with overcrowded trains and buses making travel uncomfortable.

Accessibility Issues: Despite improvements, not all stations and vehicles are fully accessible, creating barriers for those with mobility issues.

Cleanliness: Maintaining cleanliness is a persistent issue, with some areas and vehicles falling short of hygiene standards.

Wants and Needs from Public Transport

Reliability: A consistent and dependable schedule to ensure timely arrivals and departures.

Comfort: Less crowded and cleaner vehicles to enhance the commuting experience.

Accessibility: Comprehensive accessibility features across the entire network.

Real-Time Updates: Accurate and reliable real-time information to manage her schedule effectively.

ParcelBox 3000, 2 months old

📍 Parcelland

Just a Box

ParcelBox 3000 is a high-tech delivery package designed to ensure the safe and efficient transport of goods in urban environments. This particular ParcelBox contains a bestselling novel eagerly awaited by a reader in Berlin. Starting its journey at a major logistics hub, ParcelBox 3000 navigates through the city's advanced mobility infrastructure to reach its destination quickly and securely.



FRAGILE

Use of Public Transport

ParcelBox 3000 starts at a logistics hub in Berlin, is manually sorted, and loaded onto a delivery vehicle. Delays occur due to outdated traffic management and lack of real-time integration. Upon arrival at the local delivery center near Emily Harper's home, the package is placed in a locker. Emily retrieves it after receiving a notification, though the process can be inefficient. Improvements in sorting, tracking, and traffic management could enhance the process.

Frustrations with Public Transport

Manual Sorting: Manual sorting at the logistics hub can lead to errors and delays in processing packages.

Traffic Delays: Delivery vehicles often get stuck in traffic, causing delays in the delivery schedule.

Limited Tracking: Basic tracking methods provide limited visibility into the package's journey, leading to uncertainty for recipients.

Inconsistent Notifications: Notifications about package status are often delayed or inaccurate, causing confusion and frustration for recipients.

Overcrowded Delivery Centers: High volumes of parcels can lead to overcrowded delivery centers, causing delays and longer wait times for package pickup.

Wants and Needs from Public Transport

Automated Sorting: Implementation of automated sorting systems to reduce errors and speed up the processing time at logistics hubs.

Traffic Management: Improved traffic management solutions to minimize delays and ensure timely deliveries.

Advanced Tracking: Enhanced tracking technologies that provide real-time updates and greater visibility into the package's journey.

Reliable Notifications: More accurate and timely notifications to keep recipients informed about their package status.

Efficient Delivery Centers: Streamlined operations at delivery centers to handle high volumes efficiently and reduce wait times for recipients.

Creating a Future-Proof Concept by Integrating Trends

When we look at the past and the present, we can analyze patterns and practices to predict the future. This is what we call 'trends'. In a way we're predicting what the next big thing of tomorrow will be. What style of clothing will we like? How many people will be present online?

How will people transport themselves? In trends we can find unique elements to integrate in a futuristic concept. These trends will help the concept be future-proof, so people will more likely like and use the concept, than if trends were not included.

A Look into the Future of Transit & Travel

Building a futureproof mobility hub involves integrating key trends to meet evolving traveler needs. By transforming charging stations into engaging destinations, supporting tech-free travel experiences, involving consumers in the design process, providing high-speed transport options, and prioritizing eco-friendly practices, we can create dynamic, efficient, and sustainable mobility hubs. These elements ensure the mobility hub of the future is adaptable, environmentally responsible, and aligned with modern lifestyles.

01. Supercharging Destinations

Ev charging stations transform a chore into an entertainment opportunity

- * **Inspiration from:** Mobility industry
- * **Concept:** Petrol stations used to be social hubs where people met, refueled, and sometimes even dined with friends. Today, refueling is a quick, mundane task. However, with electric cars that require longer charging times, charging stations can once again become vibrant destinations. Imagine a place where you can socialize, relax, and enjoy activities while your vehicle charges.
- * **Quick takeaway:** Ensure the mobility hub of the future is not just a stopover, but a destination where people can gather and enjoy unique experiences.



02. Analog Travel

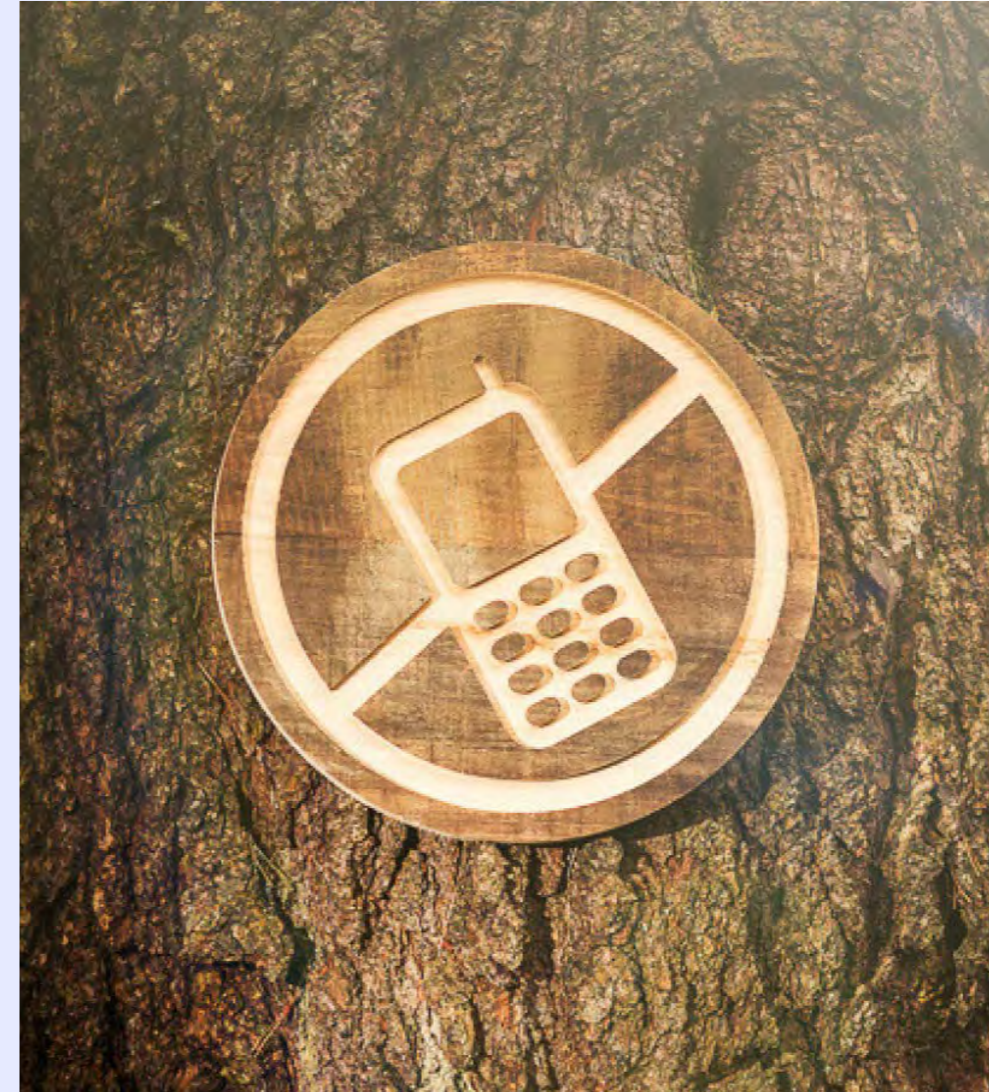
Intentional travel is gaining popularity as people ditch smart tech on vacation

- * **Inspiration from:** Digital detoxing
- * **Concept:** People are increasingly leaving their phones behind to escape the constant digital noise. Instead of being absorbed in screens, travelers are rediscovering the joy of real-world interactions and experiences. The journey itself becomes a meaningful part of the trip, enjoyed without digital distractions.
- * **Quick takeaway:** Design the mobility hub of the future to cater to mobile detoxers, providing ample information and experiences that don't rely on smartphones.

03. Co-Creative Futures

Brands are giving consumers creative control over their products

- * **Inspiration from:** Marketing & branding
- * **Concept:** The idea that "we do better when we do it ourselves" is increasingly relevant. Consumers want to contribute more than just money; they seek to be part of the creation process. Involving them in the development of products and services fosters loyalty and innovation. Co-creation with consumers is essential for the future.
- * **Quick takeaway:** Develop the mobility hub of the future collaboratively with travelers, allowing them to participate in key decisions and personalize their experiences.





04. Our Speed Need

High-speed rail and transport are on the rise

- * **Inspiration from:** Travel, mobility
- * **Concept:** The world is always in motion, and so are its people. The demand for quick and efficient travel to new cities and countries is growing. Modern infrastructure is evolving to meet this need, with high-speed trains becoming the new standard for travel.
- * **Quick takeaway:** Offer a variety of fast and efficient transport options within the mobility hub of the future to meet the needs of speed-conscious travelers.

05. Eco-Responsible Travel

Travelers are becoming more aware of their CO2 footprint

- * **Inspiration from:** Travel, mobility
- * **Concept:** Decades ago, carbon footprints were not a major concern. Today, however, environmental consciousness is a significant factor for travelers. People are increasingly choosing eco-friendly travel options to reduce their impact on the planet.
- * **Quick takeaway:** Design the mobility hub of the future to be environmentally friendly, aiming for CO2 neutrality or even a negative carbon footprint.

Inspiring Innovation in the Mobility Hub of the Future

Startups create innovation. They are small companies with limited budgets, but big dreams. These companies need to break through boundaries set by their limited resources. It makes them think in different ways, creating innovative ideas. These ideas can inspire us when creating a futuristic concept, or we can even just integrate one of the startups' solutions entirely.

Startups Constructing the Future of Transit

Innovative startups are redefining urban mobility and inspiring future mobility hubs. Kiwee Mobility offers zero-emission, space-saving electric car-sharing, while Zipline uses autonomous drones for swift last-mile deliveries. De Park optimizes urban space with underground automated parking systems, and NIO Power Swap's battery swapping technology reduces EV charging times. OTIV's

autonomous rail technology enhances rail safety and efficiency. Together, these startups envision mobility hubs that are efficient, sustainable, and user-centric, inspiring us to create smarter and greener urban spaces.

01. Kiwee Mobility

Zero-emission, space-saving, 2-person cars for city roaming

Concept:

Kiwee Mobility offers an eco-friendly car-sharing service with electric vehicles. Their innovative "car train" system efficiently connects and charges these vehicles, each accommodating up to two passengers.

User experience:

Kiwee's service could seamlessly integrate into a mobility hub, utilizing their advanced connecting and charging systems for efficient vehicle redistribution and on-demand availability. This enhances sustainable urban mobility and reduces the need for private car ownership.

[→ Visit their website](#)



02. Zipline

Last-mile drone delivery for parcels

Concept:

Zipline uses autonomous drones to deliver parcels, providing quick and efficient logistics solutions for cities and suburbs.

User experience:

Zipline's drones could be integrated into the mobility hub for swift parcel delivery. With rooftop charging stations, the drones would maintain high efficiency and reliability, offering a cutting-edge urban logistics solution and significantly reducing delivery times and road congestion.

→ [Visit their website](#)



03. De Park

Underground efficient and automated parking

Concept:

De Park designs advanced underground parking systems that optimize space and improve efficiency, addressing urban parking challenges.

User experience:

De Park's underground parking systems could revolutionize parking at the mobility hub, providing ample space and easing the stress of finding parking in the city. This innovation would encourage more people to use the hub, reduce traffic congestion, and enhance urban mobility.

→ [Visit their website](#)



04. NIO Power Swap

Battery swapping stations for EVs

Concept:

NIO Power Swap offers a battery swapping service for electric vehicles, allowing drivers to quickly exchange depleted batteries for fully charged ones, eliminating long charging times.

User experience:

NIO's battery swapping stations can be a core feature of a futuristic mobility hub, providing EV users with a rapid and convenient way to recharge. This promotes the adoption of electric vehicles by minimizing downtime and enhancing convenience, while also saving space as cars are not parked for extended charging periods.

→ [Visit their website](#)



05. OTIV

Autonomous driving in railway industries

Concept:

OTIV develops autonomous driving technologies for rail systems, enhancing safety and efficiency in railway transportation.

User experience:

OTIV's autonomous rail technology can create a more efficient and reliable public transit system within the mobility hub. This integration improves safety, reduces operational costs, and provides a seamless travel experience, with virtually connected trains enhancing overall efficiency.

→ [Visit their website](#)



Looking Across Industries to Stimulate Fresh Idea Generation

Cross-industry research is essential for driving innovation and inspiring new solutions to complex challenges. By collaborating across different sectors, we leverage diverse perspectives and expertise, fostering a fertile ground for creative

problem-solving. Companies engaging in cross-industry research are more likely to innovate and achieve significant breakthroughs compared to those operating in isolation.

A Cross-Industry Investigation: How Do They Utilize Innovation?

Based on the extensive research across various industries, here are some concrete and creative ideas that can be incorporated into the SHIFT Mobility Hub to make it a futuristic and innovative solution.

01. Autonomous Delivery Robots and Drones

- * **Innovation / Problem solving:** Real-time tracking and delivery of parcels within minutes.
- * **Inspiration from:** Retail and E-commerce, Healthcare, Agriculture
- * **Concept:** Implement autonomous robots and drones for last-mile delivery of parcels and medical supplies within the mobility hub. These can navigate through dedicated pathways and air routes, ensuring swift and contactless delivery.
- * **User experience:** Imagine arriving at the hub and needing to send a parcel across town. You can place the parcel in a designated robot or drone station. The autonomous robot navigates through the hub's corridors, avoiding obstacles, and reaches its destination within minutes. Drones handle urgent deliveries, flying directly to specified locations, ensuring quick and contactless service.

02. AI-Powered Predictive Maintenance

- * **Innovation / Problem solving:** Near-zero downtime and seamless operations of all transportation modes.
- * **Inspiration from:** Aviation, Energy
- * **Concept:** Use AI and machine learning for predictive maintenance of all transportation modes within the hub. This ensures minimal downtime and maximizes efficiency by predicting and addressing issues before they occur.
- * **User experience:** A commuter bus within the hub is fitted with sensors that send real-time data to the central AI system. The AI detects early signs of brake wear and schedules maintenance during off-peak hours, preventing any service disruptions.

03. Smart Interactive Signage and Wayfinding

- * **Innovation / Problem solving:** Personalized and immersive navigation experience for all passengers.
- * **Inspiration from:** Hospitality, Smart Cities
- * **Concept:** Implement interactive digital kiosks and AR-based wayfinding systems to help passengers navigate the hub effortlessly. These systems can provide real-time updates, personalized route guidance, and information on nearby services.
- * **User experience:** Upon entering the hub, you approach a digital kiosk that recognizes your face and greets you. You input your destination, and the kiosk provides an optimal route. As you walk, AR glasses or a smartphone app overlays arrows and information in your field of vision, guiding you through the hub and highlighting points of interest like cafes or restrooms along the way.

04. Sustainable Design and Renewable Energy Integration

- * **Innovation / Problem solving:** A self-sustaining, green energy-powered mobility hub.
- * **Inspiration from:** Energy, Smart Cities
- * **Concept:** Design the hub with sustainable materials and integrate renewable energy sources like solar panels and wind turbines. Use energy-efficient lighting and HVAC systems to minimize environmental impact.
- * **User experience:** The roof of the hub is covered with solar panels that generate electricity, powering the building and charging electric vehicles. Inside, energy-efficient lighting and HVAC systems ensure a comfortable environment with minimal environmental impact. Passengers can see real-time energy usage and savings displayed on screens throughout the hub, promoting awareness and engagement in sustainability efforts.



05. Biometric and Facial Recognition Systems

- * **Innovation / Problem solving:** Enhanced security and streamlined passenger experience.
- * **Inspiration from:** Aviation, Event Management
- * **Concept:** Utilize biometric systems for secure and quick access to various transportation modes within the hub. Passengers can use facial recognition for ticketing, check-ins, and boarding.
- * **User experience:** A commuter enters the hub and approaches a facial recognition turnstile. The system instantly verifies their identity and access permissions, allowing them to board a high-speed train or autonomous shuttle without the need for physical tickets. This streamlines the boarding process and enhances security by preventing unauthorized access.



06. Integrated Mobility-as-a-Service (MaaS) Platform

- * **Innovation / Problem solving:** Seamless end-to-end journey planning and payment integration.
- * **Inspiration from:** Smart Cities, Retail
- * **Concept:** Develop a comprehensive MaaS platform that integrates all transportation modes, allowing users to plan, book, and pay for their entire journey through a single app. Include options for ride-sharing, bike rentals, and autonomous shuttles.
- * **User experience:** Using the MaaS app, a traveler plans a trip from the suburbs to the city center. The app suggests a route that includes an e-scooter to the hub, an autonomous shuttle within the hub, and a high-speed train to the city. The traveler books and pays for the entire journey in one transaction. The app provides real-time updates and alternative routes in case of delays.



07. Augmented Reality (AR) Experiences

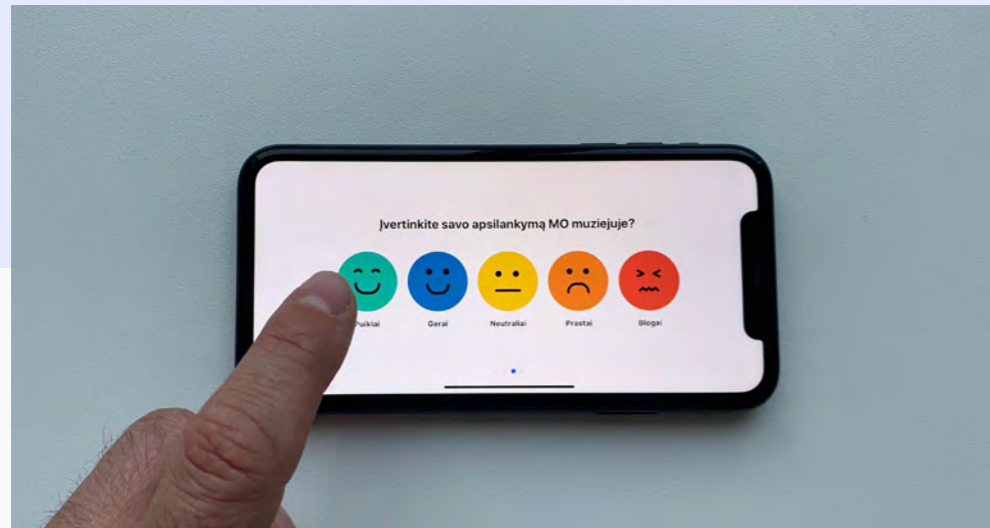
- * **Innovation / Problem solving:** Engaging and informative AR experiences that enrich the passenger journey.
- * **Inspiration from:** Hospitality, Education
- * **Concept:** Provide AR experiences for passengers, including virtual tours of the hub, historical insights about the city, and interactive entertainment options while they wait.
- * **User experience:** While waiting for a connection, passengers use AR glasses or their smartphones to explore a virtual tour of the city's history, view 3D models of future urban developments, or play interactive games. This keeps passengers engaged and entertained, making their wait time more enjoyable.

08. Real-Time Data Analytics and Dashboard

- * **Innovation / Problem solving:** Data-driven insights leading to optimized operations and enhanced user experience..
- * **Inspiration from:** Retail, Healthcare, Energy
- * **Concept:** Implement a central data analytics dashboard that monitors and analyzes real-time data from all transportation modes and hub facilities. This helps in optimizing traffic flow, resource allocation, and improving passenger services.
- * **User experience:** Hub operators use the dashboard to monitor passenger flow, vehicle status, and energy consumption. When data shows increased congestion at a specific time, operators adjust schedules and open additional service lines to alleviate/avoid crowding. Passengers benefit from reduced wait times and smoother transit experiences due to these data-driven adjustments.

09. Community and Stakeholder Engagement Platforms

- * **Innovation / Problem solving:** Inclusive and participatory approach to hub development and management.
- * **Inspiration from:** Event Management, Education
- * **Concept:** Create platforms for community and stakeholder engagement, allowing users to provide feedback, participate in planning, and stay informed about developments in the mobility hub.
- * **User experience:** Residents and businesses near the hub use an online platform to share their opinions on new developments and improvements. They participate in virtual town halls and surveys, influencing decisions on facilities and services. This inclusive approach ensures the hub meets the needs of its users and fosters a sense of community ownership.



10. Hyperloop and High-Speed Transport Integration

- * **Innovation / Problem solving:** Revolutionary travel speeds and connectivity.
- * **Inspiration from:** Ambitious and Futuristic Concepts
- * **Concept:** Explore the integration of hyperloop systems for ultra-fast intercity travel. This can be a part of the ambitious and futuristic scenario, showcasing cutting-edge transport technology.
- * **User experience:** A business traveler books a hyperloop ticket through the MaaS app for a meeting in a neighboring city. They arrive at the hub, pass through biometric security, and board the hyperloop pod. The pod travels at near supersonic speeds, reducing a two-hour journey to 20 minutes. This integration revolutionizes travel, offering unprecedented speed and convenience.



Understanding Mobility Hubs: Best Practices & Status Quo

Beyond Connectivity: Enhancing the Transit Experience

Mobility Hubs do more than connect various transit options. They enrich the transit experience with elements such as bus shelters, information displays, and parklets. These hubs are crucial for a well-functioning transit system, empowering people with the information and connections needed to move around freely.



“

A Mobility Hub is a place where different modes of transportation—such as buses, subways, and bikeshare—are seamlessly connected, making transfers between them easy and convenient.

”

Types & Sizes of Mobility Hubs

Mobility hubs are versatile urban solutions designed to streamline transportation by integrating various transit modes, making travel more efficient and convenient. These hubs come in different sizes, each tailored to specific community needs and locations, ensuring that the right type of hub is available where it is most beneficial.

1 Corner Hub

Size

Small

Location

Near residential areas

Purpose

Facilitates first/last hops

Features

Limited transportation modes, parking and bike storage, etc.

2 Center Hub

Size

Medium

Location

Residential and commercial districts

Purpose

Connects corner and gateway hubs

Features

Versatile mobility options, rideshare points, fare vending, neighborhood maps, etc.

3 Gateway Hub

Size

Large

Location

In the center of a large cities

Purpose

Connecting all kinds of hubs

Features

Extensive mobility options, extra amenities, WiFi, vehicle repair stations, etc.

Size increase





Best Practices for Existing Mobility Hubs

Mobility hubs are designed to enhance the accessibility, safety, and comfort of urban transit, catering to a wide range of needs and improving the overall travel experience. Ensuring that these hubs are accessible and user-friendly for everyone, including those with disabilities, is paramount. These are the present best practices for mobility hubs:

* Accessibility covering both disabilities access and access to mobility

- Disability Access: Wheelchair accessibility, level boarding for buses, ramps, tactile paving, and audible signals.
- Other items like multilingual fare vending machines help riders pay fares at the mobility hub and accept multiple payment options (QR codes, contactless, cash, ...).

* Safety and Comfort - incorporating placemaking, lighting, and more

- Shelters: Provide protection from weather and traffic.
- Lighting: Enhances safety and deters anti-social behavior. Proper lighting reduces road accidents.
- Pedestrian crossings – positive contrast creates a sense of safety, deters anti-social activity and increases satisfaction with transit.
- HVAC (Heating, Ventilation, and Air Conditioning) systems offer several positive effects in public areas
- Parklets and Public Art: Create engaging spaces for riders.
- Flow Control: Design strategies to manage pedestrian traffic and ensure smooth movement. Identifying when and where railway congestion occurs is useful for both transportation operators and the passengers who use their services.
- Drinking Water: Accessible water fountains for hydration.
- Natural Light and Green Spaces: Create an inviting and relaxing atmosphere.
- Charging Points For phones
- Parcel Pick-Up Points: Convenient for riders to collect packages.
- Smart Elevators and Escalators: Enhance accessibility.

* Information and Wayfinding

- Countdown Clocks: Provide real-time arrival information.
- Wayfinding Signs: Direct people to nearby destinations.
- Real-Time Information Kiosks: Help riders find and compare transit options.
- Dedicated Drop-Off Areas: For shared mobility and taxis.
- Automatic Notifications: Inform travelers about expiring tickets or low credit balances.

* Micro-Mobility

- Bikeshare Stations: Rent and return bicycles within a network.
- Bike Racks and Cages
- Electric Bike/Scooter Charging Stations
- Bicycle Repair Stations; Provide tools for basic repairs.
- E-scooters

Challenges and Solutions for Autonomous Vehicle Navigation in the Mobility Hub of the Future



Challenges for Autonomous Vehicle Navigation

01. Unpredictable Human Behavior

AVs must handle a range of unpredictable human behaviors, including those of toddlers, reckless drivers, and other road users, as well as unexpected obstacles like fallen trees and construction zones.

- * **Possible Solution:** Dedicated lanes for AVs within the mobility hub can mitigate some of these risks by providing a controlled environment for autonomous operation. The impact of dedicated lanes outside depends on the market penetration rate (MPR) of AVs. Studies indicate that a dedicated lane becomes significantly beneficial only when the MPR exceeds 50%.
- * **Innovative Solution:** To cope with the challenge of unpredictable human behavior, Mun et al. proposed a methodology based on using people in the robot's surroundings as indicators of potential obstacles. For example, if a driver brakes sharply, it can be inferred that a pedestrian may have run out onto the road in front of that driver. The model predicts occluded objects' locations using observed social behaviours and a variational autoencoder. This approach enhances the AV's ability to navigate safely by leveraging social cues from human behavior.

02. Legal Responsibility and Insurance Liability

Regulation is needed to define the legal framework for accidents involving AVs. The responsibility could shift from drivers to manufacturers or operators, depending on the circumstances.

- * **Create regulations:** The advent of autonomous vehicles brings forth complex questions regarding legal responsibility and insurance liability. In the event of an accident involving an AV, the determination of fault may shift from individual drivers to manufacturers or service providers, necessitating a new regulatory framework. Insurance policies will also need to adapt, potentially focusing more on product liability and less on individual driver error. This shift requires robust legislation to ensure clear guidelines and protection for all parties involved.

03. Weather Conditions

Adverse weather such as rain, fog, snow, and lighting interference can significantly impact the sensors and perception systems of AVs.

- * **Sensor Fusion:** Combining data from multiple sensors (LiDAR, radar, cameras, ultrasonic sensors, GNSS/INS) to enhance perception capabilities.
- * **Perception Enhancement Algorithms:** Techniques such as de-raining algorithms can improve sensor performance in adverse weather.

04. Ethical Dilemmas

Programming AVs to handle emergencies and make ethical decisions during unavoidable accidents is a significant challenge.

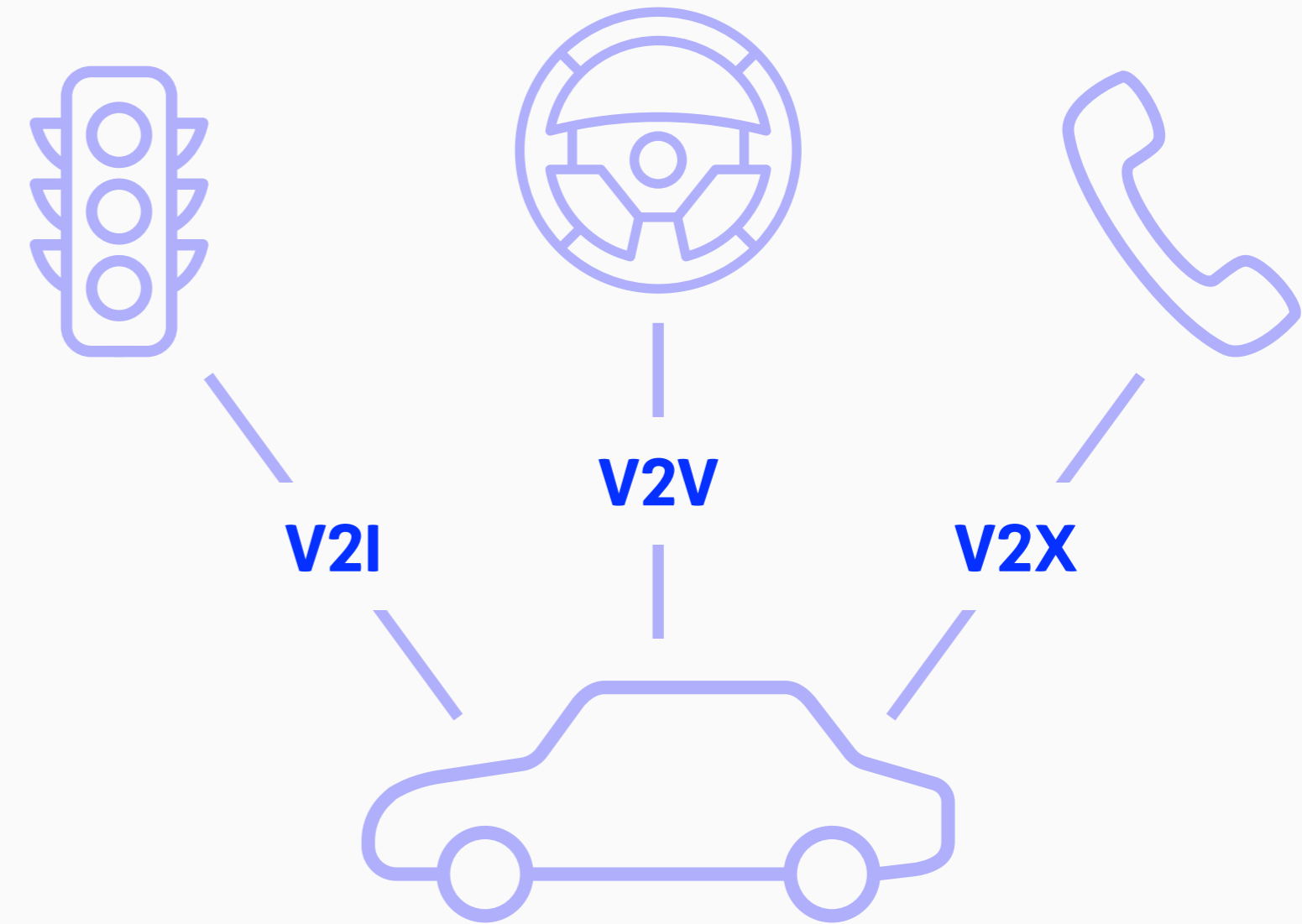
- * **Ethics:** Autonomous vehicles must be programmed to handle ethical dilemmas, particularly in situations involving unavoidable accidents. These decisions, often referred to as the 'trolley problem' in ethics, involve choosing the lesser of two evils, such as deciding whether to harm pedestrians or passengers in a critical situation. Developing a universally accepted framework for these decisions is crucial, requiring collaboration between ethicists, engineers, and policymakers to ensure that AVs operate in a manner that aligns with societal values.

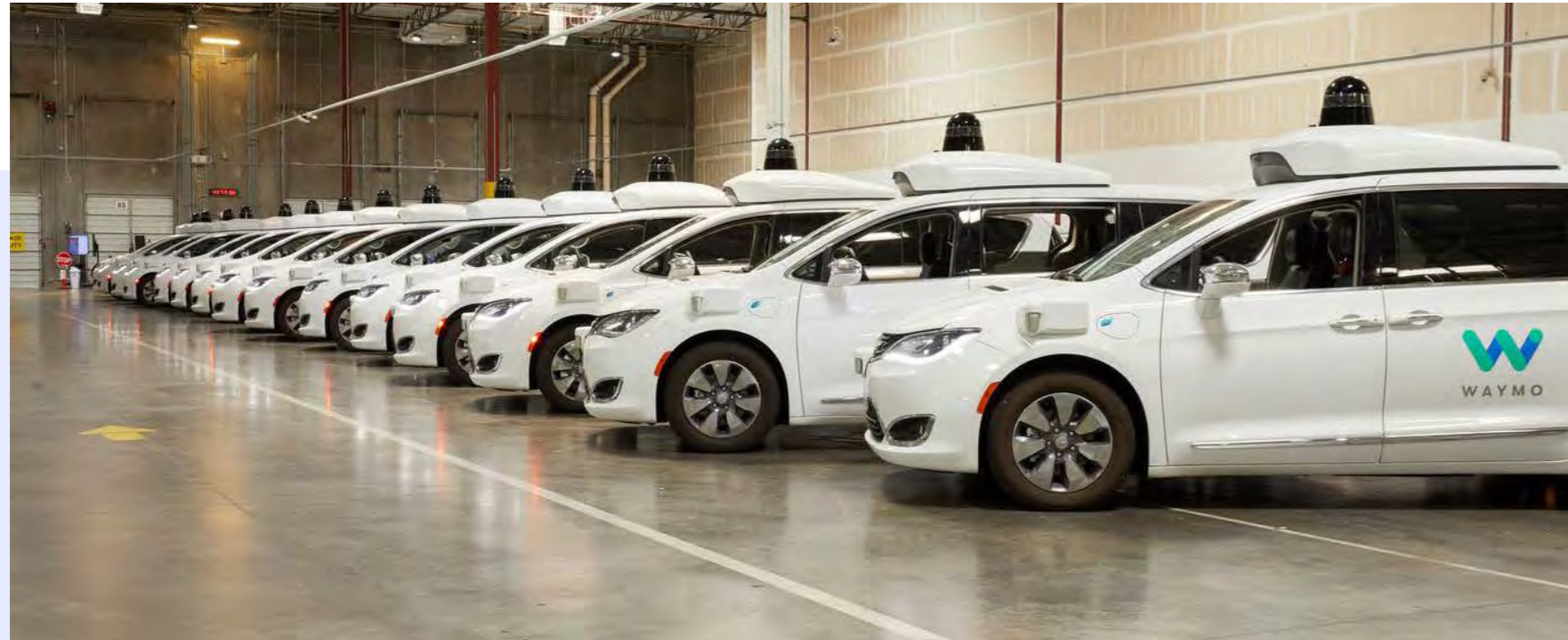


Communication Types for Autonomous Vehicles

To facilitate smooth operation within the mobility hub, AVs will rely on various communication technologies:

- * **Vehicle to Infrastructure (V2I):** Communication between vehicles and road infrastructure such as traffic lights and sensors.
- * **Vehicle to Vehicle (V2V):** Communication between vehicles to share information about their movements and intentions.
- * **Vehicle to Everything (V2X):** A comprehensive communication system that includes V2I and V2V, as well as interactions with pedestrians' smartphones, IoT devices, and cameras.





Integration of Autonomous Vehicles

The integration of autonomous vehicles (AVs) into urban transit systems presents a unique set of challenges and opportunities. AVs have the potential to significantly impact urban mobility if introduced correctly. By carefully managing the introduction of AVs, cities can enhance their transit systems without undermining existing high-capacity transport networks.

- * **Fleet Integration:** AVs should be introduced in fleets of driverless, shared autonomous vehicles to reinforce an efficient, high-capacity public transport network.
- * **Supporting Role:** Walking, cycling, and shared AV fleets are ideal for providing door-to-door transport or acting as feeders to major transit hubs. However, they should not be seen as substitutes for traditional public transport due to their limited capacity in densely populated urban areas.

Case Study: Autonomous Shuttles in Sion

In a pioneering project, researchers at EPFL, in collaboration with the startup BestMile and PostBus, are integrating autonomous shuttles into the public transport system of Sion, Switzerland. This initiative marks the first time in Switzerland that driverless shuttles could operate in a city center, carrying up to nine passengers.

Project Goals

The project aims to expand public transport services, particularly in outlying areas, by introducing flexible, on-demand driverless shuttles. These shuttles are designed to provide cost-effective, last-kilometer (or last mile) connections to areas with better transport links.

System Development

EPFL researchers and BestMile are developing a fleet-management system to ensure the shuttles operate safely and efficiently. This includes real-time management of on-demand services, route flexibility, and passenger needs.

Testing Phase

Initial tests will be conducted on a closed site, with plans to run two electric shuttles on public roads in Sion. These tests will evaluate the shuttles' ability to navigate public roads, communicate with other vehicles, and adhere to traffic regulations.

Future Integration

The project will assess the viability of using autonomous shuttles in public zones and their effectiveness in serving isolated areas. Successful integration could pave the way for broader adoption of AVs in urban transport systems.



Creating the Ideal Sustainable Transit Hub of the Future: An Interview with Industry Expert Gregory Falisse



Gregory Falisse

Over 22 years of experience in mobility

- * Degrees in Communication and Management
- * 10 years at the Mobility Unit of the Walloon Union of Enterprises
- * 5 years at Traject consultancy firm
- * Mobility Manager at Delhaize (2017)
- * Mobility Expert at UCLouvain (2019-present)
- * Career transitioned from corporate mobility solutions to urban planning and development

What are the most common mobility challenges companies or cities face today?

I think the most pressing issue is space management. We often find ourselves in a battle for space on the streets. We need room for pedestrians, cyclists, rubbish collection, bus stops, and other needs. The challenge is fitting all these requirements into the limited space available. Another significant challenge is encouraging people to try different modes of transportation. Many people stick to their routines, like driving a car, without considering other options. To overcome this, we need to create opportunities for people to test different modes, making it a habit to think about the most efficient way to commute.

What solutions do you see for these challenges, especially for space management?

Shared mobility is one viable solution. Reducing the number of private cars and bikes can help alleviate parking issues. We can also create more space for parking underneath buildings. Active modes of transportation, like biking or walking, are essential. Many people take short bus or tram rides when they could easily walk or use a scooter or bike. For a mobility

hub, it's crucial to determine whether it serves daily commuters or tourists, as the approach for these two groups differs. The concept of mobility as a service (MaaS) can also play a role by integrating planning, booking, and payment systems into a single platform.

In your experience, what are the biggest obstacles in integrating different modes of transport within a mobility hub?

One major obstacle is the complexity of ticketing and the plethora of apps needed. Every week, new apps emerge while others disappear, making it hard to keep up. A unified system where you can use one subscription for all modes of transport would be ideal. For instance, a single app could manage bookings and payments for various transportation modes, making the process seamless for users.

How can cities or companies better support the integration of autonomous vehicles and micro mobility?

Regulation and thoughtful design are key. For example, Brussels has regulated spaces for scooters and shared bikes, which helps manage their use and

placement. Autonomous vehicles are more challenging due to our current infrastructure and high population density. We are not quite ready for widespread adoption of autonomous vehicles in cities, although they may be feasible on motorways or specific routes sooner. The technology needs to improve to handle the complexities of urban environments.

How can mobility hubs be designed to enhance commuter experience?

One key aspect is placing mobility hubs in densely populated areas where people work, live, shop, and eat. Good connections with public transportation are essential. People need to be able to transition smoothly from one mode of transport to another, with services that support these transitions, such as bike repair shops or secure parking facilities. The design should also consider accessibility for people with disabilities, as making a hub accessible for all will inherently make it more user-friendly for everyone.

What are some effective ways to use technology to improve mobility services?

While less technology might be better for the actual movement of people, certain technological advancements can enhance accessibility. For instance, connected locks on bikes and cars allow for easy sharing and security. Programs that enable car sharing or ride-sharing with smart locks and subscriptions can reduce the number of private vehicles parked on the streets. Additionally, integrating these technologies into one cohesive system where users can book and pay for multiple modes of transport through a single app would streamline the user experience.

How do you envision the mobility hub of the future?

It's difficult to have a clear vision, but a successful mobility hub should provide users with the most efficient travel options, whether it's a bike, train, car, or scooter. The hub should organise trips in a way that minimises stress, even when changing modes of transport. AI could play a role in optimising these travel plans based on individual preferences for efficiency, cost, and environmental impact.

What role will sustainability play in the future of urban mobility?

Sustainability will be crucial. Improving air quality and reducing traffic congestion are necessary to make cities more livable. Long-term goals for sustainable mobility should be supported consistently, regardless of political changes. Cities like Amsterdam and Copenhagen have shown that with a clear, long-term vision, significant improvements can be made over time.

How can different stakeholders effectively collaborate on mobility projects?

Collaboration requires a shared goal, such as making the city more livable. Stakeholders, including governments, companies, and citizens, must agree on this target and work together towards it. It's essential to consider the needs of all groups, from the wealthy to the poor, and ensure that measures are inclusive and equitable. Consistent communication and explanation of the benefits of mobility projects can help gain public support and smooth implementation.

What are the key performance indicators (KPIs) to measure the success of a mobility hub?

Key KPIs include the number of users, the amount of CO2 saved by using alternative modes of transport, and the reduction in car usage. Financial savings for individuals who switch to shared mobility should also be highlighted, as many people underestimate the total cost of owning a car. Additionally, metrics showing how many private cars are replaced by shared vehicles can be compelling for policymakers.

How can we nudge people to switch from one transportation mode to another?

Incentives like free trials, gamification, and personalised travel advice can encourage people to try new modes of transport. Programs that lend bikes or other vehicles for a period can also be effective. Making the process of trying and using alternative transportation as easy and attractive as possible will help people overcome their habits and make more sustainable choices.

When would you personally use a mobility hub?

For me, the proximity and ease of use are crucial. The process should be simple, without the need for extensive subscriptions or training. Ideally, I could find a mode of transport at the corner of my street, book it easily, and use it without hassle. For example, a system like Cambio's, but more streamlined and user-friendly, would be ideal.

How do you envision a day using a mobility hub?

I would start by taking the train to a central station, then use a bike or scooter to reach my destination within the city. The key is having the flexibility to leave the bike or scooter at another hub, making the return journey just as easy. The entire process should be simple and intuitive, ensuring a seamless transition between different modes of transport.

What role does privacy play in public transport?

Privacy can be important for some people, and offering options like private spaces or bubbles within public transport could make it more appealing. Providing facilities that allow passengers to work, make phone calls, or relax comfortably could enhance the overall experience and make public transport more competitive with private car use.

How can we maintain the political and public support needed for long-term mobility projects?

Consistent goals and clear communication are vital. Even with changes in political leadership, maintaining a long-term vision for urban mobility ensures that projects continue to progress. Engaging the public by highlighting the benefits, such as improved air quality and reduced congestion, can help garner support. Successful examples from other cities can also provide inspiration and justification for ongoing efforts.

“We need to create opportunities for people to test different modes, making it a habit to think about the most efficient way to commute.”



1.2 CREATION

After completing the input phase, the ideation or creative phase kicks off in every innovation project. This is where creativity takes center stage as we initially pursue the wildest and most original ideas, eventually selecting the most promising ones and transforming them into robust concepts. We approached this phase in three distinct and sequential steps: defining key criteria, generating ideas through a brainstorming session, and creating an overarching concept.

Defining Eight Criteria

The input phase provided us with an overwhelming abundance of fascinating data. It's often challenging to see the forest for the trees and establish a clear structure and hierarchy. Therefore, we decided to define a specific set of criteria that our future mobility hub should meet. Ultimately, we identified eight cru-

cial criteria under which all our research findings could be categorized.

Brainstorming Session

A professionally organized and facilitated brainstorming session often results in a flood of ideas. We dedicated ample time and care to this process, and the outcome did not disappoint. For half a day, a group of around ten individuals generated the most original and creative ideas, and we had a great deal of fun in the process.

Concept Creation

Based on the previous steps, our team set to work on developing a strong and fitting concept. This concept would serve as the visual and structural framework for the architecture of our future mobility hub.

The 8 Criteria for Creating a Successful Mobility Hub of the Future

Creating a mobility hub of the future demands a holistic approach that addresses a range of essential criteria to ensure it meets the diverse needs of users and promotes sustainability, safety, and innovation. The following eight core categories have been identified by us as the foundation for designing an efficient, user-friendly, and forward-thinking transportation center. These categories encompass accessibility and inclusivity, safety and security, comfort and convenience, efficiency and operational reliability, sustainability and eco-friendliness, technological integration and innovation, versatility and flexibility, and user engagement and responsiveness. Each category is meticulously defined to provide a comprehensive blueprint for developing a mobility hub that not only addresses current demands but also adapts to future advancements and evolving user needs.



Accessibility & Inclusivity



Safety & Security



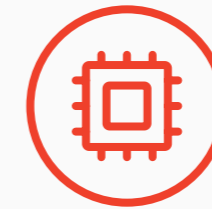
Comfort & Convenience



Efficiency & Operational Reliability



Sustainability & Eco-Friendliness



Technological Integration & Innovation



Versatility & Flexibility



User Engagement & Responsiveness



Accessibility & Inclusivity

Designing all aspects of the hub to be accessible and user-friendly for people of all ages, abilities, and financial backgrounds, ensuring seamless and equitable access for everyone.

- * **Universal Design:** Ensure all areas are accessible to people with disabilities, including ramps, elevators, and accessible ticket counters.
- * **Affordable Access:** Implement fare structures that are financially accessible to all.
- * **Language and Communication:** Multilingual signage and staff, real-time info kiosks, and automatic notifications.
- * **Special Needs:** Features for elderly people, families with children, and those with specific mobility needs.



Safety & Security

Prioritizing the physical and health safety of all users through advanced surveillance, emergency systems, and well-lit, secure environments.

- * **Physical Safety:** Surveillance cameras, emergency response systems, and well-lit areas.
- * **Health Safety:** Sanitization stations, clean facilities, and medical assistance points.
- * **Crowd Control:** Measures to prevent overcrowding and ensure safe transit during peak times.



Comfort & Convenience

Providing a comfortable and convenient experience with amenities like clean facilities, optimal environmental controls, and family-friendly spaces.

- * **Amenities:** Clean and accessible toilets, drinking water stations, comfortable seating, and quiet rooms.
- * **Environmental Comfort:** Optimal HVAC systems, lighting, and shelter from weather.
- * **Technology Access:** Charging points, Wi-Fi, and real-time information systems.
- * **Family-Friendly:** Play areas for children and spaces designed for families.



Efficiency & Operational Reliability

Ensuring the hub operates smoothly and reliably with integrated systems for real-time information, optimized passenger flow, and seamless ticketing and scheduling.

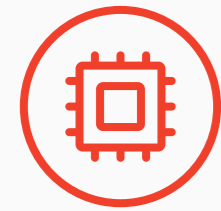
- * **Integrated Systems:** Seamless ticketing and scheduling across multiple modes of transport.
- * **Real-Time Information:** Digital displays, countdown clocks, and wayfinding signs.
- * **Optimized Flow:** Efficient crowd management, designated pathways, and smart door systems.



Sustainability & Eco-Friendliness

Incorporating sustainable practices and renewable energy sources to minimize the environmental impact and promote long-term ecological health.

- * **Green Building:** Use of sustainable materials and energy-efficient designs.
- * **Renewable Energy:** Integration of solar panels, wind turbines, and other renewable energy sources.
- * **Waste Management:** Comprehensive recycling and waste reduction programs.
- * **Carbon Neutrality:** Strategies to achieve or exceed carbon neutrality.



Technological Integration & Innovation

Leveraging cutting-edge technologies like AI, IoT, and autonomous systems to enhance the functionality and user experience of the mobility hub.

- * **AI and IoT:** Predictive maintenance systems, smart infrastructure, and AI-driven traffic management.
- * **Autonomous Solutions:** Implementation of autonomous vehicles, drones, and robotics for transport & delivery.
- * **Interactive Technology:** Augmented reality for navigation and information, smart kiosks, and mobile apps.



Versatility & Flexibility

Designing spaces and services to be adaptable and scalable, accommodating various transportation modes and future developments.

- * **Multi-Modal Options:** Bike-sharing stations, electric scooter charging, and AV shuttle services.
- * **Adaptable Spaces:** Areas that can be repurposed for different uses as needed.
- * **Scalability:** Design that allows for future expansion and integration of new technologies.



User Engagement & Responsiveness

Actively engaging with users through feedback systems, customer service, and adaptive services to continuously improve the hub based on user needs and preferences.

- * **Feedback Mechanisms:** Suggestion boxes, online forms, and active social media channels.
- * **Customer Service:** On-site representatives and help desks.
- * **Adaptive Services:** Regular updates and improvements based on user feedback and travel patterns.

Getting Inspired by Creatives: A Fertile Brainstorm

The brainstorming session for the SHIFT project was designed to generate a wide array of ideas and draw inspiration from diverse perspectives. Our objective was to delve into the frustrations people face with current mobility systems and explore innovative solutions for the mobility hub of the future. The session included ten participants from various backgrounds, including designers, engineers, and linguists, ensuring a rich mix of viewpoints and expertise.

Structured into several dynamic activities, the session aimed to create a collaborative environment where participants could freely express their ideas and frustrations. This process not only helped identify common pain points but also fostered creative thinking to address these issues. The outcomes of this session provided valuable ideas that will serve as building blocks for developing our visionary mobility hub concept.

1

Welcome & Introduction - 10 minutes

The session begins with a welcome and an introduction where the facilitator, Walter, greets all participants. The goals for the day are explained along with the brainstorming rules.

Props: Brainstorm rule cards for each participant.

Purpose: To communicate clear goals and essential rules to run the brainstorm as smooth and efficient as possible

2

Sketch-Dump Energizer - 15 minutes

Participants create as many sketches as possible on the theme “something that enables you to move.” Afterwards, each participant selects their top 5 sketches and presents them to the group.

Props: Sketch-dump templates and markers for each participant.

Some results: Catapult, rocket, teleportation, dinosaur, ...

Purpose: Taking participants out of their comfort zone and warming them up to think creatively and boldly

3 Frustration-Purge - 15 minutes

A loud session where participants express all their frustrations and inconveniences they've experienced.

Props: Post-its, markers, and a flipchart.

Some results: Bad bike infrastructure, getting ill because of HAVC, no washrooms close by, too many apps, crowded, unclear wayfinding,...

Purpose: This is intended to clear the air and 'purge' their brains from negativity and frustration to allow for more constructive brainstorming afterwards

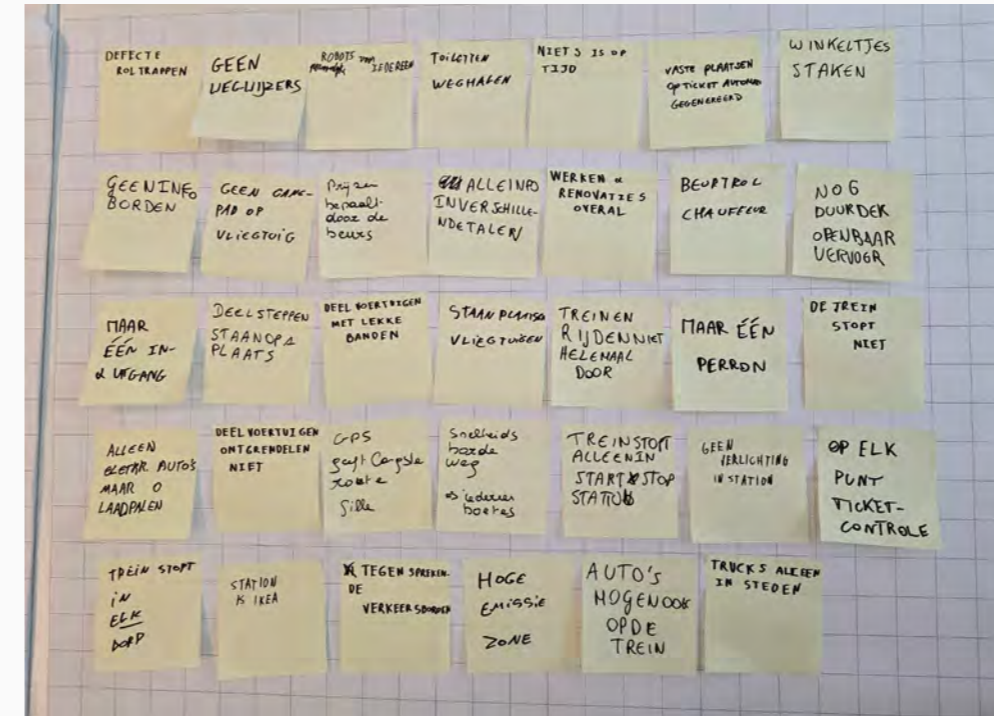
4 Reversed Question - 25 minutes

Participants act as "moles" within a team of innovators and engineers tasked with ensuring smooth public transport and package delivery in a city. They brainstorm sabotage ideas which are then flipped into solutions for the original problem.

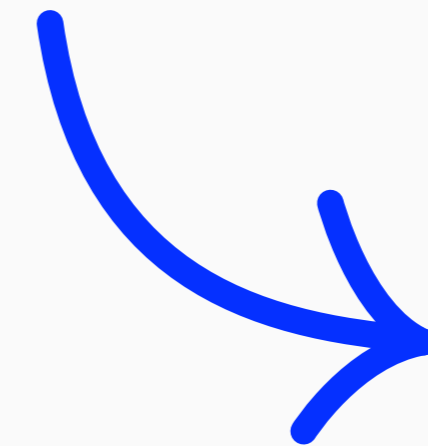
Props: Post-its, markers, and a flipchart.

Some results: See next page.

Purpose: This is a fun technique in which the participants are allowed to play 'the bad guy' and thus coming up with the most crazy scenario's. In the second phase, the facilitator stimulates the participants to flip the ideas in the most creative and original ways possible.

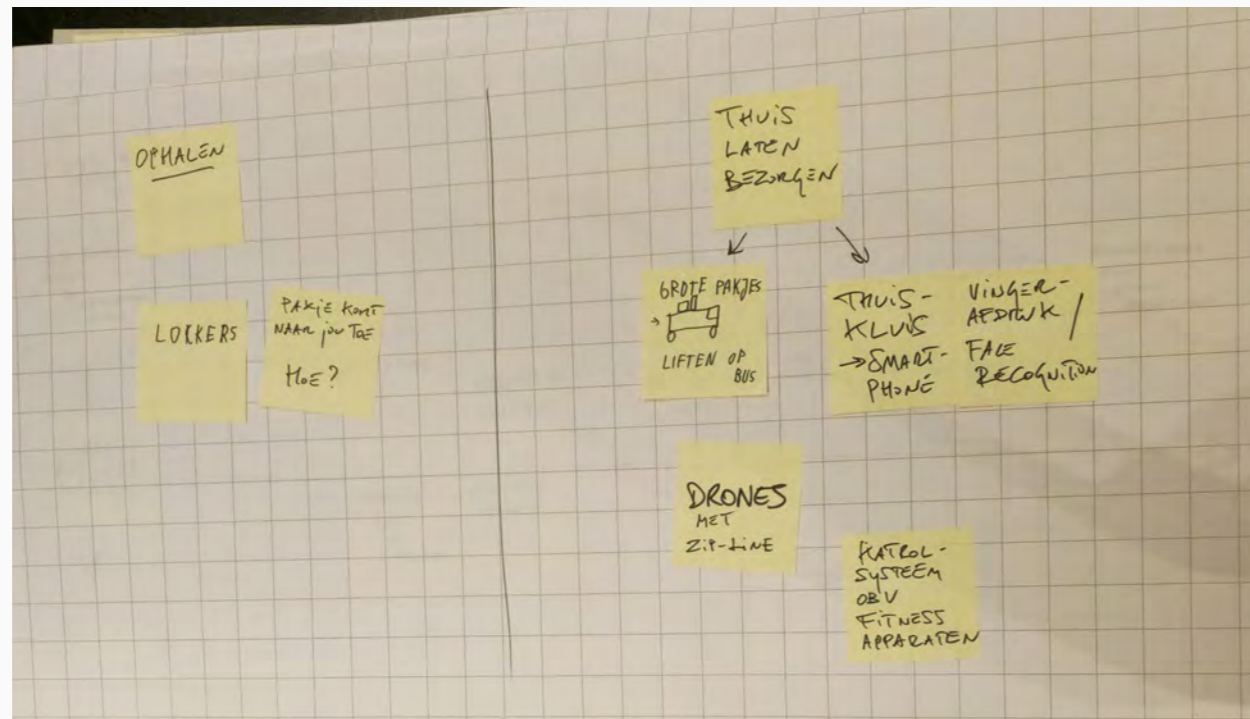
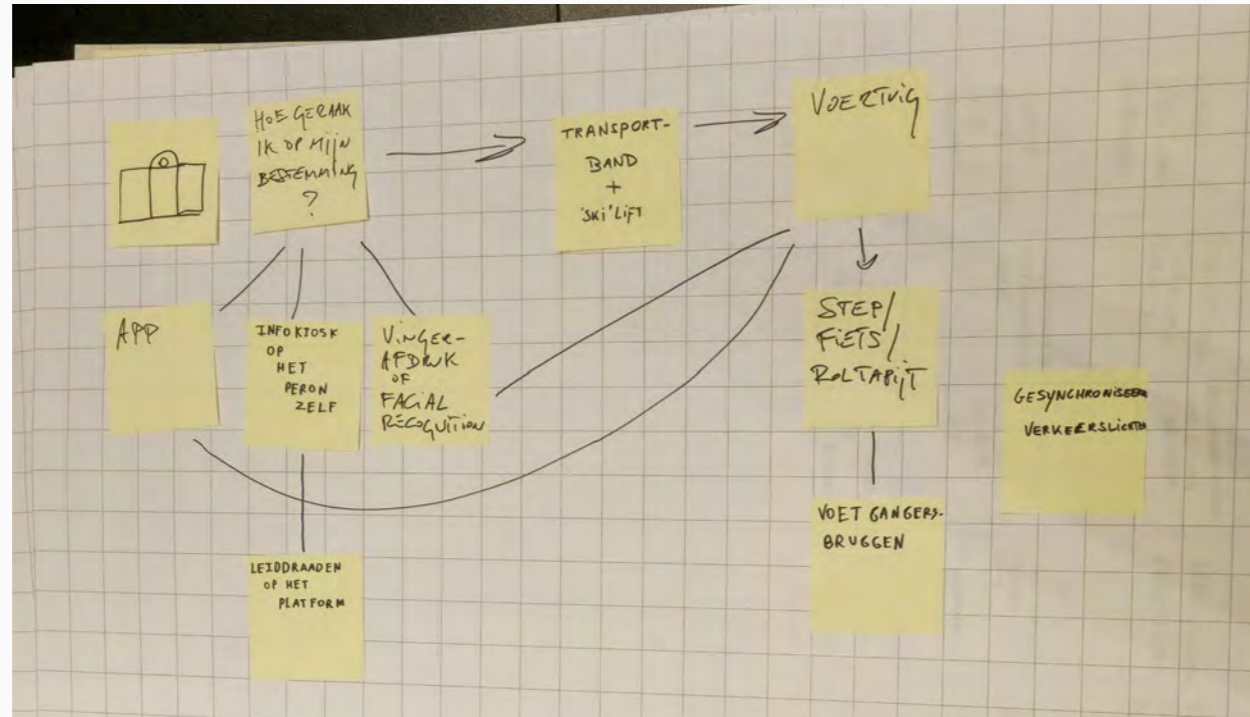


1. Mole answers (in dutch)



2. Reversed answers (in dutch)





6

Scenario-Storming 2

- 15 minutes

Another scenario is presented: Living in the city, arriving at the mobility hub by train, and needing to collect a package from Zalando. Participants brainstorm how and where to collect the package.

Props: Post-its, markers, and a flipchart.

Some results: See images.

Purpose: By putting themselves into the skin of an imaginary persona and walking their specific journey, the participants can easily imagine the ideal scenario and come up with ideas to make it as smooth and effortless as possible.

5

Scenario-Storming 1

- 15 minutes

Participants are placed in a scenario to generate specific ideas: Arriving at a mobility hub by train on a busy Monday morning, needing to travel 3km to work in the city. Participants visualise how this situation could be handled.

Props: Post-its, markers, and a flipchart.

Some results: See images.

Purpose: By putting themselves into the skin of an imaginary persona and walking their specific journey, the participants can easily imagine the ideal scenario and come up with ideas to make it as smooth and effortless as possible.

7 Scenario-Storming 3 - 30 minutes

Participants work in pairs focusing on 'limitations': How would you navigate the mobility hub with a specific limitation (assigned via cards)? What do you need in the mobility hub to feel comfortable?

Props: Post-its, markers, flipcharts, and 'limitation' cards.

Some results: See images.

Purpose: By putting themselves into the skin of an imaginary persona and walking their specific journey, the participants can easily imagine the ideal scenario and come up with ideas to make it as smooth and effortless as possible.

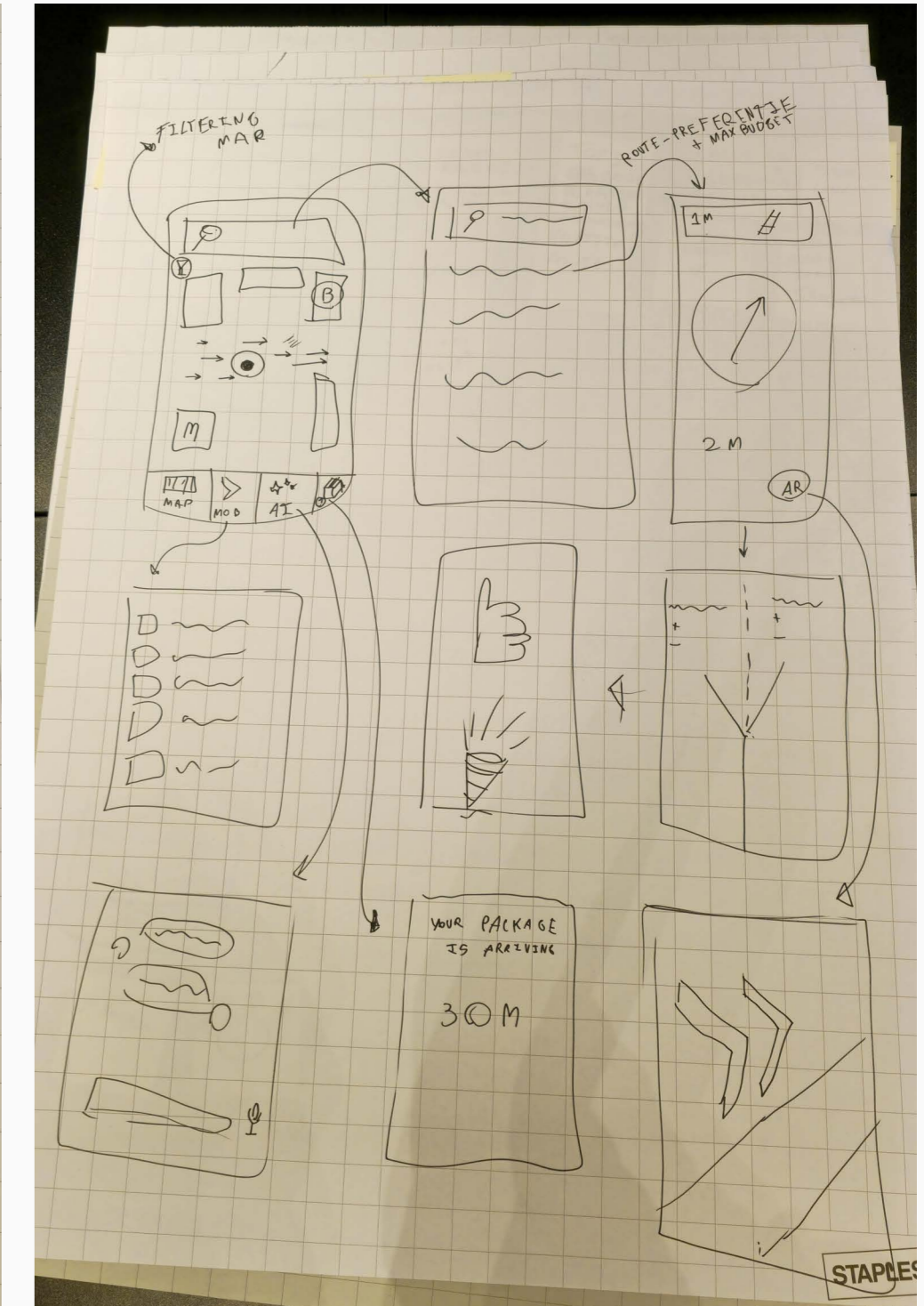
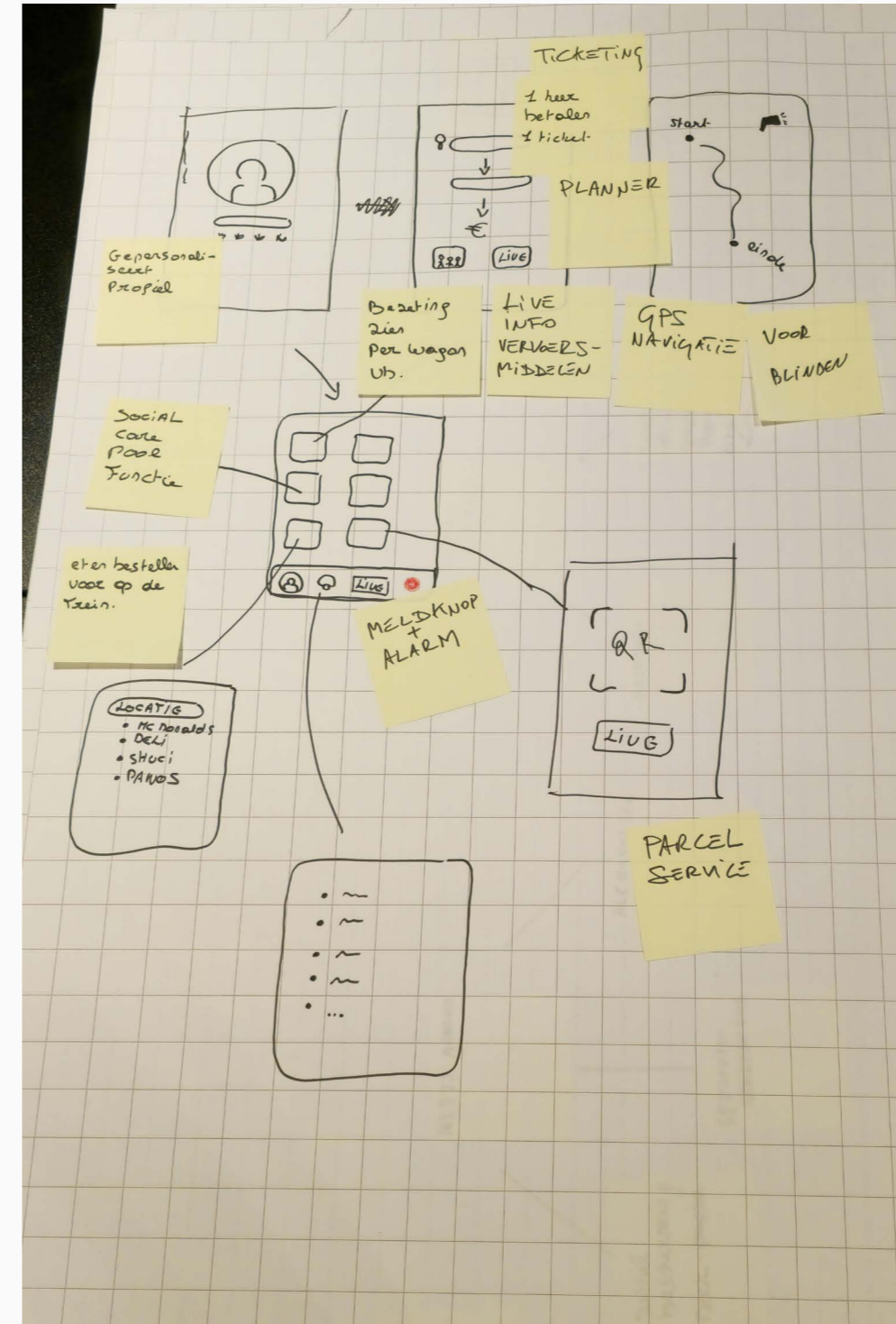
8 Design the SHIFT-App - 30 minutes

Participants choose to work alone, in pairs, or in trios to design the flow and screens of the SHIFT app using the provided templates. The designs are then shared with the group.

Props: App templates.

Some results: See images.

Purpose: After imagining all frustrations, solutions and scenario's, this is the ideal time to start designing an app that contains all of the elements that came up during the brainstorm and which will make the passenger's life easier and participative.



Conclusion

We were highly satisfied with the results of the brainstorming session. The diverse backgrounds of the participants contributed to **a rich pool of innovative ideas and solutions** that will significantly inform the development of our mobility hub concept. The session successfully highlighted key user frustrations and potential solutions, providing us with a solid foundation to build upon.

For those interested in replicating this brainstorming session, we have included the brainstorm rule cards and disabilities in the appendix of this report, on page 228. These resources can help guide your own sessions and ensure a structured, productive, and inclusive brainstorming process.



Creating an Inspiring Mobility Hub of the Future

Integrating the Brainstorm Results

Our brainstorming session was a treasure trove, generating hundreds of innovative ideas. The real challenge now was to weave these gems—at least the most dazzling ones—into the fabric of our project.

We revisited the eight categories we had established earlier and meticulously sorted each post-it into one or more of these groups. Next, we translated these brainstormed ideas into tangible possibilities, focusing on the most original and promising concepts. You can explore the full array of our findings on page 228.



Designing an Overarching Concept

From the very beginning, our mission was not just to name the project—‘SHIFT’—but to craft a unifying vision that would drive the project’s soul. This overarching concept would enhance the coherence and architecture of our endeavour, providing a robust framework for its visual and experiential elements.

To achieve this, we embarked on a second ideation journey with the team, aiming to create a vibrant and inspiring ‘anchor’ for our concept. Our criteria were clear: the concept must seamlessly blend sustainability and technology, delivering an exceptional user experience at every turn. We envisioned lush natural elements interwoven with cutting-edge technological features, creating a symbiotic relationship that would captivate and inspire.

We also wanted our hub to resonate with profound metaphors—symbols that could elevate the experience from mere functionality to a source of inspiration. We considered metaphors that evoke growth, connectivity, and transformation, aiming to encapsulate the essence of a future where nature and technology intertwine.

Initially, we conjured up about twenty foundational concepts, each one a unique narrative in itself. Through a collaborative and creative selection process, we distilled these down to a top seven, choosing the ones that not only met our criteria but also sparked the most excitement and imagination within the team. These chosen concepts can be discovered in detail on page 229.

Our journey through the concepting phase has been both challenging and exhilarating, pushing us to think beyond conventional boundaries and envision a future transport and mobility hub that is not only functional but also deeply inspiring. We are excited to share these visions with you and look forward to bringing them to life.



1.3 BUILDING

To make all ideas and concepts tangible, we move to the final phase: the actual 'building' of the project. This phase consists of three interconnected parts: the branding (look & feel) of the project, the visuals and illustrations, and the wireframes for the smartphone application.

Branding

To give the mobility hub of the future a strong visual identity, we decided to develop a comprehensive branding. This branding should inspire trust and enhance recognizability. It also serves as the backbone for the rest of our visual communication.

Visuals and Illustrations

Since the end result needs to be an inspiring and visually appealing report, it only made sense to focus heavily on creating strong visuals and illustrations. It was an exciting journey of trial and error, but what matters most is the result. And we are incredibly proud of it.

Wireframes for the Smartphone App

Although the client emphasized that a smartphone app might not be the top priority, we found it hard to imagine the daily operation of the mobility hub without it. Therefore, our team's designer created a complete design for the functional and visual look & feel of this dedicated SHIFT application.

The Creation of a Visually Appealing Mobility Hub of the Future

One of the most significant challenges we faced during this project was creating captivating and visionary images to bring our SHIFT concept to life. The client emphasised during the briefing that the final product needed to be an inspiring and visionary document, making the visual aspect crucial.

Initially, we sought applications that could generate 3D environments simply and quickly. Our goal was to use these images to demonstrate the interactions between different modes of transport, the environment, and users. We chose Spline, which seemed to offer the best combination of acceptable results, manageable difficulty (and learning curve), and affordability. However, the initial results were disappointing, and the learning curve was steeper than anticipated.

Another option was to create all images in Adobe Illustrator, but achieving acceptable results would have taken several weeks—a luxury we couldn't afford.

Thus, we decided to fully embrace artificial intelligence. While we were familiar with Chat GPT, its integrated visual application, DALL-E, was still somewhat limited in creating the images we envisioned. **Ultimately, we turned to Midjourney.**

Midjourney was an uncharted territory for all of us, as none of us had worked with it before. We invested a significant amount of time exploring its capabilities and—after hundreds of attempts—crafting the right prompts needed for the application to produce the visionary and inspiring visuals we aimed for. The process was far from easy and was marked by numerous frustrations and setbacks. However, it also brought moments of intense excitement and discovery.

When we finally began to see the results from Midjourney, the sense of relief and enthusiasm was palpable. We were overjoyed to witness the transformation of our ideas into stunning visuals. It was a fantastic learning process, blending moments of joy and exhilaration with the challenges we overcame.

We are extremely satisfied with the outcome and believe that the images significantly enhance the final product, adding immense value and aligning perfectly with our vision.



Designing the Identity

Crafting a Compelling Brand Name

As an innovation team, we unanimously agreed that a strong and unique name would greatly benefit the project. The name needed to embody the essence of mobility and transport, while also serving as an acronym that succinctly encapsulates the project's core objectives.

We conceived the name SHIFT:

SHIFT not only signifies switching between modes of transport but also evokes the image of a gearbox, both of which are deeply connected to the world of mobility. Moreover, it symbolizes the 'mindshift' we aim to inspire in users, encouraging them to choose the fastest, most logical, efficient, and sustainable route from point A to point B, rather than sticking to the same mode of transport.

As an acronym, SHIFT stands for 'Sustainable Hub for Intelligent Future Transit.' These five words comprehensively define the project, and we believe it is accessible and memorable for everyone.

Giving a Style to SHIFT

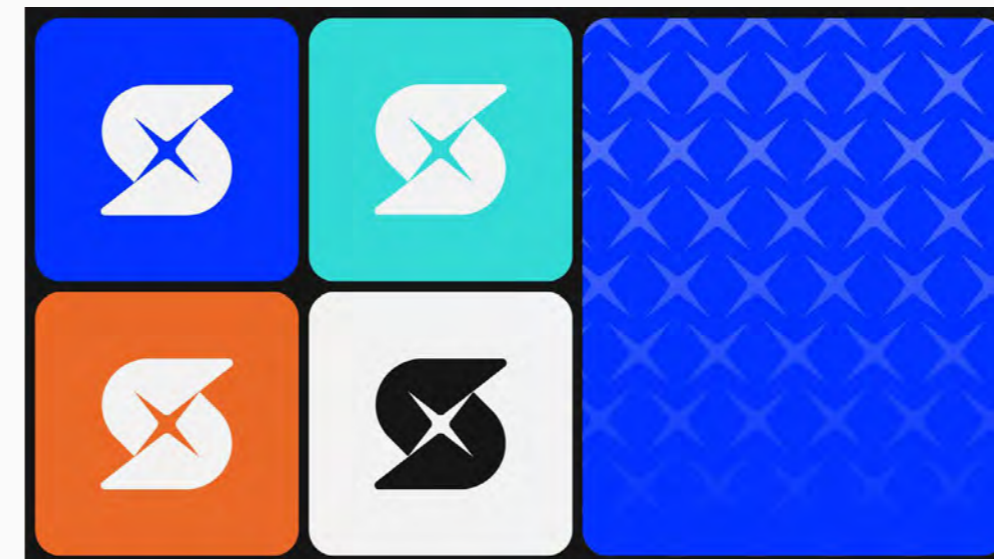
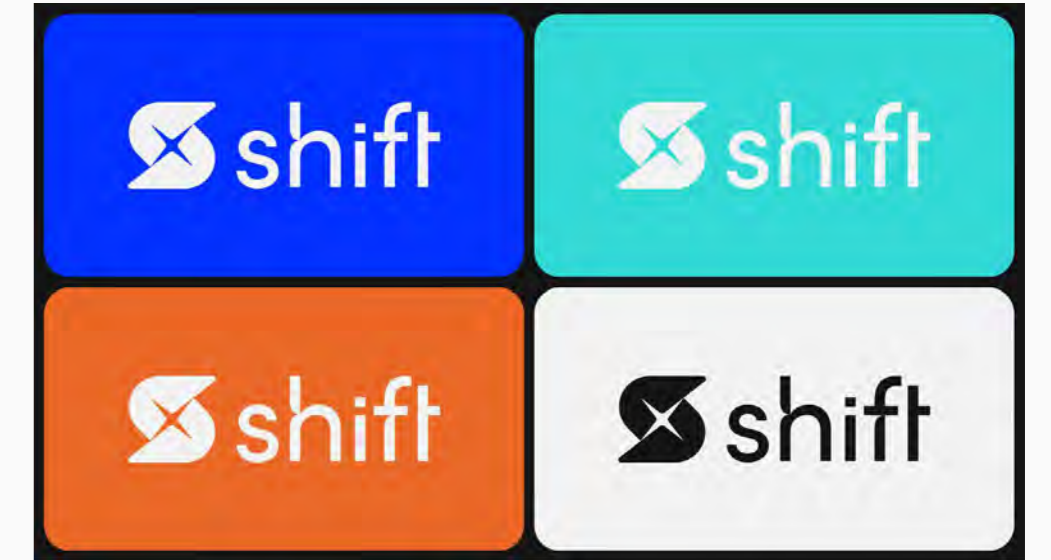
In creating the logo and color palette for the SHIFT Mobility Hub, our objective was to craft a visual identity that not only aligns with the innovative essence of the project but also enhances the overall appeal of our report. The assignment specifically called for a visually compelling presentation, and we have meticulously designed each element of the logo to reflect the core values and vision of SHIFT.

At the heart of our logo design is the letter "S," which stands as the initial of "SHIFT." This choice is intentional, aiming to emphasize the central concept of change and movement inherent in the project. The "S" is depicted in a modern, dynamic style to convey a sense of progress and forward-thinking, resonating with the transformative nature of the mobility hub.

Central to the "S" is a star, symbolizing the pivotal role of the SHIFT Mobility Hub as a nexus of transportation. The star represents the central point from which all means of transport radiate and connect, highlighting SHIFT's function as a key facilitator in integrating various transportation modes. This imagery is meant to evoke a sense of unity and interconnectedness, underscoring the hub's mission to streamline and enhance mobility.

The chosen colors for the logo are vibrant and contemporary, selected to captivate attention and foster a sense of energy and innovation. These colors not only make the report more visually appealing but also contribute to establishing a strong, memorable brand identity for SHIFT. The palette is carefully balanced to ensure clarity and readability, making it effective for both the current report and future presentations of the hub.

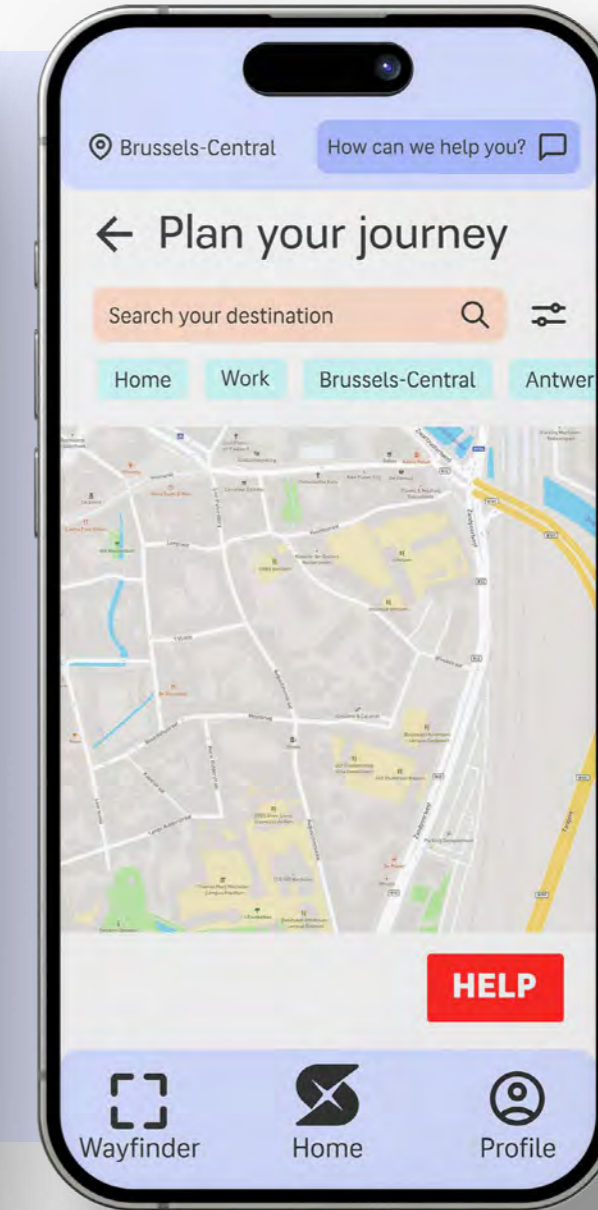
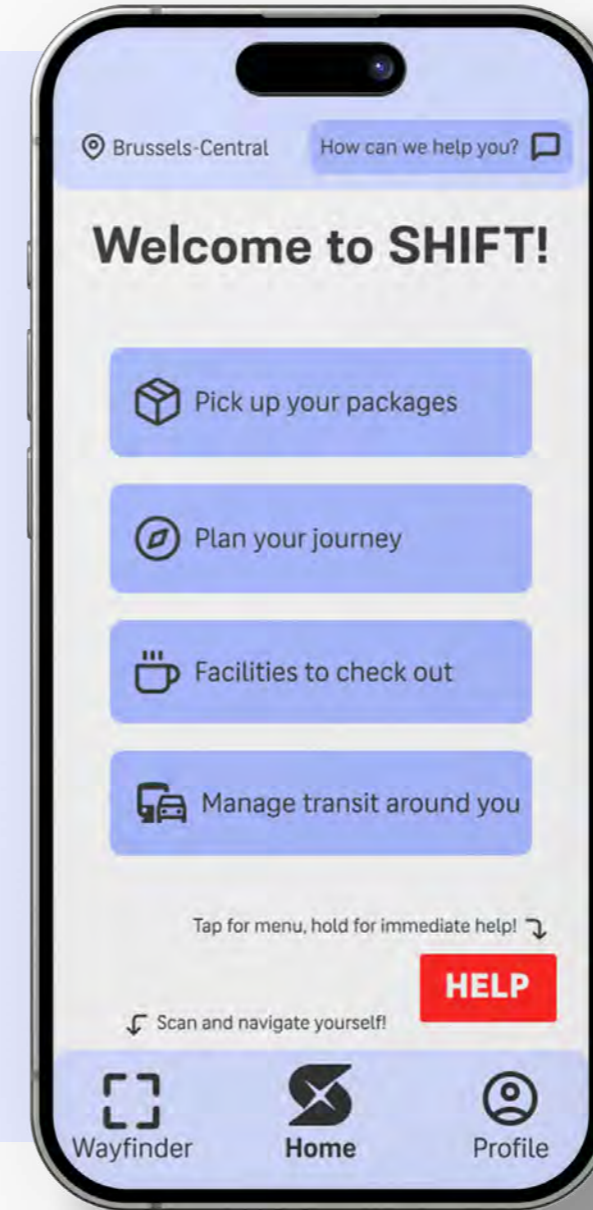
In summary, the logo and colors for the SHIFT Mobility Hub were designed with a clear purpose: to create a strong, engaging visual identity that reflects the hub's innovative and central role in urban transportation. The logo, with its prominent "S" and central star, encapsulates the essence of SHIFT, symbolizing both movement and connectivity. The vibrant colors enhance this identity, making it stand out and resonate with our audience now and in future applications.

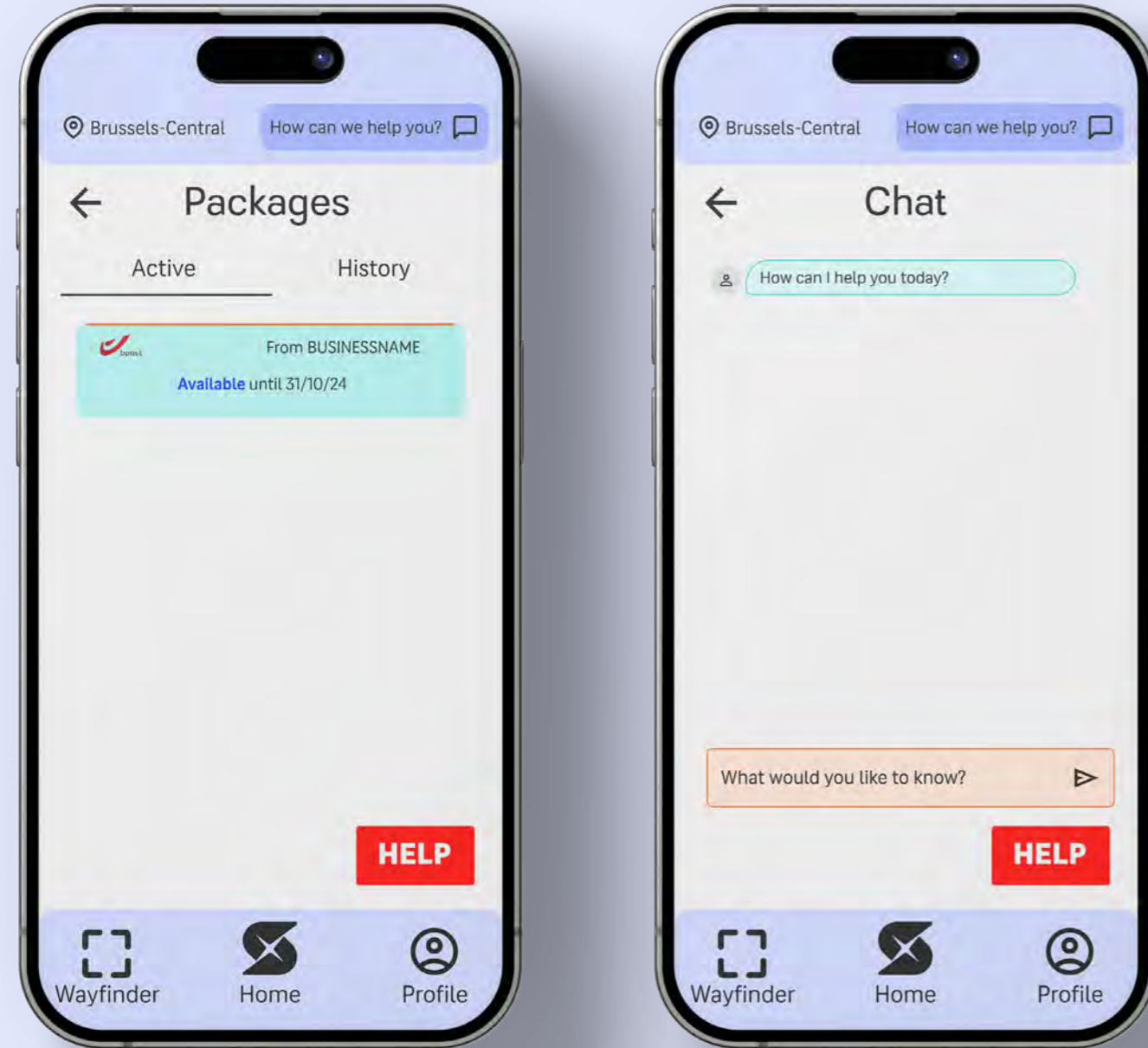


Sketching Wireframes for SHIFT's MaaS App

Technology plays a crucial role in the mobility hub of the future, making a mobile application a natural component of this vision. The wireframes provided are designed to guide the development of the future mobility hub. This application serves as an extension of the larger project.

Scan Here to Test It Out!





When users first open the SHIFT app, they can create a profile, log in, or enter as a guest. Creating a profile involves a questionnaire about their public transport preferences and needs, such as assistance with wheelchairs or guidance for poor vision. This information is securely stored to tailor their experience and ensure smoother journeys.

Upon accessing the homepage, users see a welcome message and their location. Clicking the “How can we help you?” button directs them to an AI chatbot for any questions about the mobility hub and its features.

From the homepage, users can:

1. Pick up packages: Access a list of active and past packages, view details (e.g., distribution company, codename, sender), and choose to pick them up at a neighborhood or gateway hub. Users can also rename their packages and change the sender’s name.

2. Plan a journey: Enter a destination to create a travel plan. They can select from three route options (eco-friendly, faster, or scenic), which are saved as their preference. The app provides navigation instructions and arrival notifications, allowing users to stop their journey upon arrival.

3. Explore facilities: View a list of facilities in the mobility hub, including information on opening hours, location, and prices.

4. Manage transit options: Access various transport modes supported by the hub, including NMBS, De Lijn, Poppy, and autonomous vehicles. Users can view and manage public transport tickets, plan routes, receive delay notifications, and buy new tickets. They can also access autonomous vehicles for transport from the nearest parking spot to their destination. Under this page users will also be able to view tickets: They’ll see a

list of their tickets, such as Youth Holiday or Ten Ride tickets, with details on validity, remaining rides, purchase history, and invoices.

A persistent help button is available on every screen. Pressing it briefly opens a menu for assistance options: requesting an assistant (who arrives within five minutes), navigating to an information desk, asking a general question (directed to the chatbot), or calling emergency services (112 in Belgium) if pressed and held.

The app’s navigation bar features:

1. Home Button: Returns to the homepage.

2. Wayfinder Button: Uses the camera to scan surroundings, highlighting exits and nearby facilities.

3. Profile Button: Accesses settings, notifications, preferences, and logout options.



Introducing: SHIFT

SHIFT: The Future of Urban Mobility

SHIFT (Sustainable Hub for Intelligent Future Transit) is a revolutionary mobility hub that seamlessly integrates multiple transportation modes within a sustainable and user-friendly ecosystem. At its core is a tree, inspired by photosynthesis, featuring large, leaf-shaped solar panels that provide shade and generate renewable energy. This design combines technology with nature, creating shaded pathways and green rooftops that enhance both sustainability and aesthetics.

SHIFT offers seamless connectivity by integrating autonomous shuttles, electric bikes, and high-speed trains, ensuring efficient transitions between different

transportation modes. Dedicated lanes and intuitive pathways make commuting smooth and effortless. The hub's design prioritizes user comfort, with quiet zones, comfortable seating, and real-time information displays. AI chatbots and service robots are available to assist travelers, enhancing the overall experience.

Environmental stewardship is a key aspect of SHIFT. The hub incorporates rainwater harvesting, greywater recycling, and comprehensive waste management systems, demonstrating a strong commitment to sustainability. These green practices ensure efficient resource use and minimize the environmental impact.

By reducing travel time and improving connectivity, SHIFT makes urban transit more efficient and convenient. Its reliance on renewable energy and sustainable practices sets a new standard for eco-friendly commuting. SHIFT represents the future of urban mobility, where technology and nature coexist to create a seamless, comfortable, and sustainable transit experience.



SHIFT Based on the 8 Criteria

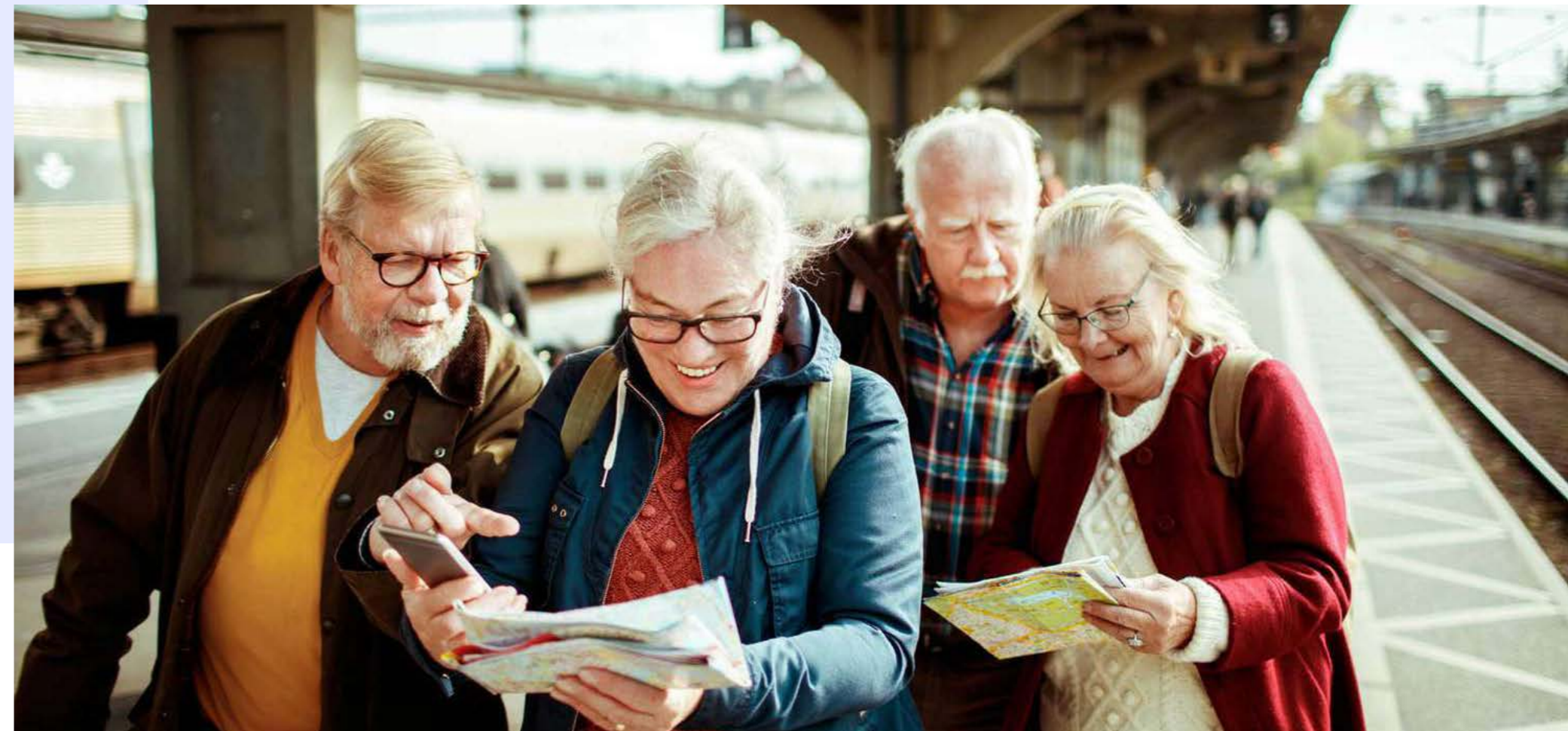
Next to each idea is an icon indicating how easy the idea is to implement.

- ⬇️ **Feasible:** The idea can be implemented with our current technologies.
- ➔ **Ambitious:** The idea requires advancements in existing technologies but is achievable soon.
- ↗️ **Futuristic:** The idea depends on emerging technologies that may take decades to develop.



Enhanced Solutions for: **Accessibility & Inclusivity**

Designing all aspects of the hub to be accessible and user-friendly for people of all ages, abilities, and financial backgrounds, ensuring seamless and equitable access for everyone.



1. Clear and Easy-to-Understand Communication

Universal Symbols: Icons combined with text to help those who do not understand the local language. Maps are available in both tactile and digital formats.

Innovative Application: Augmented reality (AR) wayfinding tools that overlay visual directions on users' smartphone screens, enhance navigation without relying solely on physical signs.

2. Announcements in Multiple Languages

Comprehensive Announcements: All announcements are made in at least three languages, reflecting the primary languages spoken in the area.

Innovative Application: AI provides real-time translation services through the hub's app, allowing users to receive announcements in their preferred language.

3. Personalized App Profiles

Customized Navigation: An app that offers personalized navigation and alerts. Users can create profiles with preferred transportation modes, mobility needs, and language preferences.

Innovative Application: Gamification elements where users earn rewards for eco-friendly actions, such as using bikes or public transport, which can be redeemed for discounted fares.



4. Multi-Sensorial Design

Dynamic Zones: Different zones using varied materials and sensory inputs, such as lower ceilings for intimate spaces and high ceilings for open areas. Materials like stone for high-traffic zones and wood for relaxing areas.

Innovative Application: Ambient soundscapes and subtle scent diffusers in waiting areas to create calming environments.

5. Wayfinding

Audio and Tactile Wayfinding: Audio wayfinding devices that provide spoken directions and updates. Tactile paths with raised, textured surfaces for the blind or visually impaired.

Innovative Application: Bluetooth beacons for precise indoor navigation, providing real-time audio instructions through an app that adjusts to users' locations.

6. Animal friendly

Enhanced Comfort: Designated waiting areas and rest zones for assistance animals, complete with water stations and comfortable flooring.

Innovative Application: Self-cleaning dog toilets using advanced sanitation technology to maintain hygiene.



7. Toilets at Stations

Accessible Toilets: Toilets are available at all stations, clearly marked, and accessible, with features like wide doors, handrails, and lower sinks.

Innovative Application: Smart toilets that use sensors to automatically clean and sanitize after each use, maintaining hygiene standards.



9. Free Trials for Different Transport Modes

Encouraging Exploration: Free trials to encourage users to explore various transportation options.

Innovative Application: The app tracks users' preferences and provide tailored recommendations and promotions for transport modes they haven't tried yet.



8. Affordable Access

Income-Based Pricing: A fare structure that adjusts prices based on the user's income, with a confidential application process.

Innovative Application: AI offers personalized fare suggestions and discounts based on users' travel habits and needs, ensuring affordability.



10. Accessible Transport

Inclusive Transport: Accessible transportation options like leveled boarding for wheelchair users and communication through tactile, visual, and sound cues.

Innovative Application: Adaptive seating in vehicles that can adjust height, width, and space to accommodate various needs.



11. Comfortable and Accessible Circulation

Enhanced Elevators: Elevators with clear audio announcements, Braille buttons, visual displays, clear doors, and enough space for bicycles.

Innovative Application: Smart elevators with AI to predict and reduce wait times, and real-time updates on elevator status through the hub's app.



Enhanced Solutions for: Safety & Security

Prioritizing the physical and health safety of all users through advanced surveillance, emergency systems, and well-lit, secure environments.



1. First Aid Stations and Medical Assistance Points

Comprehensive Medical Support: First aid stations with medical assistance points staffed by healthcare professionals. Automated external defibrillators (AEDs) and clear app notifications guiding users to these points.

Innovative Application: Telemedicine kiosks within the hub, allowing users to consult with doctors remotely for non-emergency health concerns.



2. Pharmacy in the Hub

Integrated Health Services: A pharmacy that offers over-the-counter medications, prescription services, and health advice. Self-service health check stations for blood pressure and BMI monitoring.

Innovative Application: A prescription delivery service within the hub using autonomous robots for convenience.



3. Timed Entry Systems and Digital Displays

Dynamic Crowd Management: Timed entry systems and digital displays showing current occupancy levels to manage peak time flows. Staff to manage flow during busy periods.

Innovative Application: AI and real-time data analytics to predict peak times and adjust entry/exit points dynamically, reducing congestion.



4. Integrated Emergency Response System

Help and Assistance Buttons: Easily accessible help and assistance buttons in transport vehicles and restrooms. These buttons trigger immediate alerts to security personnel.

Alarm and Report Button in the App: An alarm and report button in the app, providing real-time location to security for swift response.

Surveillance Cameras: High-definition surveillance cameras monitored by security personnel in real-time. AI to detect unusual activity and alert security staff.

Innovative Application: A central command center that integrates all emergency response systems, including real-time monitoring of cameras, emergency buttons, and app alerts.



5. Emergency Response Systems

Robust Systems: Clear evacuation plans, regularly tested alarms, and designated assembly points. Train staff for efficient emergency management.

Innovative Application: Augmented reality (AR) for emergency drills, allowing users to participate virtually and understand evacuation routes and procedures.





→ 6. Adaptive Lighting and Climate Control

Smart Lighting and HVAC Systems: Smart lighting and HVAC systems that adjust based on occupancy, time of day, and weather conditions to enhance energy efficiency and user comfort.

Innovative Application: Motion sensor lighting that activates as people approach and adjusts brightness in real-time based on current conditions. In addition there are climate control systems that adapt to occupancy and external weather, ensuring optimal comfort while conserving energy.

↓ 7. Curtains on Transport Vehicles

Private Spaces: Curtains on transport vehicles for private spaces and different seating types to cater to various needs, enhancing privacy and security.

Innovative Application: Soundproof booths for calls or private conversations within the hub, ensuring personal privacy.

→ 8. Social Carpool Function

Enhanced Community Security: A social carpool function in the app, encouraging ride-sharing with user ratings and reviews to build a trusted community.

Innovative Application: AI matching algorithms to pair users based on travel routes and preferences, enhancing safety and convenience.



Enhanced Solutions for:
Comfort & Convenience

Providing a comfortable and convenient experience with amenities like clean facilities, optimal environmental controls, and family-friendly spaces.

→ **1. Food Delivery to Trains**

Convenient Dining: A service where passengers can order food to be delivered directly to their seats on the train.

Innovative Application: Autonomous delivery robots bring food directly to passengers, ensuring timely and contactless service.

↓ **2. Free Drinking Water Stations**

Hydration Stations: Free drinking water stations throughout the hub.

Innovative Application: Smart water stations that track usage and notify maintenance when refills or cleaning are needed.

↓ **3. Facilities for Freshening Up**

Refreshment Rooms: Rooms equipped with showers, sinks, and mirrors for passengers to freshen up.

Innovative Application: Self-cleaning features and real-time occupancy indicators for user convenience.

4. Lockers for Receiving Packages

Convenient Pickup: Secure lockers for package storage with app notifications for arrivals.

Innovative Application: Smart lockers that adjust compartment sizes based on package dimensions and notify users of package conditions (e.g., temperature-sensitive items).

5. Under-Seat Package Delivery on Transport

Efficient Delivery: Systems for packages to be delivered directly under passengers' seats.

Innovative Application: Robotic arms within the transport vehicles to deliver and retrieve packages efficiently and securely.

6. Underground Shopping Shoots

Seamless Delivery: An underground delivery system for packages between hubs.

Innovative Application: Automated guided vehicles (AGVs) to transport packages quickly and securely through dedicated tunnels.





→ 7. Reserved Seating on Transport Vehicles

Guaranteed Seats: Reserved seating options on transport vehicles.

Innovative Application: Dynamic seat reservation systems that adjust availability based on real-time demand, ensuring efficient use of space.

↓ 8. Soothing Ambient Environment

Calming Atmosphere: Calming music is played throughout the hub to reduce stress.

Innovative Application: Adaptive soundscapes that change based on the time of day and crowd density, creating a dynamic and relaxing environment.

↓ 9. Quiet Rooms for Relaxation

Peaceful Spaces: Quiet rooms equipped with comfortable seating, soft lighting, and soundproofing.

Innovative Application: Smart glass that can switch between transparent and opaque to control privacy levels are implemented in these rooms.



10. Warning Notifications in the App

Enhanced Notifications: Personalized warning notifications in the app, informing users of disruptions, delays, or changes. Alternative routes and transportation modes are offered.

Innovative Application: AI predicts potential delays and suggest proactive measures, such as adjusting departure times or recommending less crowded routes.



11. GPS Navigation En Route

Comprehensive Navigation: GPS navigation within the app for turn-by-turn directions, real-time traffic updates, and estimated arrival times.

Innovative Application: GPS navigation with augmented reality (AR) overlays that guide users visually through their journey both inside and outside the hub.



12. Route Preference System

Tailored Routes: Users choose routes based on criteria like fastest, shortest, greenest, or most scenic.

Innovative Application: Machine learning learns user preferences over time and automatically suggest optimized routes for frequent journeys.



13. Vibrating Seats to Wake Up Passengers

Wake-Up Alerts: Vibrating seats on transport vehicles that gently wake passengers before their stop.

Innovative Application: This feature is integrated with the app, allowing passengers to customize vibration patterns and intensity for a personalized wake-up experience.

➤ 14. Comprehensive Parking and Storage Solutions

Multi-Modal Parking and Storage: Provide parking spaces for a variety of personal transport vehicles, including bicycles, skateboards, scooters, and electric steps.

Innovative Application: Implement automated storage solutions that secure and charge electric vehicles, integrating them with the hub's app for easy access and monitoring. The system includes electric bike charging stations and secure locking mechanisms for various vehicle types. Additionally, an automated car parking system will enhance user convenience, featuring a reservation system within the app that allows users to book parking spots in advance and track their car's location.





Enhanced Solutions for: Efficiency & Operational Reliability

Ensuring the hub operates smoothly and reliably with integrated systems for real-time information, optimized passenger flow, and seamless ticketing and scheduling.



→ 1. Single Ticket for Entire Journey

Unified Ticketing System: A single ticket that covers the entire journey across different transport modes within the hub, allowing passengers to switch seamlessly between buses, trains, trams, and other modes.

Innovative Application: A contactless payment system integrated with a mobile app that automatically calculates the best fare based on the journey, ensuring the most cost-effective travel option.

→ 2. Real-Time Occupancy Information

Real-Time Seat Availability: Real-time information is displayed about available seats and standing room inside transport vehicles before passengers board.

Innovative Application: This information is integrated in the app, allowing passengers to choose the most comfortable carriage before boarding and enabling seat reservations in less crowded carriages.

↓ 3. Proactive Service Continuity

Backup Transportation: Replacement transportation modes are readily available in case of service cancellations or delays due to accidents or other disruptions.

Innovative Application: AI manages and deploys replacement vehicles dynamically, minimizing downtime and ensuring continuity.



4. Automated Underground Delivery System

Seamless Delivery: An underground delivery system for packages between hubs.

Innovative Application: An airport-style conveyor belt system with automated guided vehicles (AGVs) to transport packages quickly and securely through dedicated tunnels. Use RFID tags to track luggage and parcels in real-time, allowing passengers to monitor the location and status of their items through the hub's app.



5. Conveyor Belt to Nearest Pickup Point

Parcel Conveyor System: A conveyor belt system that transports parcels to the nearest pickup point within the hub.

Innovative Application: Smart lockers with conveyor belts for automated parcel sorting and delivery, notifying users when their parcels are ready for pickup.



6. Underground Parcel Storage in Lockers

Secure Storage: Underground storage facilities equipped with secure lockers for storing parcels.

Innovative Application: Temperature-controlled lockers for sensitive items and integrate them with the hub's app for easy access and notifications.

7. Streamlined Traffic Flow

Designated Pathways: Separate tunnels or pathways for different vehicle types and construct pedestrian bridges for safe and efficient pedestrian movement.

Innovative Application: Dynamic signage that changes based on real-time traffic conditions to guide pedestrians and vehicles, optimizing flow and reducing congestion.

9. Efficient Boarding and Alighting

Boarding Indicators: Lights on platforms and vehicles indicate the side for boarding and alighting.

Innovative Application: A predictive boarding system that uses sensors to detect passenger flow and adjust door opening times and locations accordingly.

11. Biometric and Facial Recognition Systems

Biometric Systems for Ticketing and Boarding: Security is enhanced and passengers streamlined by using biometric systems for ticketing and boarding, ensuring quick and secure access.

Innovative Application: Facial recognition technology with automated ticket inspection processes using electronic scanners and sensors on transport vehicles. This system verifies tickets, streamlines the boarding process, and enhances security.

8. Reversible Escalator & Continuous Lifts

Adaptive Vertical Mobility: Reversible escalators and continuous moving lifts that adjust direction based on traffic flow.

Innovative Application: AI predicts peak times and automatically switch escalator and lift directions to accommodate changing passenger volumes.

10. Stop Only When Necessary

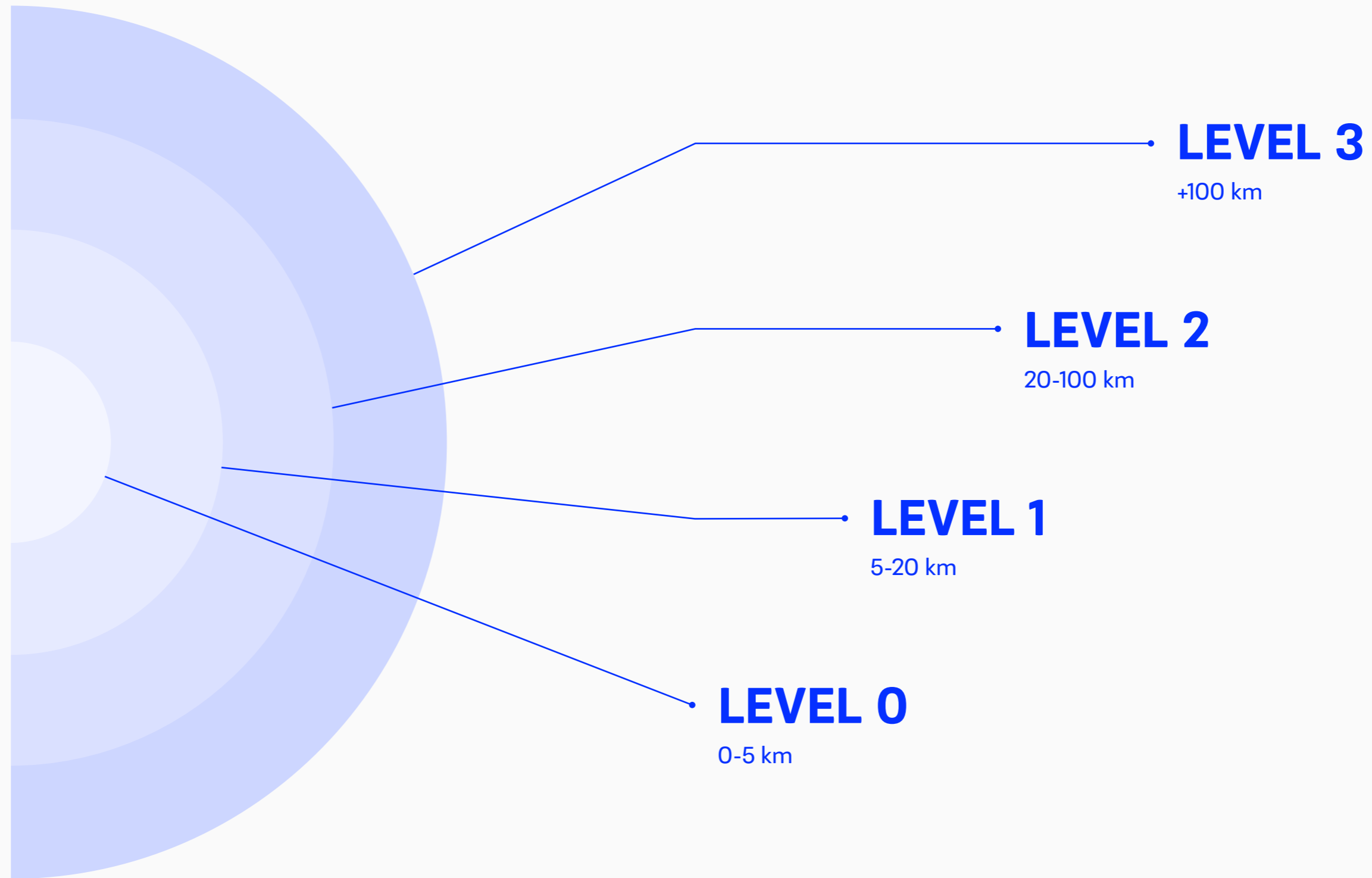
Adaptive Stopping Patterns: Transport vehicles stop only when necessary, reducing travel times.

Innovative Application: AI predicts and adjust stopping patterns based on real-time passenger demand and occupancy levels.



In depth:
**Vertical Structure of the
SHIFT Mobility Hub**

The SHIFT Mobility Hub's vertical structure is meticulously designed to optimize the efficiency of transportation modes based on travel distances and includes dedicated facilities for parcel handling. By organizing services and amenities across multiple levels according to first/last-mile, short-distance, medium-distance, and long-distance transport needs, the hub ensures seamless connectivity and enhances the overall user experience for both people and parcels.



0

Ground Level: First/Last-Mile Transport (0-5 km)

The ground level is dedicated to first/last-mile transport solutions, facilitating quick and convenient short-distance travel for both passengers and parcels:

- * **Shared Bikes and Scooters:** Extensive docking stations and charging points for shared bikes and electric scooters, promoting sustainable transport options for short trips.
- * **Personal Mobility Devices:** Areas for personal mobility devices such as Heelies, automatic golf carts, and skateboards, with secure storage and maintenance facilities.
- * **Ride-Hailing Zones:** Designated pick-up and drop-off points for ride-hailing services, ensuring efficient and organized flow of traffic.
- * **Smart Kiosks:** Information kiosks providing real-time updates on availability, routes, and payment options for all first/last-mile transport services.
- * **Pedestrian Access:** Easy access to the hub's entrances and exits, with clear pathways connecting to nearby neighborhoods and facilities.
- * **Parcel Lockers:** Secure lockers for parcel pick-up and drop-off, allowing for convenient last-mile delivery solutions.

1

Level 1: Short-Distance Transport (5-20 km)

The first level focuses on short-distance transport options, enhancing connectivity within a broader urban area for both passengers and parcels:

- * **Autonomous Shuttles:** Dedicated lanes and pick-up/drop-off zones for autonomous shuttles that provide efficient short-distance travel within the city.
- * **Bus Services:** Platforms for city buses with real-time scheduling information and easy boarding processes.
- * **Car Sharing and Rentals:** Facilities for car-sharing and rental services, offering flexible short-distance travel options for users.
- * **Bike Sharing Hubs:** Centralized hubs for bike sharing, equipped with maintenance stations and secure parking.
- * **Charging Stations:** Ample charging points for electric vehicles, supporting the transition to greener transport options.
- * **Parcel Sorting Stations:** Automated parcel sorting and handling facilities to manage the distribution of packages efficiently within the city.

2

Level 3: Long-Distance Transport (100 km and above)

The third level is dedicated to long-distance transport, ensuring seamless connectivity for intercity and international travel for both passengers and parcels:

- * **High-Speed Train Platforms:** Dedicated platforms for high-speed trains, providing efficient and comfortable long-distance travel options.
- * **Long-Distance Bus Terminals:** Terminals for long-distance buses, equipped with advanced scheduling systems and passenger amenities.
- * **Flight Check-In and Transfer Zones:** Areas for passengers to check-in for flights or transfer between long-distance travel modes.
- * **Lounges and Amenities:** Premium lounges offering comfortable seating, refreshments, and workspaces for long-distance travelers.
- * **International Transport Links:** Direct connections to airports or other international transport hubs, ensuring smooth transfers for global travelers.
- * **Parcel Transfer Hubs:** Specialized hubs for transferring parcels between different long-distance transport modes, equipped with secure storage and handling facilities.

3

Level 2: Medium-Distance Transport (20-100 km)

The second level is designed for medium-distance transport, catering to suburban and regional travel needs for both passengers and parcels:

- * **Train Platforms:** Elevated platforms for regional trains, facilitating efficient boarding and alighting with clear signage and real-time information displays.
- * **Autonomous Vehicle Integration:** Specific zones where autonomous vehicles can pick up and drop off passengers for medium-distance journeys.
- * **Park and Ride Facilities:** Secure parking areas where commuters can park their cars and transfer to regional transport services.
- * **Waiting Areas:** Comfortable waiting lounges with amenities such as Wi-Fi, charging stations, and food and beverage options.
- * **Customer Service Desks:** Centralized help desks to assist passengers with travel queries, ticketing, and other needs.
- * **Parcel Distribution Centers:** Facilities for the distribution and temporary storage of parcels, ensuring smooth transfers and efficient handling for medium-distance deliveries.

Integration and Future-Proofing

The vertical structure of the SHIFT Mobility Hub is designed with adaptability and future growth in mind. Modular design elements and movable partitions allow for easy reconfiguration of spaces to accommodate new technologies and evolving user needs. This flexibility ensures that the hub can continue to serve as a dynamic and efficient transportation center well into the future.

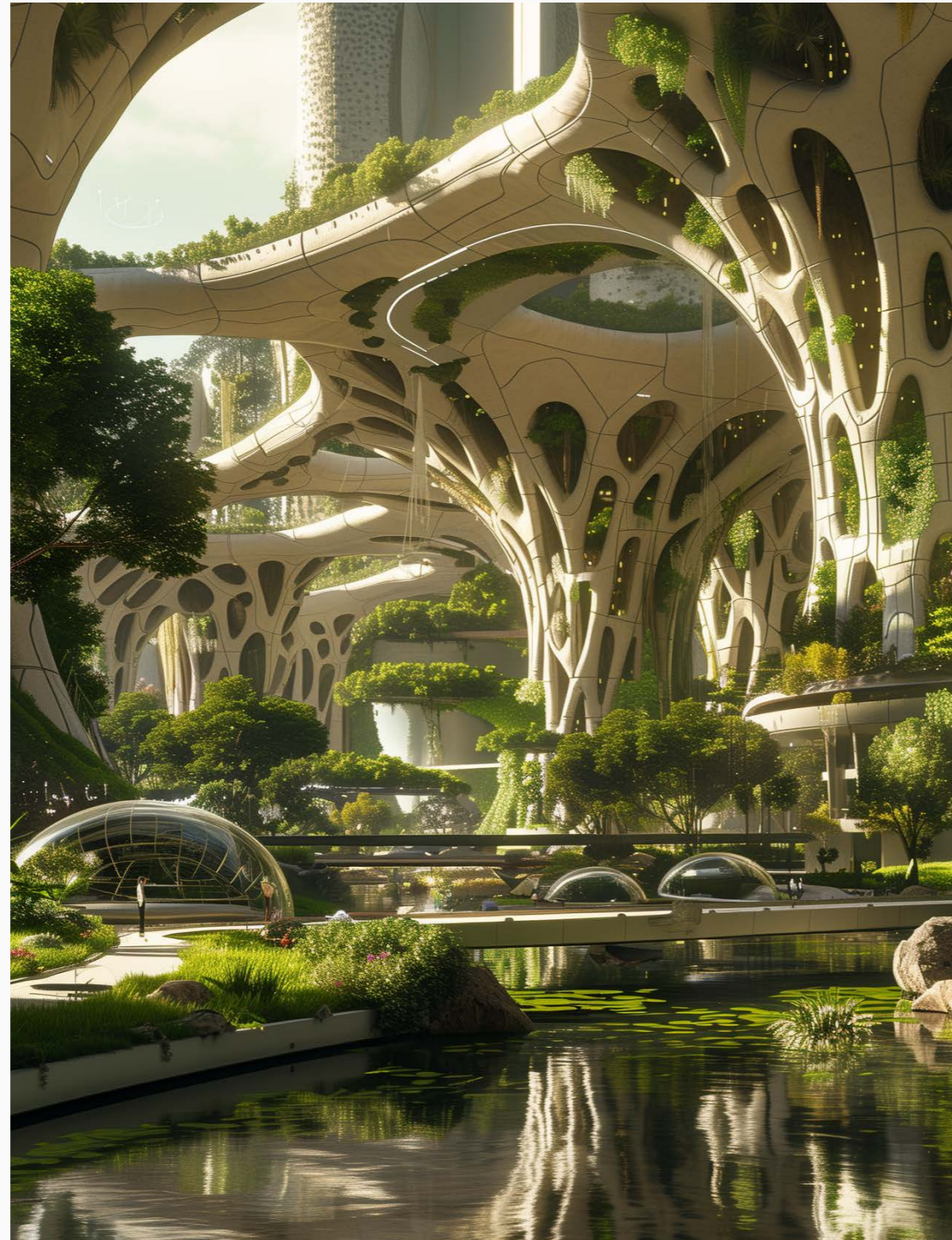
By organizing services and amenities across multiple levels based on transportation distances, the SHIFT Mobility Hub maximizes space utilization, enhances user experience, and promotes seamless integration between various transport modes. This vertical structure not only supports current needs but also anticipates future growth and technological advancements, positioning the hub as a leader in urban mobility for both people and parcels.





Enhanced Solutions for: Sustainability & Eco-Friendliness

Incorporating sustainable practices and renewable energy sources to minimize the environmental impact and promote long-term ecological health.



1. Community-Driven Logistics

Volunteer Engagement: Volunteers collect and deliver packages during their routine visits to the hub.

Innovative Application: A community rewards program that offers incentives for participating in sustainable logistics and other eco-friendly activities.



2. Comprehensive Recycling Infrastructure

Recycling Programs: A comprehensive recycling infrastructure with clearly marked bins for various materials.


Innovative Application: Smart recycling bins that use sensors to detect and sort recyclable materials automatically, providing real-time data on recycling rates.



3. Carbon Offsetting Programs

Greenhouse Gas Mitigation: Carbon offsetting programs to achieve or exceed carbon neutrality.

Innovative Application: A carbon credits marketplace within the hub's app, allowing users to invest in local reforestation projects and renewable energy initiatives.



4. Solar Leafs

Solar Integration: Amenities such as escalators and lighting are powered using solar energy, with solar panels shaped as leaves installed on top of the hub.

Innovative Application: Building-integrated photovoltaics (BIPV) where solar panels are part of the building materials, such as solar windows and facades.

5. Optimized Energy Usage

Energy-Efficient Systems: LED lighting, motion sensors, and smart controls to optimize energy usage and reduce electricity consumption.

Innovative Application: AI-driven energy management systems that learn and adapt to usage patterns to optimize energy consumption dynamically.

6. Human-Powered Escalators and Lifts

Kinetic Energy Systems: Human-powered escalators and lifts that use kinetic energy generated by user movement.

Innovative Application: These systems are combined with fitness tracking apps that reward users for the energy they generate, promoting physical activity.



→ 7. Urban Green Spaces and Air Quality Management

Vertical Gardens and Green Roofs: Vertical gardens and green roofs integrated into the hub's architecture to enhance aesthetics, improve air quality, and support biodiversity.

Innovative Application: Hydroponic and aeroponic systems in green spaces to maximize plant growth and efficiency, creating lush green areas with minimal water usage. Additionally, green walls and urban forests act as natural air filters, improving air quality and providing pleasant outdoor spaces for users.

↓ 8. Nature-Inspired Design

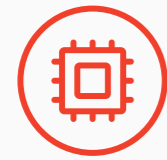
Biophilic Principles: Natural lighting, views of green spaces, and use of natural materials to create a healthier environment.

Innovative Application: Dynamic facades that adjust to environmental conditions, providing optimal natural lighting and reducing energy consumption.

→ 9. Free Public Transportation

Eco-Friendly Transport: Free public transportation services within the hub reduce traffic congestion and emissions.

Innovative Application: A fleet of autonomous electric shuttles powered by renewable energy, providing efficient and sustainable transit options.



Enhanced Solutions for: **Technological Integration & Innovation**

Leveraging cutting-edge technologies like AI, IoT, and autonomous systems to enhance the functionality and user experience of the mobility hub.



1. AR Wayfinding with Live View

Real-Time Navigation: Augmented reality (AR) wayfinding similar to Google's Live View, providing real-time navigation guidance overlaid on the user's smartphone camera view.

Innovative Application: AR wayfinding with personalized suggestions based on user profiles, offering tailored routes and points of interest within the hub.



2. Dynamic Electronic Signage

Personalized Display Boards: Electronic display boards that emit different frequencies to cater to specific user profiles, similar to personalized advertising in sports stadiums.

Innovative Application: AI analyzes user data and preferences, dynamically adjusting the displayed information to provide relevant and timely updates.



3. Assistance Robots

Robotic Helpers: Robots equipped to assist users with tasks such as carrying luggage, providing information, and guiding them to their destinations.

Innovative Application: Robots are equipped with AI-driven language translation capabilities to assist international travelers more effectively.

→ 4. Automated Self-Cleaning Hygiene System

Self-Cleaning Benches and Floors: An automated self-cleaning system for benches and floors, utilizing UV-C light and sanitizing sprays during low-traffic periods to ensure continuous disinfection.

Innovative Application: Cleaning robots equipped with UV-C light sterilization to autonomously maintain hygiene in public toilets and other areas, operating during off-peak times.

→ 5. Automated Trains

Driverless Trains: Fully automated train systems that operate without human intervention, ensuring precise scheduling, safe operations, and efficient transport services within the hub.

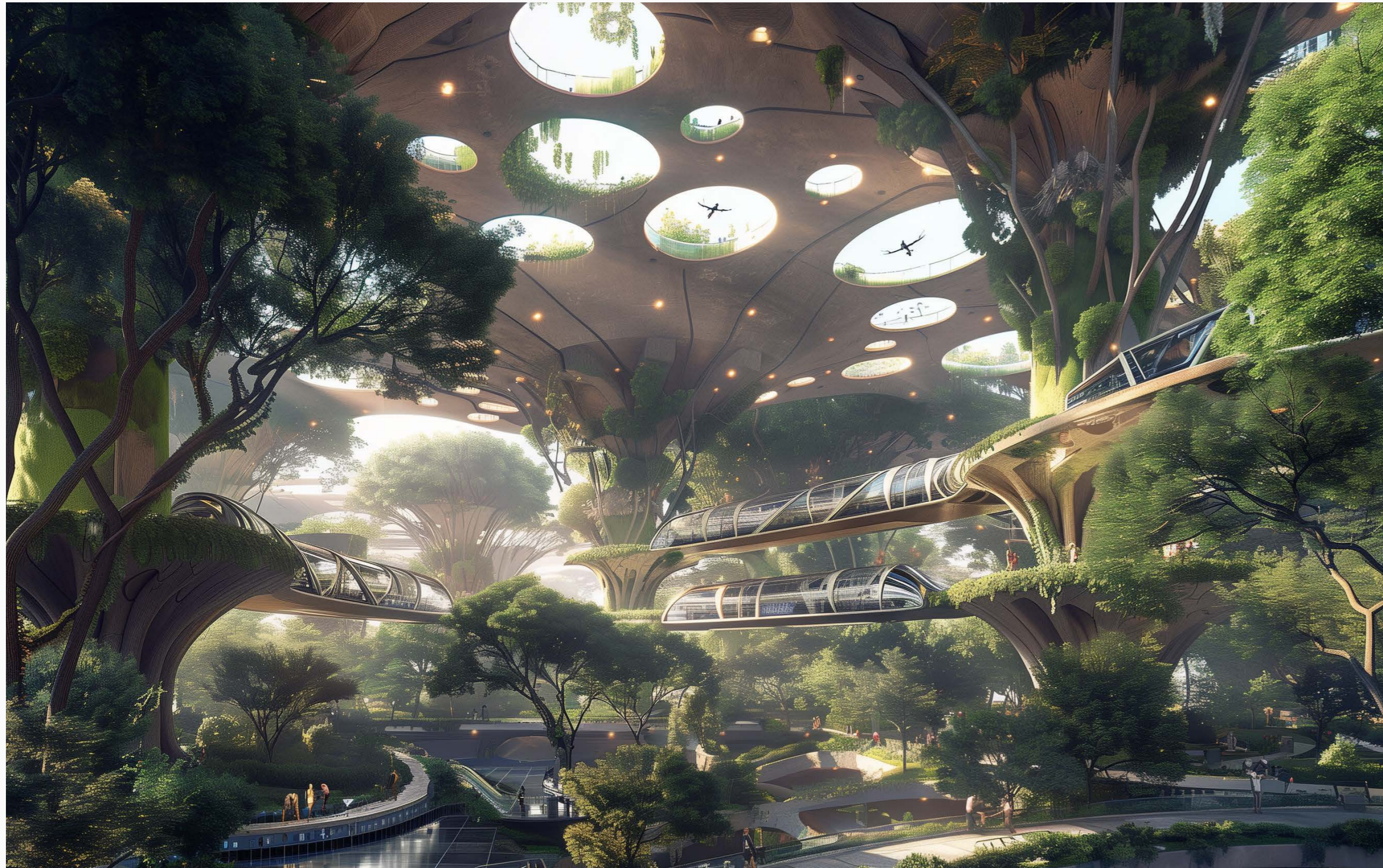
Innovative Application: AI-driven predictive maintenance for the trains to prevent breakdowns and optimize performance.

↗ 6. Biometric Authentication

Enhanced Security: Biometric authentication methods such as fingerprints or facial recognition for secure access to facilities, vehicles, and services within the hub.

Innovative Application: A central database that allows seamless access across multiple locations within the hub.





7. Vertical Construction and Design

Space Optimization: Vertical building techniques and designs to optimize space and infrastructure within the hub.

Innovative Application: Modular construction methods that allow for easy expansion and reconfiguration of spaces as needed.

8. Delivery Drones with Zipline Technology

Efficient Logistics: Delivery drones equipped with zipline technology transport parcels swiftly and safely between different parts of the hub.

Innovative Application: A real-time tracking system that allows users to monitor their parcels throughout the delivery process.

9. Optimized Scheduling

Smart Synchronization: Systems automatically synchronize train schedules and operations, optimizing traffic flow and reducing waiting times for passengers transferring between different modes of transport.

Innovative Application: AI predicts and adjusts schedules dynamically based on real-time data and passenger demand.

In depth: Integration of Autonomous Vehicles and Micro-Mobility in the SHIFT Mobility Hub

The SHIFT Mobility Hub is designed to seamlessly integrate autonomous vehicles (AVs) and micro-mobility solutions, transforming urban mobility with advanced technology and innovative infrastructure. This integration ensures efficient, safe, and sustainable transportation for all users.



Autonomous Vehicles (AVs) in the Mobility Hub

V2X Communication

AVs within the SHIFT Mobility Hub utilize Vehicle-to-Everything (V2X) communication technology, allowing them to interact with various devices and infrastructure elements. Vehicle-to-Infrastructure (V2I) communication lets AVs sync with traffic lights, road sensors, and other hub infrastructure, optimizing traffic flow and responding to real-time conditions. For example, traffic lights adjust their timing based on the number of AVs approaching an intersection, reducing waiting times and boosting efficiency.

Vehicle-to-Vehicle (V2V) communication enables AVs to share information about their movements and intentions, such as speed, direction, and lane changes. This prevents collisions, improves coordination, and maintains smooth traffic flow. Additionally, Vehicle-to-Pedestrian (V2P) and Vehicle-to-IoT (V2X) communication allow AVs to interact with pedestrians' smartphones, IoT devices, and cameras, ensuring safety and facilitating seamless navigation. AVs detect pedestrians using crosswalks or cyclists in designated bike lanes, adjusting their speed and trajectory to avoid accidents. IoT devices embedded in the infrastructure provide AVs with real-time data on road conditions, weather, and potential hazards.

The V2X communication system relies on various sensors and data sources, including LiDAR, radar, ultrasonic sensors, GPS, and high-definition cameras. These devices offer a comprehensive view of the environment, enabling AVs to make informed decisions and navigate safely within the hub.

Dedicated Lanes and Zones

The hub features dedicated lanes and zones for different types of transport, enhancing safety and efficiency. Specific lanes for AVs allow them to operate without interference from traditional vehicles, while designated paths for bicycles, electric scooters, and pedestrians reduce conflicts and ensure a safe environment for all users. By segregating these different modes of transportation, the mobility hub minimizes the risk of accidents and improves overall traffic flow.

Integration of Autonomous Vehicles

The integration of AVs within the SHIFT Mobility Hub revolutionizes how people interact with transportation. Users interact with AVs through intuitive mobile apps and smart kiosks located throughout the hub. They can request an AV for

their journey, receive real-time updates on vehicle location and estimated arrival times, and customize their travel preferences, such as temperature settings and preferred routes. AVs seamlessly integrate with other transportation modes within the hub, allowing users to transition easily from an AV to a shared bike or electric scooter for the last mile of their journey. The hub's infrastructure supports easy transfers between different modes, with clearly marked pathways, docking stations, and charging points.

The hub prioritizes safety and accessibility for all users. AVs are equipped with advanced safety features, such as emergency braking and collision avoidance systems, to protect passengers and pedestrians. Additionally, the hub ensures that AVs are accessible to people with disabilities, providing features such as wheelchair ramps and audio-visual aids. The AV fleet is managed through a sophisticated real-time system that optimizes routes and adapts to changing conditions. This system considers traffic patterns, user demand, and external factors such as weather to ensure efficient and reliable service. During peak hours, more AVs are deployed to high-demand areas to reduce waiting times.

Integration of Micro-Mobility Solutions

The SHIFT Mobility Hub supports a diverse range of micro-mobility options, catering to different user preferences and travel needs. These options include shared bikes and electric scooters, accessible through the hub's shared mobility services and equipped with secure parking and charging stations. Additionally, areas within the hub are designated for personal (shared) mobility devices such as Heelies, automatic golf carts, and skateboards, enhancing flexibility and user choice.

Users can easily access these micro-mobility solutions through a combination of mobile apps, smart kiosks, and designated pickup points. The mobile app allows users to locate, unlock, and pay for shared bikes and scooters. Smart kiosks positioned throughout the hub provide real-time information on availability, usage instructions, and the location of the nearest docking stations. These kiosks also offer an intuitive interface for users who prefer not to use a mobile app.

The hub promotes sustainable and flexible transportation through shared mobility services. Shared bike services tailored for daily commuting are provided, complete with facilities like maintenance support and secure parking. Moreover, designated parking areas on the hub's perimeter are coupled with shared mobility options like electric scooters and bikes for convenient last-mile connectivity. This approach encourages the use of eco-friendly transport modes and reduces congestion within the hub.

To optimize availability and efficiency, the hub implements a dynamic allocation system that adjusts the number of available micro-mobility options based on real-time demand and usage patterns. This system ensures that users always have access to the transportation modes they need, reducing wait times and enhancing the overall user experience. By dynamically allocating resources, the hub maintains a balance between supply and demand, ensuring efficient use of micro-mobility solutions.

The hub's infrastructure is designed with adaptability in mind, using modular design elements and movable partitions to reconfigure spaces for various purposes as needed. This flexibility allows the hub to accommodate future technological advancements and evolving user needs. For example, spaces can be easily transformed to host events, exhibitions, or temporary retail outlets, maximizing the utility of the infrastructure and keeping the hub relevant and useful over time.

By integrating autonomous vehicles and micro-mobility solutions, the SHIFT Mobility Hub creates a versatile, efficient, and sustainable transportation network. This integration enhances user experience, reduces environmental impact, and promotes the adoption of innovative transport technologies, positioning the hub as a leader in urban mobility.





Enhanced Solutions for:
Versatility & Flexibility

Designing spaces and services to be adaptable and scalable, accommodating various transportation modes and future developments.



1. Multi-Modal Transport Options

Wide Range of Options: Transportation options such as bikes, scooters, moving walkways, cargo bikes, and autonomous shuttles within the hub.

Innovative Application: A dynamic allocation system that adjusts the number of available transport modes based on real-time demand and usage patterns.



2. Mobility as a Service (MaaS) App

Comprehensive Integration: A MaaS app that integrates all transportation services, allowing users to plan, book, and pay for various modes of transport including bikes, scooters, autonomous shuttles, buses, and more.

Innovative Application: Real-time data on availability, traffic conditions, and environmental impact, providing users with the most efficient and eco-friendly route options.



3. Outer Ring Parking with Shared Mobility

Last-Mile Connectivity: Designate parking areas on the outer perimeter of the hub for private vehicles, coupled with shared mobility options like electric scooters and bikes for last-mile connectivity.

Innovative Application: A seamless transition system where users can easily switch from private vehicles to shared mobility options, integrating ticketing and payment through the MaaS app.



4. Flexible Use of Spaces

Adaptable Spaces: Flexible spaces within the hub that can be easily adapted for events, exhibitions, or temporary retail spaces.

Innovative Application: Modular design elements and movable partitions to quickly reconfigure spaces as needed, maximizing utility and efficiency, including interactive community spaces for local events, workshops, and pop-up markets, fostering community engagement and supporting local businesses.



5. Integration of Future Technologies

Future-Proof Infrastructure: Infrastructure and design layouts that anticipate future technological advancements, allowing for seamless integration of new transport technologies like flying taxis or hyperloop systems.

Innovative Application: Flexible power and data grids that can easily accommodate new technologies, ensuring the hub remains at the cutting edge of innovation.





Enhanced Solutions for: **User Engagement & Responsiveness**

Actively engaging with users through feedback systems, customer service, and adaptive services to continuously improve the hub based on user needs and preferences.



1. Surge Pricing Based on Demand and Time

Demand-Responsive Pricing: A surge pricing mechanism where transportation fares adjust according to demand and peak times, encouraging travel flexibility and managing congestion.

Innovative Application: AI predicts peak times and dynamically adjusts prices, offering discounts for off-peak travel and incentives for flexible travel times.



2. Discounts for Frequent Users

Loyalty Rewards: Discounts or loyalty rewards for frequent users of the hub's transportation services to promote regular usage and enhance customer retention.

Innovative Application: A tiered loyalty program with personalized rewards based on travel frequency, such as free rides, priority boarding, or exclusive access to amenities.



3. Real-Time Feedback Collection

Instant Feedback Mechanisms: Real-time feedback collection through mobile apps or digital kiosks at strategic locations within the hub.

Innovative Application: Real-time feedback with a dashboard for hub management, enabling immediate action on common issues and tracking improvements over time.

➤ 4. User-Centric Service Improvements

Continuous Updates: Updated services based on aggregated feedback and travel patterns, adjusting schedules, optimizing routes, and enhancing amenities.

Innovative Application: A continuous improvement loop where user feedback directly informs service adjustments, with visible changes communicated back to users to show responsiveness.

➤ 5. Personalized Travel Recommendations

Algorithm-Driven Recommendations: Algorithms that provide personalized travel recommendations based on travel history, preferences, and real-time conditions within the hub.

Innovative Application: Real-time route optimization and travel tips tailored to individual users.



Our Personas' Lives Utilizing the Mobility Hub

Their Original Struggles

Emily Harper, a dynamic marketing manager from Berlin, faced numerous challenges with the city's public transport system. Inconsistent schedules led to delays and missed connections, overcrowded trains and buses made her commute uncomfortable, and cleanliness was a constant issue. Additionally, limited coverage in some areas hindered her ability to balance work and leisure effectively. Luca Romano, a talented graphic designer in Milan, relied on public transport for his daily activities but struggled with accessibility. Some stations and vehicles lacked proper features for wheelchair users, frequent elevator malfunctions,

and crowded spaces during peak hours made his travels difficult, and inconsistent assistance from transport staff added to his frustrations. Alex Morgan, a freelance writer and content creator in Amsterdam, battled anxiety triggered by overcrowding and high noise levels in public transport. The lack of quiet spaces made it hard for Alex to find a calming environment during travel, and inconsistent real-time updates increased their anxiety about delays. Joseph

Okoye, a retired teacher in Brussels, faced accessibility issues with the public transport system. Inconsistent schedules and overcrowded vehicles were common

problems, making his shopping trips and social outings less enjoyable. Sophia Martin, a customer service representative in Barcelona, encountered frequent complaints about the same issues, which challenged her ability to provide exceptional service. Even the high-tech ParcelBox 3000 struggled with logistical challenges, facing delays, unreliable tracking updates, and occasional mishandling of packages.

A Big Sigh of Relief by Our Personas

The introduction of the futuristic mobility hub revolutionized the transport experience for everyone. In Berlin, Emily Harper's commute became reliable and comfortable, with AI-driven predictive analytics ensuring precise scheduling, smart crowd management preventing overcrowding, and automated cleaning bots maintaining cleanliness. Expanded transport routes offered better coverage, making it easy for her to reach any part of the city. Luca Romano in Milan found his commute seamless with comprehensive accessibility features, reliable schedules, and reduced congestion, all supported by well-trained staff. Alex Morgan in Amsterdam benefited from measures to reduce overcrowding and designated quiet areas, creating a calming environment, while reliable real-time updates managed their anxiety. In Brussels,

Joseph Okoye experienced smooth and enjoyable travels with comprehensive accessibility features, AI-driven scheduling, and smart crowd management systems. Reliable real-time updates maintained his independence and punctuality. Sophia Martin in Barcelona thrived in her role, with advanced systems ensuring consistent schedules, less crowded vehicles, and comprehensive accessibility features, allowing her to provide exceptional service. The ParcelBox 3000 achieved greater efficiency with reliable scheduling, real-time tracking, and advanced handling systems, meeting all delivery expectations seamlessly. The futuristic mobility hub not only addressed previous frustrations but also enhanced the overall quality of life for all users, making daily commutes and tasks more efficient, comfortable, and enjoyable.

“Seamlessly switching between U-Bahn and shared bikes keeps my schedule flexible and reliable. I no longer worry about delays or overcrowding, and the cleanliness is impeccable. My journey to work has never been smoother.”



“The reliable accessibility features and real-time updates make my trip to the office stress-free. The well-trained staff are always ready to assist, and the ease and independence they provide have made my daily journey truly enjoyable.”



Emma Harper

Marketing Manager at a tech startup in Berlin in Germany, 32 years old

Wants to use the mobility hub to get from her home to her work

Journey step

Emily Harper, a dynamic marketing manager from Berlin, arrives at the SHIFT Mobility Hub early in the morning. As she steps out of the U-Bahn, she immediately notices the hub's sleek, modern design and user-friendly layout. The real-time occupancy information displayed on digital screens guides her to a less crowded carriage for her onward journey.

Emily uses the hub's personalized app, which integrates AI to offer customized navigation and alerts. The app guides her through the hub, using augmented reality (AR) wayfinding tools that overlay visual directions on her smartphone screen. As she follows the AR arrows, she appreciates how easy it is to navigate through the various zones of the hub.

Walking towards her transfer point, Emily passes by the smart self-cleaning benches and floors, which use UV-C light and sanitizing sprays to maintain hygiene. She also notices the automated hygiene maintenance robots efficiently cleaning the public toilets and other areas, ensuring a consistently clean environment.

Feeling

Excited

Relieved

Impressed

Thoughts

"I love how modern and efficient this place looks. It's a great start to my day."

"The AR wayfinding makes it so easy to navigate. No more getting lost in a crowd."

"These self-cleaning benches and floors are such a great idea. Everything feels so clean and hygienic."

Emily decides to use a shared electric bike for the last leg of her journey to work. She heads to the bike-sharing station, where automated storage solutions secure and charge the bikes. The app informs her about available bikes and allows her to unlock one with a quick tap. She appreciates the seamless transition from the U-Bahn to the bike, facilitated by the integrated Mobility as a Service (MaaS) app.

As Emily rides through the hub, she feels secure knowing that the area is monitored by high-definition surveillance cameras, with AI detecting any unusual activity. The presence of well-lit paths with motion sensor lighting and clear audio announcements in multiple languages further enhances her sense of safety.

After reaching her workplace, Emily remembers that she left a package to be delivered. She uses the hub's app to track her package, which is being transported through the automated underground delivery system using AGVs and an airport-style conveyor belt. The app provides real-time updates, reassuring her that her package will arrive on time.

At the end of the day, Emily heads back to the mobility hub to return her shared bike. The app guides her to the nearest drop-off point, and she seamlessly transitions to the S-Bahn for her journey home. As she boards the train, she is pleased to find reserved seating options and appreciates the hub's commitment to comfort and convenience.

Empowered

Safe

Satisfied

Content

"The bike-sharing station makes my commute so flexible and fun. I love having options."

"With all these cameras and well-lit paths, I feel secure no matter what time I travel."

"The real-time updates keep me on track and reduce any stress about being late."

"What a smooth day. Everything worked perfectly, from my bike ride to catching the S-Bahn home."

Luca Romano

Graphic Designer at an advertising agency in Milan in Italy, 28 years old

Wants to use the mobility hub to get from his home to his agency

Journey step

Luca Romano, a graphic designer from Milan, arrives at the SHIFT Mobility Hub early in the morning. As he wheels into the hub, he immediately notices the well-designed ramps and wide, unobstructed pathways that facilitate smooth navigation. The real-time occupancy information displayed on digital screens guides him to the metro platform with the least crowd.

Luca uses the hub's personalized navigation and alerts. The app, integrated with Bluetooth beacons, provides him with real-time audio instructions, guiding him to the elevators. These smart elevators are equipped with clear audio announcements, Braille buttons, and visual displays, ensuring they are fully accessible and operational.

Luca reaches the metro platform where accessible transport options await. The metro has level boarding for easy wheelchair access and adaptive seating that adjusts to accommodate his wheelchair comfortably. The hub's app provides real-time updates on train schedules and the availability of accessible features, ensuring Luca can board without hassle.

Feeling

Empowered

Reassured

Comfortable

Thoughts

"These ramps and pathways make it so easy to get around. I feel so independent."

"The app's audio instructions are so helpful. I never have to worry about getting lost."

"The level boarding and adaptive seating make traveling so much easier. This metro is perfect for me."

On his way to the metro platform, Luca stops by an information kiosk. The AI-powered kiosk offers real-time updates, maps, and multilingual assistance, making it easier for Luca to find his way. He appreciates the clear and easy-to-understand communication provided by universal symbols and tactile maps, which help him navigate the hub independently.

As Luca boards the metro, he notices the reserved seating area for wheelchair users is clearly marked and unoccupied. The adaptive seating in the metro adjusts to his needs, providing a comfortable and secure space for his wheelchair. The real-time occupancy information displayed on digital screens ensures that Luca can find a less crowded carriage, enhancing his travel experience.

During his journey, Luca decides to use the hub's personalized app to check the availability of accessible restrooms. The app guides him to the nearest smart toilet, which uses sensors to automatically clean and sanitize after each use. Luca appreciates the high standards of hygiene and the availability of accessible facilities throughout the hub.

At the end of the day, Luca heads back to the mobility hub to catch a bus home. The app guides him to the nearest accessible bus stop, where the bus features leveled boarding and adaptive seating for wheelchair users. The real-time updates and reliable services ensure a smooth and comfortable journey for Luca, enhancing his overall travel experience.

Supported

Relaxed

Satisfied

Content

"These information kiosks are great. The tactile maps and clear symbols make everything so straightforward."

"It's so nice to find an unoccupied reserved seating area. This journey is going to be smooth."

"The smart toilet is a lifesaver. It's so clean and accessible. They've really thought of everything."

"What a pleasant day. The bus home is just as accessible and comfortable as everything else here."



“The quieter spaces and reliable real-time updates mean I can journey to my favorite writing spots without anxiety triggers. The smart crowd management ensures a calm and peaceful commute every day.”



“Navigating to my favorite shopping districts and cultural sites is now effortless and comfortable. It’s a fantastic asset for seniors like me who value accessibility and reliability in public transport.”

Alex Morgan

Freelance Writer Creator in Amsterdam in the Netherlands, 26 years old

Wants to use the hub to get from their home to their favourite park

Journey step

Alex Morgan, a freelance writer from Amsterdam, arrives at the SHIFT Mobility Hub mid-morning to avoid the peak hour rush. The hub's dynamic crowd management system, using timed entry and real-time occupancy displays, ensures that Alex can find a less crowded entry point.

Alex uses the hub's personalized app, which offers customized navigation and alerts. Additionally, helpful stewards are stationed throughout the hub to assist passengers. These stewards guide Alex through quieter pathways to avoid crowded areas. The adaptive lighting system, which adjusts based on occupancy and time of day, creates a calm and soothing environment.

As Alex navigates through the hub, they appreciate the designated quiet rooms equipped with comfortable seating, soft lighting, and soundproofing. These spaces allow Alex to take a moment to relax and manage their anxiety before continuing their journey. The hub's ambient soundscapes and subtle scent diffusers in waiting areas further enhance the calming atmosphere.

Feeling

Relieved

Calm

Relaxed

Thoughts

"Avoiding the peak hour rush makes such a difference. It's so much quieter now."

"The stewards here are so helpful. They always guide me to the quietest paths."

"These quiet rooms are a lifesaver. It's nice to take a moment and just breathe."

When Alex reaches the platform for their tram, they notice the dynamic electronic signage displaying real-time information about occupancy levels in each carriage. This helps Alex choose a less crowded and quieter carriage. The tram itself features designated quiet zones where noise levels are minimized, providing a more comfortable travel environment.

During their journey, Alex uses the app to access real-time updates on transport schedules and any potential delays. The app's reliable information helps reduce their anxiety about being late. Alex also notices that the transport staff are well-trained and aware of mental health challenges, providing discreet and understanding assistance when needed.

In the evening, Alex decides to use one of the shared electric bikes for the last leg of their journey. The hub's automated storage solutions secure and charge the bikes, making them readily available. The transition from tram to bike is seamless, facilitated by the integrated Mobility as a Service (MaaS) app, which also tracks their eco-friendly travel and offers rewards.

At the end of the day, Alex heads back to the mobility hub to catch a train home. The app guides them to the platform with the least crowd and real-time information on train schedules. The adaptive seating in the train offers a comfortable space for Alex, with the quiet zones ensuring a peaceful journey back to their apartment.

Comfortable

Reassured

Empowered

Content

"Finding a quiet zone in the tram really helps. I can travel without feeling overwhelmed."

"The real-time updates are accurate and help keep my anxiety in check. The staff here really understand mental health challenges."

"Switching from tram to electric bike is so smooth. The MaaS app makes everything so convenient."

"What a peaceful day. The adaptive seating and quiet zones make my commute back home so relaxing."

Joseph Okoye

Retired Teacher in Brussels in Belgium, 65 years old

Wants to use the hub to get from his home to his favourite shops

Journey step

Joseph Okoye, a retired teacher from Brussels, arrives at the SHIFT Mobility Hub mid-morning, after enjoying a leisurely breakfast at home. As he approaches the hub, he notices the wide, gently sloping ramps that lead him smoothly to the entrance. The well-marked pathways and clear signage guide him effortlessly towards the metro platform.

Upon entering the hub, Joseph follows the clear wayfinding signs and markings that direct him to the escalators. These smart escalators adjust direction based on traffic flow, making his journey to the metro level smooth and efficient.

Joseph makes his way to the platform where he finds clearly marked priority seating areas for seniors and those with mobility needs. He appreciates the under-seat luggage storage, which allows him to stow his shopping bags conveniently. The train arrives on time, and he boards with ease, placing his bags in the designated storage area. The priority seating is comfortable and located close to the doors, making his commute stress-free.

Feeling

Content

Reassured

Comfortable

Thoughts

"These wide ramps make it so easy to get around. It's going to be a smooth start to my day."

"The wayfinding signs are so clear. I can get to the elevators without any trouble."

"The luggage storage is perfect for my shopping bags. It makes my commute so much easier."

Later, Joseph decides to visit a cultural event at a nearby venue. He disembarks at a well-maintained station where the crowd management system ensures that the area is not overcrowded. Clear, multilingual announcements keep him informed about the next steps in his journey.

After the event, Joseph heads to his favorite shopping district. The hub provides easy access to shared mobility options like electric scooters and bikes, but he opts for the bus. He finds the bus stop equipped with comfortable seating and a digital display showing real-time updates on bus arrivals, ensuring he doesn't have to wait long.

Throughout his day, Joseph encounters several interactive digital displays and kiosks designed for user feedback. While he doesn't use the app, he appreciates these easily accessible points where he can share his experiences and suggestions. The hub's commitment to user engagement ensures that his feedback is valued and considered for future improvements.

In the evening, Joseph returns to the mobility hub to catch a tram back to his apartment. The tram arrives promptly, and the journey is comfortable with ample space and priority seating. The real-time updates and reliable schedules help him plan his day without the stress of unexpected delays.

Enthusiastic

Relaxed

Appreciated

Satisfied

"The crowd management system works wonders. It's nice not having to deal with a crowd."

"The bus stop has comfortable seating and real-time updates. I won't have to wait long."

"These feedback kiosks are a great idea. It's nice to know my opinions are valued."

"The tram is right on time and the priority seating makes the ride home comfortable."



“
Technology makes everything so efficient and user-friendly. Seeing how our innovations improve people’s daily journeys is incredibly rewarding. I love being part of a team that’s shaping the future of urban transport.
”



“
The futuristic mobility hub in Berlin ensures that every delivery is quick, secure, and efficient. From the logistics hub to Emily Harper’s doorstep, the journey is smooth and hassle-free, making missed deliveries and package theft a thing of the past.
”

Sophia Martin

Mobility Hub Manager in **Barcelona** in **Spain** 50 years old

Wants to use the mobility hub to get from her work back home

Journey step

Sophia Martin, a dedicated mobility hub coordinator from London, arrives at the SHIFT Mobility Hub early in the morning. She steps out of her overground train and is immediately impressed by the clear and comprehensive wayfinding signs that guide her through the bustling hub.

Sophia follows the intuitive wayfinding signage and uses the reversible escalators to reach the metro level. These escalators adjust direction based on traffic flow, ensuring efficient vertical mobility even during peak hours. As she navigates through the hub, she notices the dynamic crowd management system that uses real-time data to prevent overcrowding.

As part of her role, Sophia decides to inspect the various services and facilities offered by the hub. She visits a first aid station, which is staffed by healthcare professionals and equipped with automated external defibrillators (AEDs). She also takes note of the telemedicine kiosks that allow users to consult with doctors remotely for non-emergency health concerns, ensuring comprehensive medical support within the hub.

Feeling

Impressed

Efficient

Thorough

Thoughts

"The wayfinding signs are so clear and comprehensive. This is going to be a breeze."

"These reversible escalators are brilliant. They really help manage the flow of people."

"The first aid stations are well-equipped, and the telemedicine kiosks are a fantastic addition."

Sophia makes a point to evaluate the hub's accessibility features. She is impressed by the level boarding on metros and buses, adaptive seating that can adjust to different needs, and the accessible toilets equipped with sensors for automatic cleaning. These comprehensive accessibility features ensure that all users, including those with mobility issues, can navigate the hub with ease.

Later in the day, Sophia attends a community workshop held in one of the hub's flexible spaces. The modular design elements and movable partitions allow the space to be easily adapted for various events. This interaction with community members provides valuable feedback that Sophia uses to further improve the hub's services.

After her work inspection, Sophia takes a moment to relax in one of the hub's quiet rooms. These rooms are equipped with comfortable seating, soft lighting, and soundproofing, providing a peaceful environment away from the hustle and bustle of the hub. She also appreciates the smart glass that can switch between transparent and opaque, offering privacy when needed.

In the evening, Sophia heads back to the mobility hub to catch a bus home. She appreciates the clear real-time updates provided by the digital displays at the bus stop, ensuring she knows exactly when her bus will arrive. The bus itself is well-maintained, less crowded, and equipped with priority seating, making her journey home comfortable and stress-free.

Impressed

Engaged

Relaxed

Satisfied

"The level boarding and adaptive seating are fantastic. This hub is truly accessible for everyone."

"The flexibility of these community spaces is wonderful. They really bring people together."

"The quiet rooms are a perfect retreat. I can recharge before heading back out."

"The real-time updates make catching my bus stress-free. What a smooth day."

ParcelBox 3000

Parcel in the logistics hub in Berlin in Germany, 2 months old

Wants to use the hub to get from its distribution system to its client

 Journey step	<p>Emily Harper, a dynamic marketing manager from Berlin, arrives at the SHIFT Mobility Hub early in the morning. As she steps out of the U-Bahn, she immediately notices the hub's sleek, modern design and user-friendly layout. The real-time occupancy information displayed on digital screens guides her to a less crowded carriage for her onward journey.</p>	<p>Emily uses the hub's personalized app, which integrates AI to offer customized navigation and alerts. The app guides her through the hub, using augmented reality (AR) wayfinding tools that overlay visual directions on her smartphone screen. As she follows the AR arrows, she appreciates how easy it is to navigate through the various zones of the hub.</p>	<p>Walking towards her transfer point, Emily passes by the smart self-cleaning benches and floors, which use UV-C light and sanitizing sprays to maintain hygiene. She also notices the automated hygiene maintenance robots efficiently cleaning the public toilets and other areas, ensuring a consistently clean environment.</p>
 Feeling	Efficient	Organized	Optimized
 Thoughts	"The automated sorting system is processing me quickly. This is going to be a fast journey."	"These high-tech sensors and scanners ensure that I'm correctly identified and tracked."	"With all these connected devices, I'm on the most efficient route possible."

<p>Emily decides to use a shared electric bike for the last leg of her journey to work. She heads to the bike-sharing station, where automated storage solutions secure and charge the bikes. The app informs her about available bikes and allows her to unlock one with a quick tap. She appreciates the seamless transition from the U-Bahn to the bike, facilitated by the integrated Mobility as a Service (MaaS) app.</p>	<p>As Emily rides through the hub, she feels secure knowing that the area is monitored by high-definition surveillance cameras, with AI detecting any unusual activity. The presence of well-lit paths with motion sensor lighting and clear audio announcements in multiple languages further enhances her sense of safety.</p>	<p>After reaching her workplace, Emily remembers that she left a package to be delivered. She uses the hub's app to track her package, which is being transported through the automated underground delivery system using AGVs and an airport-style conveyor belt. The app provides real-time updates, reassuring her that her package will arrive on time.</p>	<p>At the end of the day, Emily heads back to the mobility hub to return her shared bike. The app guides her to the nearest drop-off point, and she seamlessly transitions to the S-Bahn for her journey home. As she boards the train, she is pleased to find reserved seating options and appreciates the hub's commitment to comfort and convenience.</p>
Secure	Protected	Accounted for	Ready
<p>"Flying through the skies with drones makes my delivery quick and avoids all the traffic below."</p>	<p>"The smart locker keeps me secure and maintains the right conditions for my contents."</p>	<p>"I'm accurately tracked and monitored every step of the way."</p>	<p>"Emily will know right away that I'm here and ready for pickup."</p>

Contribution of the SHIFT Mobility Hub to the Sustainable Development Goals (SDGs)

The SHIFT Mobility Hub project is aligned with several of the United Nations Sustainable Development Goals (SDGs), contributing to the global agenda for sustainable development. By integrating advanced technologies and innovative infrastructure, the mobility hub aims to create a sustainable, efficient, and inclusive urban transportation system. Here's how the project supports specific SDGs.



SDG 3: Good Health and Well-being

Promoting Healthier Lifestyles: The SHIFT Mobility Hub encourages the use of active transport modes such as cycling and walking, promoting physical activity and contributing to better health outcomes. Dedicated bike lanes, pedestrian pathways, and safe, accessible routes within the hub make it easier for people to choose healthier modes of transport.

Reducing Air Pollution: By promoting electric vehicles, shared mobility services, and micro-mobility options, the hub reduces reliance on fossil-fuel-powered vehicles, leading to lower emissions of pollutants. Improved air quality has a direct positive impact on public health, reducing respiratory and cardiovascular diseases associated with air pollution.



SDG 7: Affordable and Clean Energy

Utilizing Renewable Energy: The mobility hub integrates renewable energy sources, including solar panels and wind turbines, to power its operations. This reduces dependence on non-renewable energy sources and supports the transition to a clean energy future.

Energy Efficiency: The hub employs energy-efficient technologies such as LED lighting, motion sensors, and smart energy management systems, minimizing energy consumption and promoting sustainability.



SDG 9: Industry, Innovation, and Infrastructure

Building Resilient Infrastructure: The SHIFT Mobility Hub is designed with resilience in mind, featuring modular and adaptable infrastructure that can evolve with changing urban needs. This ensures long-term sustainability and reliability of the transportation network.

Fostering Innovation: The hub serves as a testing ground for cutting-edge technologies like autonomous vehicles, V2X communication systems, and AI-driven traffic management. By fostering innovation, the project contributes to advancements in urban mobility and smart city solutions.



SDG 11: Sustainable Cities and Communities

Enhancing Urban Mobility: The mobility hub enhances urban mobility by providing seamless connectivity between various transport modes, reducing congestion, and improving the efficiency of the transportation network. This contributes to more livable and sustainable cities.

Promoting Inclusive Transportation: The hub is designed to be accessible to all, including people with disabilities and those with limited mobility. Features like wheelchair ramps, audio-visual aids, and dedicated lanes for different transport modes ensure that everyone can benefit from the hub's services.





SDG 12: Responsible Consumption and Production

Promoting Sustainable Transport Options: By encouraging the use of shared mobility services and electric vehicles, the hub promotes responsible consumption of transport resources. This reduces the environmental footprint of urban transportation.

Efficient Resource Use: The hub's infrastructure includes automated systems for managing energy, water, and waste, ensuring that resources are used efficiently and sustainably. This includes rainwater harvesting, greywater recycling, and comprehensive recycling programs.



SDG 13: Climate Action

Reducing Greenhouse Gas Emissions: The SHIFT Mobility Hub contributes to climate action by promoting low-emission transport options and integrating renewable energy sources. This helps reduce the overall carbon footprint of urban transportation.

Climate Resilience: The hub's design incorporates features that enhance climate resilience, such as green roofs and vertical gardens, which mitigate urban heat island effects and support biodiversity.



SDG 17: Partnerships for the Goals

Collaborative Approach: The success of the SHIFT Mobility Hub relies on partnerships between city planners, transport operators, technology providers, and community stakeholders. By fostering collaboration, the project advances shared goals for sustainable development and urban mobility.

Engaging Stakeholders: The hub actively engages with stakeholders to gather feedback, address concerns, and ensure that the project meets the needs of the community. This inclusive approach strengthens the project's impact and sustainability.

Conclusion

The SHIFT Mobility Hub is a transformative project that aligns with and supports multiple Sustainable Development Goals.

By creating a sustainable, efficient, and inclusive transportation network, the hub contributes to healthier communities, cleaner environments, and resilient urban infrastructure. It exemplifies how innovative urban mobility solutions can drive progress towards a more sustainable and equitable future.

Questions and Answers for the SHIFT Mobility Hub of the Future



How will the mobility hub integrate with existing city infrastructure and public transportation networks?

The SHIFT Mobility Hub is designed to seamlessly integrate with existing city infrastructure and public transportation networks. It connects directly with bus stops, tram stations, and metro platforms on the ground and first levels, ensuring smooth transfers and improving the overall connectivity of the city's transport system. The hub also features dedicated lanes and zones for different transport modes, minimizing congestion and enhancing traffic flow.

What impact will the mobility hub have on traffic flow and congestion within the city?

By organizing transportation modes vertically and optimizing the use of AVs and micro-mobility solutions, the hub reduces congestion and improves traffic flow. Dedicated lanes for AVs, bikes, and pedestrians ensure that each mode of transport operates efficiently without interference, while real-time traffic management systems adjust routes and schedules to prevent bottlenecks.

What regulatory changes are necessary to support the development and operation of the mobility hub?

Regulatory changes may include updating traffic laws to accommodate autonomous vehicles, establishing safety standards for AV operations, and implementing data privacy regulations to protect user information. Additionally, policies supporting the integration of renewable energy sources and promoting shared mobility services will be necessary.

How will the hub ensure the safety of all users, including pedestrians and cyclists?

The hub ensures safety through dedicated lanes and zones for each transport mode, minimizing conflicts and reducing the risk of accidents. AVs are equipped with advanced safety features like emergency braking and collision avoidance systems. Real-time monitoring and V2X communication enhance coordination between vehicles, infrastructure, and pedestrians, ensuring a safe environment for all users.

How will user data be collected, stored, and protected?

User data will be collected through secure, encrypted systems integrated into the hub's infrastructure and mobile apps. Data privacy regulations will be strictly adhered to, ensuring that personal information is protected. Users will have control over their data, with transparent policies regarding data collection, storage, and usage.

How will existing technologies and services be integrated into the mobility hub?

Existing technologies and services will be integrated through a unified Mobility as a Service (MaaS) platform, allowing users to plan, book, and pay for various transport modes. The hub's infrastructure supports seamless transitions between buses, trains, AVs, and micro-mobility options, with real-time data sharing and coordination among operators.

How will the hub enhance the customer experience for passengers and parcel delivery?

The hub enhances the customer experience by providing seamless, multi-modal transport options, reducing waiting times, and offering real-time updates through mobile apps and smart kiosks. For parcel delivery, the hub features automated sorting and distribution centers, secure lockers for last-mile delivery, and efficient transfer points for different transport modes, ensuring timely and reliable service.

What market opportunities does the mobility hub present for AV manufacturers?

The hub offers significant market opportunities for AV manufacturers by providing a platform for deploying and testing AV technologies in a real-world urban environment. Manufacturers can collaborate with the hub to showcase their latest innovations, gather valuable data, and refine their products based on user feedback and operational performance.

How will autonomous vehicles be deployed and managed within the hub?

AVs will be deployed through a centralized fleet management system that optimizes routes and schedules based on real-time demand and traffic conditions. The system will ensure efficient utilization of AVs, reduce waiting times, and enhance service reliability. AVs will operate in dedicated lanes and zones within the hub, ensuring safe and smooth operations.

What specific benefits will the mobility hub offer to vehicle users?

Vehicle users will benefit from seamless multi-modal transport options, reduced waiting times, real-time updates, and enhanced safety features. The hub provides convenient access to a variety of transport modes, making travel more efficient and enjoyable.

How accessible will the hub be for people with disabilities and those with limited mobility?

The hub is designed with accessibility in mind, featuring wheelchair ramps, audio-visual aids, and dedicated lanes for different transport modes. Smart kiosks and mobile apps provide easy access to information and services, ensuring that all users can navigate the hub comfortably.

How will the hub address risk management and liability issues, especially with autonomous vehicles?

The hub will implement comprehensive risk management protocols, including advanced safety features for AVs, real-time monitoring, and strict adherence to regulatory standards. Liability issues will be addressed through insurance policies specifically designed for AV operations, ensuring that all parties are protected.





How will the hub improve the efficiency of parcel delivery services?

The hub features automated sorting and distribution centers, secure lockers for last-mile delivery, and efficient transfer points for different transport modes. These facilities streamline parcel handling, reducing delivery times and improving reliability.

How does the mobility hub contribute to the city's sustainability goals?

The hub contributes to sustainability goals by promoting the use of electric vehicles, shared mobility services, and micro-mobility options. It includes solar panels and wind turbines on the roof level to generate renewable energy, and green roofs and vertical gardens enhance urban biodiversity and improve air quality. The hub's design encourages the use of eco-friendly transport modes, reducing the overall carbon footprint.

How scalable is the hub model for deployment in other cities?

The hub's modular design and flexible infrastructure make it highly scalable for deployment in other cities. The model can be adapted to different urban environments and transport needs, ensuring that the benefits of the mobility hub can be extended to a wider range of locations.



03 The End: Conclusion of SHIFT

Create the SHIFT to a New Future

As we bring this report on SHIFT to a close, we envision a future transformed by innovative and sustainable urban mobility solutions. SHIFT is more than a project; it's a beacon of hope, illuminating a path towards seamless, enjoyable, and efficient travel. It addresses the frustrations that commuters face daily—traffic congestion, environmental pollution, unreliable public transport, and overcrowded vehicles—by reimagining what a mobility hub can be.

At the heart of SHIFT lies our commitment to integrating diverse modes of transport with elegance and sustainability. Advanced technologies like AI, autonomous vehicles, and IoT converge to create a transit experience that is not only seamless but also intuitive. Our detailed personas ensure that SHIFT meets the needs of everyone, from daily commuters to travelers with disabilities, making transportation accessible and inclusive.

This visionary project would not have been possible without the unwavering support and collaboration of our client. Your dedication to advancing sustainable urban transport has inspired us every step of the way. We are deeply grateful for your trust and partnership.

We hope this report serves as a catalyst for innovation, sparking new ideas and inspiring all stakeholders in urban mobility. SHIFT embodies a future where transportation is no longer a burden but a joy, where every journey is an opportunity for connection and discovery. It is a vision of a world where sustainability and progress go hand in hand, creating connected and vibrant urban environments.

Thank you to everyone who contributed to this project. We look forward to seeing SHIFT lead the way to a new era of urban mobility, where the possibilities are boundless and the future is bright.





10 Latest Logistics Innovations & Trends in eCommerce [2022]. (2022, August 25). <https://wareiq.com/resources/blogs/logistics-innovations/>

A new look at autonomous-vehicle infrastructure | McKinsey. (n.d.). Retrieved July 23, 2024, from <https://www.mckinsey.com/industries/travel-logistics-and-infrastructure/our-insights/a-new-look-at-autonomous-vehicle-infrastructure>

Accueil. (n.d.). KIWEE Mobility. Retrieved July 23, 2024, from <https://www.kiweemobility.com/en>

Agriculture's technology future: How connectivity can yield new growth | McKinsey. (n.d.). Retrieved July 23, 2024, from <https://www.mckinsey.com/industries/agriculture/our-insights/agricultures-connected-future-how-technology-can-lead-new-growth>

Arnold, T., Frost, M., Timmis, A., Dale, S., & Ison, S. (2023). Mobility Hubs: Review and Future Research Direction. *Transportation Research Record*, 2677(2), 858–868. <https://doi.org/10.1177/03611981221108977>

arrowofthearrow. (2021, October 25). Wasn't the idea behind the Go Pass that it would be cheaper for youth to travel? [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/qfaxwx/wasnt_the_idea_behind_the_go_pass_that_it_would/

Autonomous vehicles: A potential game changer for urban mobility. (n.d.). UITP. Retrieved July 23, 2024, from <https://www.uitp.org/publications/autonomous-vehicles-a-potential-game-changer-for-urban-mobility/>

Autonomous Vehicles And Their Impact On The Economy. (n.d.). Retrieved July 23, 2024, from <https://www.forbes.com/sites/forbestechcouncil/2022/02/14/autonomous-vehicles-and-their-impact-on-the-economy/>

Autonomous vehicles worldwide—Statistics & facts | Statista. (n.d.). Retrieved July 23, 2024, from <https://www.statista.com/topics/3573/autonomous-vehicle-technology/>

Bagloee, S. A., Tavana, M., Asadi, M., & Oliver, T. (2016). Autonomous vehicles: Challenges, opportunities, and future implications

for transportation policies. *Journal of Modern Transportation*, 24(4), 284–303. <https://doi.org/10.1007/s40534-016-0117-3>

Brouet, A.-M. (2015). Autonomous shuttles in the center of Sion. <https://actu.epfl.ch/news/autonomous-shuttles-in-the-center-of-sion-2/>

Budget-Cow-8256. (2023, July 14). How do we solve Swansea's public transport problem? [Reddit Post]. R/Swansea. www.reddit.com/r/swansea/comments/14zcksc/how_do_we_solve_swanseas_public_transport_problem/

Bulchand-Gidumal, J. (2020). Impact of Artificial Intelligence in Travel, Tourism, and Hospitality. In Z. Xiang, M. Fuchs, U. Gretzel, & W. Höpken (Eds.), *Handbook of e-Tourism* (pp. 1–20). Springer International Publishing. https://doi.org/10.1007/978-3-030-05324-6_110-1

catalina.brinza@trustyou.net. (2024, February 8). The Secret Behind an Unforgettable Experience: Embracing Customer-First Technology in Hospitality and Tourism. TrustYou. <https://www.trustyou.com/blog/technology/the-secret-behind-an-unforgettable-experience-embracing-customer-first-technology-in-hospitality-and-tourism/>

Choi-Lundberg, D. L., Butler-Henderson, K., Harman, K., & Crawford, J. (2023). A systematic review of digital innovations in technology-enhanced learning designs in higher education. *Australasian Journal of Educational Technology*, 39(3), Article 3. <https://doi.org/10.14742/ajet.7615>

cycles, T. text provides general information S. assumes no liability for the information given being complete or correct D. to varying update, & Text, S. C. D. M. up-to-D. D. T. R. in the. (n.d.). Topic: Autonomous vehicles worldwide. Statista. Retrieved July 23, 2024, from <https://www.statista.com/topics/3573/autonomous-vehicle-technology/>

Dennis Vasant on TikTok. (n.d.). TikTok. Retrieved July 23, 2024, from <https://www.tiktok.com/@dennis.comedy/video/7385660855221783840?q=%40dennis.comedy&t=1719998655330>

education, M. C. T. M. C. is a web editor for E. F. on K.-12 H. ex-

perience includes, Post-Standard, community news coverage for the S., & Reporting, international news reporting for the P. C. on C. (n.d.). How the Remote Learning Pivot Sparked Innovation in Education. *Technology Solutions That Drive Education*. Retrieved July 23, 2024, from <https://edtechmagazine.com/k12/article/2020/10/how-remote-learning-pivot-sparked-innovation-education>

Education Sciences | Free Full-Text | Navigating the New Normal: Adapting Online and Distance Learning in the Post-Pandemic Era. (n.d.). Retrieved July 23, 2024, from <https://www.mdpi.com/2227-7102/14/1/19>

Effective Crowd Management Tips for Safe and Successful Events | Cvent Blog. (n.d.). Retrieved July 23, 2024, from <https://www.cvent.com/en/blog/events/crowd-management-events>

Embracing Customer-First Technology in Hospitality and Tourism. (n.d.). Retrieved July 23, 2024, from <https://www.trustyou.com/blog/technology/the-secret-behind-an-unforgettable-experience-embracing-customer-first-technology-in-hospitality-and-tourism/>

Emerging Trends and Innovations in Logistics and Supply Chain Management | SupplyChainBrain. (n.d.). Retrieved July 23, 2024, from <https://www.supplychainbrain.com/articles/38751-emerging-trends-and-innovations-in-logistics-and-supply-chain-management>

Energies. (n.d.). Retrieved July 23, 2024, from https://www.mdpi.com/journal/energies/special_issues/VB3147M75T

Event Logistics: 10 Steps To Success & 2 Pitfalls To Avoid. (2024, April 20). <https://passkit.com/blog/event-logistics/>

Extension_Onion_5445. (2024, June 17). De Lijn moet gewoon meer controles doen. [Reddit Post]. R/Belgium2. www.reddit.com/r/Belgium2/comments/1dhwo0m/de_lijn_moet_ge_woon_meer_controles_doen/

FelixAtagong. (2021, January 6). Het gat van de duivel [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/krvz52/het_gat_van_de_duivel/

First step towards Shared Mobility Hubs gets underway with

public consultation. (2024, March 12). <https://www.gov.ie/en/press-release/fbfa6-first-step-towards-shared-mobility-hubs-gets-underway-with-public-consultation/>

Fishezzz. (2021, July 7). This happened yesterday in Luxembourg [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/ofezrc/this_happened_yesterday_in_luxembourg/

Future of Aviation. (n.d.). Retrieved July 23, 2024, from <https://www.icao.int/Meetings/FutureOfAviation/Pages/default.aspx>

Future of tourism: Tech, staff, and customers | McKinsey. (n.d.). Retrieved July 23, 2024, from <https://www.mckinsey.com/industries/travel-logistics-and-infrastructure/our-insights/future-of-tourism-bridging-the-labor-gap-enhancing-customer-experience>

GNSS in the fast lane: Meeting autonomous vehicle navigation challenges. (2021, June 1). GPS World. <https://www.gpsworld.com/gnss-in-the-fast-lane-meeting-autonomous-vehicle-navigation-challenges/>

Greening the supply chain: A guide to more sustainable logistics. (n.d.). Retrieved July 23, 2024, from <https://www.maersk.com/insights/sustainability/2023/11/10/greening-in-supply-chain>

GrimbeertDeDas. (2022, March 21). Back to the future [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/tjak93/back_to_the_future/

Guest Experience Guide: Top Trends & Best Practices | InMoment. (n.d.). Retrieved July 23, 2024, from <https://inmoment.com/blog/guest-experience/>

He, S., Ding, F., Lu, C., & Qi, Y. (2022). Impact of connected and autonomous vehicle dedicated lane on the freeway traffic efficiency. *European Transport Research Review*, 14(1), 12. <https://doi.org/10.1186/s12544-022-00535-4>

Healthcare Logistics & Supply Chain Management: Improving Patient Outcomes. (n.d.). Retrieved July 23, 2024, from <https://www.healthrecoveryolutions.com/blog/improving-outcomes-with-healthcare-logistics>

Hewwo-Is-me-again. (2024, February 22). All the bullshit train companys feed us... [Reddit Post]. R/Europetravel. www.reddit.com/r/Europetravel/comments/1ax4lp3/all_the_bullshit_train_companys_feed_us/

Home. (n.d.). Electreon. Retrieved July 23, 2024, from https://electreon.com/

How Big Tech Innovations Affect Educational Equality & Access. (n.d.). Retrieved July 23, 2024, from https://www.online-education.com/features/tech-companies-and-online-education-access

How COVID-era innovation can build more equitable education systems. (n.d.). Brookings. Retrieved July 23, 2024, from https://www.brookings.edu/articles/how-covid-era-innovation-can-build-more-equitable-education-systems/

How Does Technology Drive the Air Transport Industry? | Aviation Week Network. (n.d.). Retrieved July 23, 2024, from https://aviationweek.com/air-transport/airports-networks/how-does-technology-drive-air-transport-industry

How green logistics can transform your business | Discover DHL. (2024, June 7). https://www.dhl.com/discover/en-global/logistics-advice/sustainability-and-green-logistics/what-is-green-logistics

Http://537083.hs-sites.com/hs-web-interactive-537083-171452688711. (n.d.). Retrieved July 23, 2024, from http://537083.hs-sites.com/hs-web-interactive-537083-171452688711

ILL_RAILEXCELLENCE. (2024, June 3). Punctual trains. [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/1d77fe2/punctual_trains/

Innovative parking systems made in Germany □ DE-PARK. (n.d.). DE-PARK. Retrieved July 23, 2024, from https://de-park.com/en/

Insights, S. (2022a, May 23). Top 10 Smart City Trends & Innovations in 2024. StartUs Insights. https://www.startus-insights.com/innovators-guide/smart-city-trends/

Insights, S. (2022b, September 8). Top 9 Supply Chain Trends & Innovations in 2024. StartUs Insights. https://www.startus-insights.com/innovators-guide/supply-chain-trends/

Insights, S. (2022c, October 21). Top 10 Hospitality Trends & Innovations in 2023. StartUs Insights. https://www.startus-insights.com/innovators-guide/hospitality-trends/

Insights, S. (2023a, September 5). Explore the Top 10 Logistics Trends in 2024. StartUs Insights. https://www.startus-insights.com/innovators-guide/top-10-logistics-industry-trends-innovations-in-2021/

Insights, S. (2023b, September 5). Uncover the Top 10 Agriculture Trends for 2024. StartUs Insights. https://www.startus-insights.com/innovators-guide/agriculture-trends-innovation/

Intelligent Transportation Systems—Vehicle-to-Vehicle (V2V) Communications for Safety. (n.d.). Retrieved July 23, 2024, from https://www.its.dot.gov/research_archives/safety/v2v_comm_safety.htm

Jordan & Elizabeth on TikTok. (n.d.). TikTok. Retrieved July 23, 2024, from https://www.tiktok.com/@shippedworldwide/video/7354079484183874862

Karunathilake, E. M. B. M., Le, A. T., Heo, S., Chung, Y. S., & Mansoor, S. (2023). The Path to Smart Farming: Innovations and Opportunities in Precision Agriculture. *Agriculture*, 13(8), Article 8. https://doi.org/10.3390/agriculture13081593

Law, C. T., Moenig, C., Jeilani, H., Jeilani, M., & Young, T. (2023). Transforming healthcare logistics and evaluating current use cases of UAVs (drones) as a method of transportation in healthcare to generate recommendations for the NHS to use drone technology at scale: A narrative review. *BMJ Innovations*, 9(3). https://doi.org/10.1136/bmjinnov-2021-000861

Leather_Hawk_8123. (2023, November 21). Safety on public transportation is a serious issue in north america [Reddit Post]. R/Fuckcars. www.reddit.com/r/fuckcars/comments/180aabv/safety_on_public_transportation_is_a_serious/

Logistic Innovations Trending in Supply Chain Management. (n.d.). ShipBob. Retrieved July 23, 2024, from https://www.ship-

bob.com/blog/logistics-innovations/

Mazzarino, M., & Rubini, L. (2019). Smart Urban Planning: Evaluating Urban Logistics Performance of Innovative Solutions and Sustainable Policies in the Venice Lagoon—the Results of a Case Study. *Sustainability*, 11(17), Article 17. https://doi.org/10.3390/su11174580

Metroid_Zard. (2020, October 22). Why American public transit is so bad [Reddit Post]. R/Urbanplanning. www.reddit.com/r/urbanplanning/comments/jg047y/why_american_public_transit_is_so_bad/

Metropolis—Artificial intelligence for the real world. (n.d.). Metropolis. Retrieved July 23, 2024, from https://www.metropolis.io

ModzyTheFlog. (2023, August 18). Public Transport fails again [Reddit Post]. R/GoldCoast. www.reddit.com/r/GoldCoast/comments/15uzhh8/public_transport_fails_again/

Morton, A. (2021, May 13). Postal development and innovation: The next five years. *Parcel and Postal Technology International*. https://www.parcelandpostaltechnologyinternational.com/opinion/postal-development-and-innovation-the-next-five-years.html

Mun, Y.-J., Itkina, M., Liu, S., & Driggs-Campbell, K. (2023). Occlusion-Aware Crowd Navigation Using People as Sensors (arXiv:2210.00552). *arXiv*. https://doi.org/10.48550/arXiv.2210.00552

muzunguzu. (2023, September 11). Why are there no direct trains from brussels (nord)to ghent (dampoort) [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/16fqk5/why_are_there_no_direct_trains_from_brussels/

Naoum, N. G., Kat de. (2023, September 25). Behind the Scenes: Exploring Amazon's Logistics and Supply Chains. https://www.thomasnet.com/insights/behind-the-scenes-exploring-amazon-s-logistics-and-supply-chains/

NIO Power | NIO. (n.d.). Retrieved July 23, 2024, from https://www.nio.com/nio-power?&noredirect=

Nk on TikTok. (n.d.). TikTok. Retrieved July 23, 2024, from https://www.tiktok.com/@justsaynoenoe/video/7370499815844613408?q=%40just-saynoenoe&t=1719998738688

On the road to cleaner, greener, and faster driving. (2022, May 17). MIT News | Massachusetts Institute of Technology. https://news.mit.edu/2022/ai-autonomous-driving-idle-0517

OTIV - Building assistance and autonomous solutions for rail vehicles. (n.d.). Retrieved July 23, 2024, from https://www.otiv.ai/

PSIDAC. (2022, September 19). De Lijn possible fine for no valid bus pass [Reddit Post]. R/Belgium. www.reddit.com/r/belgium/comments/xicfda/de_lijn_possible_fine_for_no_valid_bus_pass/

Public Transport and Shared Mobility. (n.d.). Retrieved July 23, 2024, from https://www.tfwm.org.uk/who-we-are/our-strategy/local-transport-plan/6-big-moves/public-transport-and-shared-mobility/public-transport-and-shared-mobility/

Sato, S. N., Condes Moreno, E., Rubio-Zarapuz, A., Dalamitros, A. A., Yañez-Sepulveda, R., Tornero-Aguilera, J. F., & Clemente-Suárez, V. J. (2024). Navigating the New Normal: Adapting Online and Distance Learning in the Post-Pandemic Era. *Education Sciences*, 14(1), Article 1. https://doi.org/10.3390/educsci14010019

Scoobic – Ciudades limpias de humo, ruidos y atascos. (n.d.). Scoobic. Retrieved July 23, 2024, from https://scoobic.com/

Sensiburner. (2024, February 2). NMBS rant #3490350583. Moeten bijbetalen omdat uw normaal traject niet bediend is wegens werkzaamheden of problemen. [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/1ahczmc/nmbs_rant_3490350583_moeten_bijbetalen_omdat_uw/

Serrano, M. (2023, September 25). V2X Technology: Revolutionizing Safe and Efficient Transportation. *Nearby Computing*. https://www.nearbycomputing.com/v2x-technology/

Smart Farming Technologies for Sustainable Agricul-

ture: From Food to Energy | SpringerLink. (n.d.). Retrieved July 23, 2024, from https://link.springer.com/chapter/10.1007/978-3-031-24942-6_22

Spector, S. (2023, November 28). Direct-to-Patient Logistics: What Is DTP and How Does It Work? Dropoff. <https://www.dropoff.com/blog/direct-patient-logistics/>

Spector, S. (2024, February 16). 18 Logistics Innovations And Industry Trends In 2024. Dropoff. <https://www.dropoff.com/blog/logistics-innovations-and-industry-trends/>

Staff, E. (2023, April 21). UITP, Mobility Hubs as a way to foster sustainable mobility in cities. Sustainable Bus. <https://www.sustainable-bus.com/news/uitp-mobility-hubs-public-transport/>

Swobbee Station—Multimodal charging infrastructure for micromobility. (n.d.). Swobbee. Retrieved July 23, 2024, from <https://swobbee.com/swobbee-station/>

Tables, S. (2019, November 20). Event Logistics: 17 Simple Secrets to Better Events. Social Tables. <https://www.socialtables.com/blog/event-planning/how-to-get-logistics-right/>

Team, M. C. I. (2023, June 21). Key Healthcare Logistics Trends in 2023: What You Should Know | MCI. Medical Couriers, Inc. <https://www.medicalcouriers.com/news-from-the-road/2023-healthcare-logistics-trends/>

Technology Innovations in Hospitality and Tourism 2022. (n.d.). Carmelon Digital Marketing. Retrieved July 23, 2024, from <https://www.carmelon-digital.com/digitravel-magazine/technology-innovations-in-hospitality-and-tourism-2022/>

tesreperuwash121810. (2024, January 8). De Lijn Fail: Vanaf 33 euro per maand, 3.200 haltes weg en 1 op 3 is te laat [Reddit Post]. R/Belgium4. www.reddit.com/r/Belgium4/comments/191ooxi/de_lijn_fail_vanaf_33_euro_per_maand_3200_haltes/

The Complete Guide to Event Logistics—Everything You Need to Know | Eventcombo. (n.d.). Retrieved July 23, 2024, from <https://www.eventcombo.com/a/950/the-complete-guide-to-event-logistics---everything-you-need->

The future of air travel | McKinsey. (n.d.). Retrieved July 23, 2024, from <https://www.mckinsey.com/industries/travel-logistics-and-infrastructure/our-insights/the-future-of-air-travel>

The state of tourism and hospitality 2024 | Travel, Logistics & Infrastructure | McKinsey & Company. (n.d.). Retrieved July 23, 2024, from <https://www.mckinsey.com/industries/travel-logistics-and-infrastructure/our-insights/the-state-of-tourism-and-hospitality-2024>

Three Tech Innovations Set to Transform the Passenger Experience and Operational Efficiency. (n.d.). Retrieved July 23, 2024, from <https://www.oag.com/blog/innovation-passenger-experience-operational-efficiency>

Tomczuk, P., Jamroz, K., Mackun, T., & Chrzanowicz, M. (2019). Lighting requirements for pedestrian crossings – positive contrast. MATEC Web of Conferences, 262, 05015. <https://doi.org/10.1051/mateconf/201926205015>

Transforming transport infrastructure for greater sustainability | McKinsey. (n.d.). Retrieved July 23, 2024, from <https://www.mckinsey.com/industries/travel-logistics-and-infrastructure/our-insights/built-to-last-making-sustainability-a-priority-in-transport-infrastructure>

UpgradedSiera6666. (2024, January 26). Where Trains are the most punctual in Europe in 2023. [Reddit Post]. R/Europe. www.reddit.com/r/europe/comments/1abicev/where_trains_are_the_most_punctual_in_europe_in/

Urban Logistics: Challenges, Innovations and Sustainable Solutions. (n.d.). Urban Transport News. Retrieved July 23, 2024, from <https://urbantransportnews.com/article/urban-logistics-challenges-innovations-and-sustainable-solutions>

Vaporizer1610. (2022, December 8). Thanks NMBS [Reddit Post]. R/Nmbsfails. www.reddit.com/r/nmbsfails/comments/zfu9wg/thanks_nmbs/

View of A systematic review of digital innovations in technology-enhanced learning designs in higher education. (n.d.). Retrieved July 23, 2024, from <https://ajet.org.au/index.php/AJET/article/view/7615/2012>

Weiner, H. (2019, July 11). How to Create Safer Events with Crowd Management. Intellitix. <https://intellitix.com/hub/how-to-create-safer-events-with-crowd-management/>

What Are the Latest Innovations in Courier Services and How Do They Impact Delivery Efficiency? – Charmed Logistics LLC. (n.d.). Retrieved July 23, 2024, from <https://charmedlogisticsllc.com/what-are-the-latest-innovations-in-courier-services-and-how-do-they-impact-delivery-efficiency/>

What Is Smart Farming? | IBM. (2023, December 1). <https://www.ibm.com/topics/smart-farming>

What is Vehicle to Infrastructure V2I Technology? (n.d.). Retrieved July 23, 2024, from <https://blog.rgbsi.com/what-is-v2i-technology>

What's up with disappearing De Lijn buses? (2024, February 14). [Reddit Post]. R/Belgium. www.reddit.com/r/belgium/comments/1aqic3b/whats_up_with_disappearing_de_lijn_buses/

WiTricity • Wireless EV Charging. (n.d.). Retrieved July 23, 2024, from <https://witricity.com/>

Zhang, Y., Carballo, A., Yang, H., & Takeda, K. (2023). Perception and sensing for autonomous vehicles under adverse weather conditions: A survey. ISPRS Journal of Photogrammetry and Remote Sensing, 196, 146–177. <https://doi.org/10.1016/j.isprsjprs.2022.12.021>

Zipline Logistics & Drone Delivery. (n.d.). Zipline. Retrieved July 23, 2024, from <https://www.flyzipline.com/>



01. Brainstorm Supplies, Results, and Findings

All pictures of this brainstorming session can be found via [this link](#).

01. More Research, Findings, and Picture

Reach out to [OSOC](#) if you want to know more about this project.

03. 7 Concepts to Choose From

The Tree of Life:

Description: Structure the hub like a giant tree, with a central trunk housing the main facilities and branches representing different transportation modes. This can include elevated walkways, hanging gardens, and vertical transit options.

Wow Factor: The tree symbolizes growth, sustainability, and interconnectedness, providing a visually stunning and environmentally friendly hub.

The Waterfall Flow:

Description: Design the hub to incorporate flowing elements like waterfalls and streams, guiding passenger movement through fluid and natural pathways. This can include water features and smooth, curved architecture.

Wow Factor: The waterfall metaphor emphasizes tranquility and continuous movement, creating a calming and efficient transit environment.

Gear Shift Metaphor:

Description: Design the hub to resemble the components of a gear shift mechanism. Different levels or sections of the hub can represent various gears, each catering to different speeds and modes of transportation.

Wow Factor: This concept symbolizes progress, adaptability, and efficiency, conveying the message that the hub can adjust to the needs of all passengers, providing smooth and seamless transitions.

Shifting Landscapes:

Description: Create a dynamic hub where elements such as seating, kiosks, and walkways can shift and reconfigure based on

the time of day, traffic flow, or specific events. Use movable partitions and modular furniture to achieve this.

Wow Factor: This concept showcases flexibility and innovation, allowing the hub to transform and adapt to various scenarios, ensuring optimal functionality at all times.

Forest Canopy Hub

Inspiration: Rainforest Canopy

Design: Multi-level platforms and pathways interwoven with lush, green canopies and treetop walkways.

Ease of Movement: Elevators and suspension bridges connect different levels, providing a seamless and scenic journey through the hub.

Shift in Motion:

Description: Design the hub to constantly convey a sense of motion and fluidity, with features like moving walkways, rotating platforms, and fluid architectural lines that guide the flow of passengers and vehicles.

Wow Factor: This concept captures the essence of continuous movement and progress, creating a dynamic and engaging environment that embodies the spirit of urban mobility.

Solar Leaf Hub

Inspiration: Photosynthesis

Design: Solar panels shaped like giant leaves cover the hub, providing shade and generating renewable energy.

Ease of Movement: Shaded pathways with integrated solar charging stations for personal devices and electric vehicles, along with clear, leaf-patterned signage.

This was an inspirational and visionary report by Evi D.R., Raman T., Jordy C., & Walter V.